



ADOPTED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR
2016 - 2017
OCTOBER 1, 2016 THROUGH
SEPTEMBER 30, 2017

BUDGET FY16-17





ADOPTED ANNUAL PROGRAM OF SERVICES

FISCAL YEAR 2016–2017
OCTOBER 1, 2016 THROUGH
SEPTEMBER 30, 2017

BUDGET SUBMITTED TO COUNCIL
MONDAY, SEPTEMBER 19TH, 2016

PREPARED BY
BOB HART, CITY MANAGER
KRYSTAL CRUMP, DIRECTOR OF FINANCE
AND INFORMATION TECHNOLOGY

405 MUNICIPAL DRIVE
KENNEDALE, TX 76060
817-985-2105
CITYOFKENNEDALE.COM

TABLE of CONTENTS

INTRODUCTORY SECTION

- Budget Adoption 1
- Organizational Chart..... 2
- Transmittal Letter..... 3
- Values, Ends (Vision) Statement, and Sub-Ends 11
- Budget Timeline 13
- Community Blueprint: Kennedale at a Glance 15
- City Map 17

SUMMARY SECTION

- Total Combined Tax Assessment Distribution Five-Year Summary 18
- Appraisal District Report Comparison of Net Taxable Value..... 19
- July Certified Appraisal Roll 20
- Notice of Effective and Rollback Tax Rate..... 28
- Debt Service Requirements – By Issue 30
- Annual Principal and Interest – All Issues 31
- Annual Debt Service Requirements (Bonds) – By Issue 32
- Annual Debt Service Requirements (Notes and Leases) – By Issue . 32
- Debt Summaries – By Issue 33
- Full-Time Equivalent (FTE) – By Fund..... 39
- Revenue Summary – By Fund 40
- Expenditure Summary – By Fund..... 41
- Fund Balance Summary (%) 42
- Fund Balance Summary (\$)..... 43
- Expenditure Summary – By Department..... 44
- All Funds Budget Summary 45
- Asset Management Plan Summary..... 46

GENERAL FUND

- Combined General Funds Summary 50
- General Fund Summary 51
- General Fund Budget Overview..... 52
- Revenues 58
- Department Summaries 62
 - City Manager 62
 - Mayor and City Council 64
 - City Secretary and Communications 66
 - Municipal Court 70
 - Human Resources 72
 - Finance..... 75
 - Police 78
 - Fire..... 82
 - Community Development 85
 - Comprehensive Plan Update 2011 – Future Land Use Plan 89
 - Comprehensive Plan Update 2011 – Future Transportation Plan:
Thoroughfare Typology 90
 - Senior Citizen Center 91
 - Library 92
 - Non-Departmental..... 94

DEBT SERVICE FUND	
Debt Service Fund Budget Overview	95
Debt Service Fund	97

OTHER GENERAL FUNDS	
Combined Other General Funds Summary.....	98
Other General Funds Budget Overview	99
Capital Replacement Fund Summary	101
Asset Management Plan Equipment Summary.....	101
Asset Management Plan Vehicle Summary	103
Capital Replacement Fund	104
Five-Year Vehicle and Equipment Replacement Schedule.....	105
Five Year Computer Replacement Schedule	107
Court Security Fund	111
Court Technology Fund.....	112
Street Improvement Fund Budget Overview	113
Asset Management Plan Streets Summary	115
Asset Management Plan Parks Summary	116
Parks Master Plan (2016–2026) Summary	118
Street Improvement Fund	121
Department Summaries	124
Streets	124
Park Maintenance.....	126
Capital Projects	128
Five-Year Street Schedule	130
Juvenile Case Manager Fund	131
Annual Events & Programs	132
Park Recreation & Other Donation Fund	134
Tree Reforestation Fund	135
Unclaimed Property Fund.....	136

WATER/SEWER FUND	
Combined Water/Sewer Funds Summary	137
Water/Sewer Fund Summary.....	138
Water/Sewer Fund Budget Overview	139
Asset Management Plan Water Distribution Summary	144
Asset Management Plan Wastewater Collection System Summary	146
Water and Wastewater Master Plan May 2014 Summary	148
Revenues	152
Department Summaries	154
Utility Billing	154
Water Operations	157
Debt Service/Capital Projects.....	161
Five Year Water & Wastewater Project Schedule.....	163
Non-Departmental.....	164

OTHER WATER/SEWER FUNDS	
Combined Other Water/Sewer Funds Summary	165
Other Water/Sewer Funds Budget Overview	166
Stormwater Utility Fund Budget Overview	167
Asset Management Plan Stormwater Drainage System Summary.....	168
Stormwater Utility Fund	170
Five Year Stormwater Capital Schedule	172

TABLE of CONTENTS

Water Impact Fund.....	173
Water Impact Fee Study 2016.....	174
Sewer Impact Fund	176
Sewer Impact Fee Study 2016	177
Water Improvement Fund	179

**ECONOMIC DEVELOPMENT CORPORATION
(EDC) 4B FUNDS**

Combined EDC4B Funds Summary	180
EDC4B Fund Summary.....	181
Economic Development Corporation 4B Fund Budget Overview.....	182
Land Use Analysis	184
Town Center Project (Current and Proposed)	186
Revenues	187
Department Summaries	189
Administration	189
Debt Service	191
Town Shopping Center	192
TownCenter Redevelopment	193
Texas Leverage Program.....	194
EDC4B Capital Bond Fund.....	195
EDC4B Reserve Fund.....	196

CAPITAL PROJECTS FUNDS

Combined Capital Projects Funds Summary	197
Capital Projects	198
Asset Management Plan Buildings Information.....	200
Roadway Impact Fee Study 2016	202

SPECIAL REVENUE FUNDS

Combined Special Revenue Funds Summary	204
Tax Increment Reinvestment Zone (TIRZ) Projects	205

THIS PAGE LEFT BLANK INTENTIONALLY

BUDGET ADOPTION

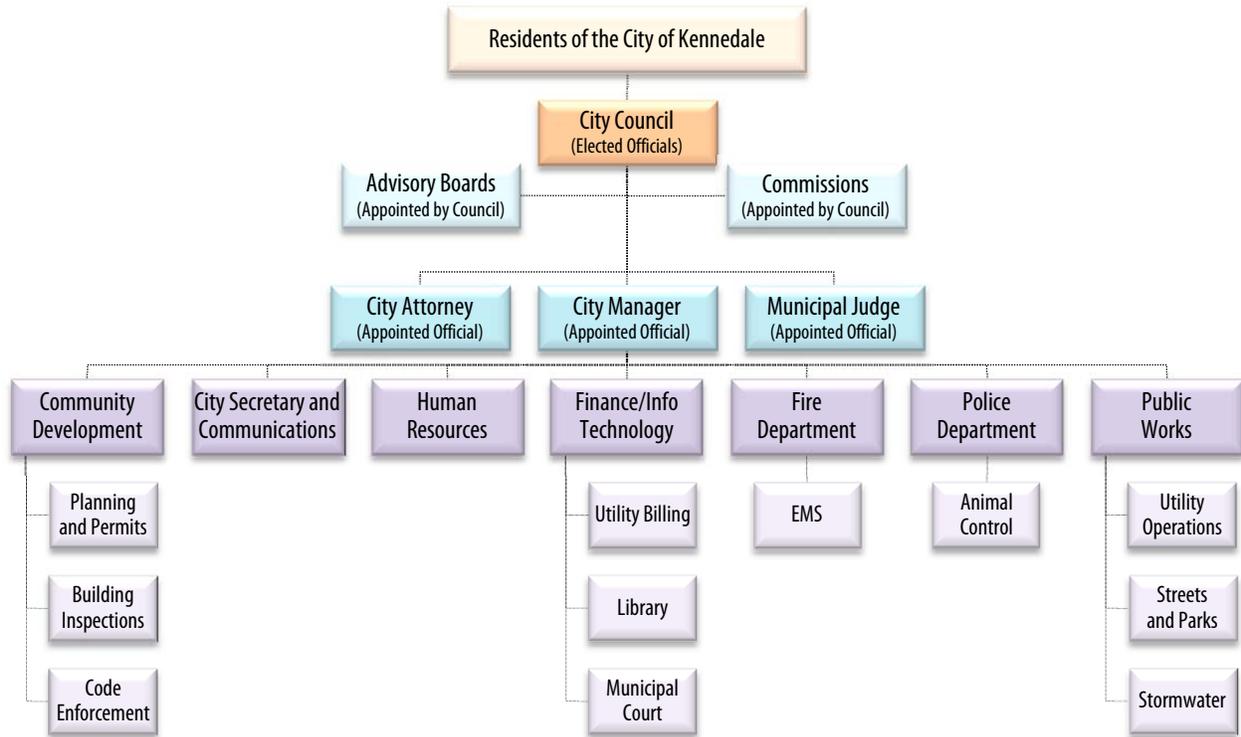
**THE FOLLOWING STATEMENT IS PROVIDED
IN ACCORDANCE WITH STATE LAW:**

This budget will raise more revenue from property taxes than last year's budget by an amount of \$139,037, which is a 3.08 percent increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is \$181,034.

PROPERTY TAX RATE COMPARISON	2016-2017	2015-2016
Property Tax Rate	\$0.767500/100	\$0.767500/100
Effective Tax Rate	\$0.774711/100	\$0.743409/100
Effective Maintenance & Operations Rate	\$0.583664/100	\$0.609446/100
Rollback Tax Rate	\$0.822232/100	\$0.844634/100
Debt Rate	\$0.182385/100	\$0.192296/100

**TOTAL DEBT OBLIGATION FOR CITY OF KENNEDALE
SECURED BY PROPERTY TAXES: \$1,126,132**

ORGANIZATIONAL CHART



ELECTED OFFICIALS (COUNCIL)

Mayor Brian Johnson
 Charles Overstreet, Place 1
 Liz Carrington, Place 2
 Mike Walker, Place 3
 Mayor Pro Tem Kelly Turner, Place 4
 Frank Fernandez, Place 5

APPOINTED OFFICIALS

Bob Hart, City Manager
 Wayne Olson (TOASE), City Attorney
 Honorable Bill Lane, Municipal Judge

ADVISORY BOARDS AND COMMISSIONS

Board of Adjustment (BOA)
 Building Board of Appeals (BBA)
 Economic Development Corporation (EDC)
 Keep Kennedale Beautiful Commission (KKB)
 Library Advisory Board (LAB)
 Parks and Recreation Board
 Planning and Zoning Commission (P&Z)
 Youth Advisory Council (YAC)

MANAGEMENT TEAM

Krystal Crump, Director of Finance
 and Information Technology
 Tommy Williams, Police Chief
 Mike McMurray, Fire Chief
 Larry Ledbetter, Public Works Director
 Kelly Cooper, Human Resources Director
 Leslie Galloway, City Secretary and
 Communications Coordinator
 Rachel Roberts, Community Development
 Director and City Planner
 Amanda King, Library Director

TRANSMITTAL LETTER

August 12, 2016

Honorable Mayor and Members of the City Council:

I am pleased to present this FY2016-2017 Annual Program of Services, which serves as the city's annual budget. Spending has been prioritized to focus on areas that will move the community towards the adopted Ends and Sub-Ends, as well as incorporate Council's input from the strategic planning session held Saturday, May 14, 2016.

As a staff, we are committed to achieving your adopted Ends (Vision) Statement:

Kennedale is a family-oriented community providing a refuge from the hectic pace of the Dallas-Fort Worth Metroplex. Open spaces, green belts, and trails enhance our serenity, quality of life and community. With easy access from major roadways, Kennedale is economically prosperous, business friendly, and conveniently located, providing opportunities to shop, work and play.

The fiscal year will be challenging. Although the nation's economy is rebounding, revenue growth remains slow. Growth in our local tax base does not reflect the recent increase in commercial and residential development because those gains have been offset by the dramatic decline in mineral values. Consequently, the effective tax rate is 77.47 compared to the current tax rate of 76.75. The rollback tax rate is 82.22.

These numbers exacerbate the ongoing revenue shortage in the General Fund, both in the current (FY 16-17) year and into the foreseeable future. Of particular concern is the state legislature's consideration of revenue caps. Beginning the base year short will limit future funding strategies. Consequently, the focus for FY 16-17 is to maintain essential services. Essential Services will be defined by data received from the Resident Satisfaction Survey (to be administered this fall) and will guide the Strategic Plan update.

STRATEGIC DISCUSSION

This budget anticipates progress in the following strategic Sub-Ends:

1. **Residents are engaged in community, civic activities and events.** The focal point for engagement is the update of the Strategic Plan (*Imagine Kennedale 2015*) looking toward 2025. As noted earlier, the plan should focus on desired service levels and affirmation of prior planning efforts.
 - a. Events or efforts during the year will include:
 - i. Continuation of the Christmas Tree Lighting Festival, Youth Advisory Council (YAC) events (including food truck nights and movies in the park), KidFISH, Bark in the Park, Keep Kennedale Beautiful (KKB) events, and birding workshops. The Library will host a new event, Pumpkin-Palooza, in conjunction with the Youth

Advisory Council's Trunk-or-Treat. Funds are not included for the Brickworks Festival. Securing sponsorships, recruiting performers and vendors, and the overall planning of the festival is increasingly difficult, costly, and time-consuming; and with an ever-dwindling supply of volunteers, the demand on staff time has grown significantly.

- b. The Parks Department continues to offer the Sonora Park Splash Pad (*with reduced hours to conserve water and reduce costs*) and will strive to strengthen their relationship and cooperation with the Kennedale Youth Association (KYA) to promote community participation in youth sports programs.
2. **Kennedale entry points are pastoral and serene.** Redevelopment of Oak Crest and Kennedale Parkway is a shared responsibility of the Kennedale Economic Development Corporation (KEDC) and the Planning & Development Department (including Code Enforcement), furthered by the substantial support of Tarrant County. In an effort to attract businesses, KEDC recently secured property in the Oak Crest area near the thriving Burger King and Popeye's locations. McDonald's is under construction, and the extension of Link Street will further ensure the success of current and future establishments at the bustling north end of Kennedale Parkway. The newly updated Unified Development Code (UDC) includes form-based codes that will guide and facilitate future development. The role of Code Enforcement has been, and will continue to be, vital to the improvements in the overall appearance and visual standards of the Oak Crest area and along Kennedale Parkway.

The protection and restoration of the natural beauty of Village Creek is essential to flood-control planning efforts, water quality, and the appearance of Kennedale. (*Discussed in more detail in Sub-End 3*)

In an effort to further improve the aesthetics and traffic flow on Kennedale Parkway, Council and staff will collaborate with the North Central Texas Council of Governments (NCTCOG) and TxDOT to complete a traffic flow study, with the long-term objective of replacing the continuous turn lane with a median.

3. **Kennedale has an outstanding parks system that includes neighborhood parks, a comprehensive linear park system, and recreational facilities throughout town.** Development of Village Creek as a regional park is a principal issue. The Texas Commission on Environmental Quality (TCEQ), in conjunction with the Environmental Protection Agency (EPA), classifies Village Creek as a remedial stream segment, indicating its failure to meet minimum federal standards for water quality. The long-term strategy to return Village Creek to its natural state includes the installation of bio-swales and sedimentation ponds to address these water quality issues. The waterway will someday become an attractive option for those traveling to and from Lake Arlington via canoe or

kayak. Eventually, a hike-and-bike trail and other passive recreation facilities will be added along the creek as well.

The city has contracted with the U.S. Army Corps of Engineers to conduct a Section 205 Flood Control Study, which should be complete by October 2016. Results of this study, coupled with the water quality and sediment sampling done by the University of Texas at Arlington (UTA) Engineering Department (due in November 2016), will shape implementation parameters. UTA will also coordinate information on this project with the National Science Foundation (stream speed flows), Texas A&M (stream pollutant flows), and the National Water Quality Sampling Center at the University of Alabama. Moreover, these efforts will be coordinated with the Trinity River Authority's (TRA) Lake Arlington Watershed baseline study under the TCEQ and EPA Section 319 Water Quality Grant. Further, city staff will work closely with TRA to implement watershed quality best management practices (BMP) at Village Creek under the EPA Section 319 program. The City will also pursue the adoption of the ISWM (Integrated Stormwater Management) Program standards and certification through NCTCOG; and explore options complete an application to the FEMA CRS (Community Rating System) Program. Finally, and most significantly, the city has partnered with the American Geophysical Union (AGU) under their Thriving Earth Exchange (TEX) Program to evaluate the various studies and recommend an implementation strategy. The city's TEX partner is Dr. Alexander Sun from the University of Texas Environmental Science Program.

The Tax Increment Reinvestment Zone (TIRZ) will fund the extension of the wastewater collection line and the development of the New Hope Road. The Kennedale Senior Project developers will contribute land for the expansion of Sonora Park. The local funding share for grants will be facilitated by placing newly-acquired land donations into a land trust or foundation.

- 4. Kennedale residents receive excellent municipal services with a staff that is proactive and responsive to resident's needs.** The governance and management philosophy (the principles that shape staff-members' decision-making) are Dr. John Carver's Policy Governance and Dr. Elliott Jacques' Requisite Organization, both of which exist within our integrative and developmental culture that is based on the Competing Values Framework.

Continued membership and participation in the National League of Cities (NLC) is funded.

The city completed an Asset Management Plan (AMP) in early 2015. However, investment in assets continues to be limited due to budget constraints. It is recommended that the city use a lease-purchase arrangement to acquire five police vehicles (\$223,000), one asphalt roller and trailer (\$30,000), three pickup trucks (\$102,000), a lift (\$35,000), and one utility vehicle (\$18,000). The recommended lease-purchase arrangement will be financed over a four-year period, and replaces vehicles and equipment that have exceeded their useful life. Also included is funding for continued

information technology equipment, including a server, two laptops for the Fire Department, and fourteen desktop computers (\$60,100). A related effort for the AMP is to integrate its element with a GIS service. The GIS will also compliment the City's planning and development efforts. This contractual based service will be evaluated during the year.

If approved for the corresponding grant, a Community Resource Officer (CRO) will be added to the Police Department. The goals of this role will be coordinating with homeowner groups, residents, businesses, and other community stakeholders to enhance police services.

The Library will continue its outreach efforts through increased programming. The first priority is to continue the successful partnership with Arlington, Grand Prairie, and Mansfield. Currently, Kennedale residents have access to all Mansfield and Arlington printed resources and library facilities. Further, the Library will add Hoopla, greatly enhancing its digital asset collection. The expanded service offerings and patron involvement requires the expansion of the current part-time clerk position to a full-time position (at a net cost of \$15,984).

A small debt issue will be required for the Link Street extension, which will be completed in October 2016. The decline in franchise fees is limiting investment this year, and street improvement funding must be addressed in the Strategic Plan update. Only one street reconstruction is planned – Kennedale Everman Burseson Road (at an estimated cost of \$40,000). This is an interlocal project with County Commissioner Andy Nguyen's Office, as part of a coordinated road improvement project. Limited funds are also included to participate in the NCTCOG Pavement Analysis Services program. This is a regional effort to assess the condition of roadways. Next year's (FY17-18) budget will need to include Valley Lane, as it is nearing failure. Repair costs would far exceed the street's value, and engineers are exploring alternative routes that could feasibly serve the affected area. Finally, staff time will be required to work with Arlington to resolve the traffic flow at the intersection of Pennsylvania Avenue and Little School Road. Because this intersection is in both cities, coordinated planning and funding is required. Possibilities include the addition of a four-way stop, a signal light, or a round-a-bout.

The Utility Department is negotiating a contract with the City of Arlington for a long-term water supply. Tying into the Arlington water system will not only provide access to an economical water supply, but will also add redundancy to our system. During the coming fiscal year, the department will design and seek approval from TCEQ for a connection point, which is tentatively planned to be on Little Road near the entrance sign. Other planned improvements include designing a water connection along I-20 and preparing for the refurbishment of the elevated water storage tank on Dick Price Road. Wastewater improvements funded in the budget include the initial replacement of the sewer line along Paula and Magnolia Streets, to be followed in order with Timberline and Crestview, Paula and Timberline, and Crestview and Reeves. The city will work with Tarrant County (January initiation) to conduct a Community Development Block Grant (CDBG) survey in the

Crestdale subdivision to determine if any of the three remaining streets are eligible for funding assistance in 2018.

The Asset Management Plan (AMP) revealed building deficiencies in the Police and Fire Stations and City Hall. Limited improvements are required. A small debt issue (of \$90,000) is recommended to make these needed repairs in order to minimize long-term repair costs. Additionally, City Hall experienced roof damage from the hail storm in March. Repairs will be made this year, with insurance covering a substantial portion of the cost.

Modest salary adjustments are included in the budget for directors, who have not received an adjustment in the past five years. Even with those increases, the City of Kennedale's compensation level continues to trail those of comparable municipalities. In order to attract and retain qualified staff, this must be monitored and addressed in upcoming budgets. Succession planning is also vital, as multiple directors plan to retire within the next four years. Funding is included for employees from Public Works and Fire to participate in the Certified Public Manager (CPM) Program. Position adjustments are recommended to modify three existing positions: convert one fire lieutenant to a senior lieutenant, and create two additional crew leader roles in Public Works – streets and utilities. The accounts payable clerk role will be reduced from a full-time position to part-time. The utility billing office and municipal court are now sharing a clerk. It is also recommended to convert a part-time role in the library to full time, as previously mentioned. Medical insurance rates have been unpredictable since the implementation of the Affordable Care Act. This year, staff will recommend a change in carriers and modifications to the health coverage. This change will reduce the insurance increase to approximately 7% rather than the initial 33% renewal. Finally, funding for the Employee Assistance Program (EAP) administered through Marketplace Chaplains is not funded, again, due to fiscal constraints.

Staff will manage employee development costs by providing in-house training (including records management training for increased utilization of Laserfiche) and the continued utilization of web-based resources.

Again, due to the collapse in mineral values that offset the upturn in the housing market, staff anticipates the next two fiscal years will be lean.

- General Fund
 - On the expense side, salaries and associated benefits account for approximately 71% of costs. Capital improvements will be limited to the improvements previously recommended through a mixture of debt and payments from operating funds.
 - On the revenue side, the main source of income is property and sales tax. Property taxes make up 57.7% of the general fund revenues, while sales tax generates 18.7%. This imbalance must be addressed to achieve long-term fiscal health. Residential values comprise almost 69.5% of the total property taxes. One-third of the sales taxes generated are from the

manufacturing sector, followed by the retail sector at 19.5%. The improvements in the Oak Crest area and TownCenter are essential to increasing sales tax revenue. Nine years ago, the revenue available for operations and maintenance (O&M) was decreased seven cents (\$543,412) due to the debt service for the three road projects (Sublett, Little School, and Bowman Springs Roads). While essential for the long-term growth and development of the community, this negatively impacts the sustainability of the General Fund. Based on comparative business activity and growth, we anticipate sales tax receipts to decrease 2% from last fiscal year.

- As you know, the decision several years ago to divert franchise fees to the Street Improvement Fund put a strain on the General Fund by reducing income. Since, street maintenance efforts have increased, and according to the recent Resident Satisfaction Survey the overall perception has improved in reference to road accessibility and use. Franchise fees, however, are declining due to state formulas for electric franchise calculations and the reduction in landlines for phone service. This will impact street maintenance and require strategic discussions regarding priority of services.

FINANCIAL OBSERVATIONS

- For FY16-17, General Fund expenditures will exceed revenues by \$146,324, resulting in a fund balance of 16.2%.
- For FY16-17, Combined General Fund expenditures will exceed revenues by \$99,982, resulting in a fund balance of 15.2%. FY15-16 expenditures are estimated to exceed revenues by \$208,436, ending the current fiscal year with a fund balance of 19.8%. When adopted, the FY15-16 budget was projected to finish at 20.8%. The fund balance remains below the City of Kennedale's suggested fund balance policy of 25%, but exceeds the Government Finance Officers' Association of Texas' (GFOAT) recommended reserve of 17%. Our goal is to increase the fund balance over the next five years based on growth.
- For FY16-17, Street Improvement Fund expenditures will exceed revenues by \$55,373 and leave a fund balance of 8.8%. FY15-16 revenues are estimated to exceed expenditures by \$590,167 ending the current year with a fund balance of 0%. The FY15/16 budget was initially adopted to finish at 38.1%.
- For FY16-17, Water and Sewer Fund revenues will exceed revenues by \$175,418, leaving a fund balance of 5.8%. FY15-16 expenses are estimated to exceed revenues by \$170,727 ending FY 15-16 with a fund balance of 2.3%. When adopted, the FY15-16 budget projected that the reserve fund would finish the year at -5.2%. This necessitated a rate increase, which was adopted at the January 18, 2016 Council meeting (*effective January 29, 2016*) and is currently under review by a second committee. The review committee will present their findings and recommendations at the September 19, 2016, Council meeting.

The staff continues working collaboratively both within the organization and through partnerships with other entities to leverage expenditures and maximize returns-on-investment. Staff will maintain

the working relationship with Mansfield, Arlington, and Grand Prairie for library services; and with Mansfield on dispatch and jail operations. Other organizations with which staff and Council will partner with include the Trinity River Authority (TRA), Tarrant Regional Water District (TRWD), and Kennedale ISD. Council will also continue the working relationship with Tarrant County, Arlington, Mansfield, and Fort Worth.

5. **Kennedale is a well-planned community based on principles of a connected city, economic prosperity, and a thriving community.** During the past year, the Transportation Plan was incorporated into the Comprehensive Plan, the Water and Wastewater Master Plan was completed, and the erosion control study will be completed by the end of the year to guide stormwater decisions. The Unified Development Code (UDC) will be complete by the end of the year. The adopted Parks Master Plan will be incorporated into the Comprehensive Plan as well. Inclusion of the Parks and Transportation Plans will suffice for the required Comprehensive Land Use Plan update. Staff will be focused on the successful development of the Vineyards, the Senior Development project on New Hope Road, the Hilltop Addition, the Glen at Village Creek, and the planned development in the Tax Increment Reinvestment Zone (TIRZ). The long-term effort to facilitate residential development in the southwest part of the city is underway with funding for Freese & Nichols Engineering firm to prepare plans for the extension of utility services and New Hope Road. Cowtown Raceway is closed, Texas Raceway will close at the end of racing season in October 2016, and a closing strategy for Kennedale Speedway will be completed by the end of 2016. A sewer line extension is in design and its construction will be coordinated with the developer and the TIRZ Board. A preliminary plan for the design of New Hope Road is underway. The design will be coordinated with TxDOT for the replacement of two bridges on New Hope Road. The bridge bid letting is scheduled for 2019, which means design plans must be completed in early 2018.
6. **Kennedale is a connected city with a multi-modal transportation system designed and maintained to reduce auto congestion, increase accessibility, and accommodate pedestrians and cyclists safely and comfortably.** Council and staff time will be dedicated to the potential county-wide transportation plan and with Fort Worth's 'The T' on regional transportation service planning. Planning will be important for the expansion of Sonora Park and the hike-and-bike trail system along Kennedale Branch. It is especially important to note that the bridge replacement on New Hope Road will include a hike-and-bike trail crossing beneath New Hope Road to serve the Kennedale Branch Trail. Finally, time will be required to plan for a hike-and-bike trail connection with Arlington and Fort Worth.
7. **Kennedale is economically prosperous with an excellent business climate to support light industrial, employment centers, and distribution facilities which are compatible with the Kennedale vision.**
KEDC is focused on the assembly of land for resale along Kennedale Parkway, the development of Bloxom Business Park and Oak Crest (including hotel), light industrial expansion and recruitment,

THIS PAGE LEFT BLANK INTENTIONALLY

TownCenter development and store mix, and the provision of façade and/or landscaping grants. The EDC will also work with the Planning and Zoning Commission on the Unified Development Code (UDC) and to establish a new list of permitted uses in the “I” and “C2” zoning districts.

I greatly appreciate Council’s leadership in setting the strategic direction of the community as well as the effort and cooperation displayed throughout the organization. Everyone has contributed. Monitoring information detailing executive limitations, organizational performance/balanced scorecard, and financials will continue to be reported on a regular basis.

Also of great value is the continued dedication of all employees and department heads and their overwhelming commitment to implementing Council’s adopted vision for the City of Kennedale. They remain loyal and contribute daily to the strategic thinking that is essential to this organization’s success. On behalf of all employees, we look forward to working with you through the coming year.

Respectfully Submitted,

A handwritten signature in black ink that reads "Bob Hart". The signature is written in a cursive, flowing style.

Bob Hart
City Manager

VALUES STATEMENT

“Exemplifying Excellence” means dedication to providing superior services efficiently and fairly to residents, business owners, visitors, and fellow employees.

All decisions promote quality of life through leadership, honesty, respect, teamwork, equality, and to consistently advance Kennedale in a positive direction.

Core Values: Integrity, Accountability, Teamwork, Innovation, and Commitment

ENDS (VISION) STATEMENT

Kennedale is a family-oriented community^(1.0) providing a refuge^(2.0) from the hectic pace of the Dallas-Fort Worth Metroplex. Open spaces, green belts, and trails enhance our serenity^(3.0), quality of life^(4.0), and community^(5.0). With easy access^(6.0) from major roadways, Kennedale is economically prosperous, business friendly and conveniently located, providing opportunities to shop, work, and play^(7.0).

An Ends (or Vision) Statement defines the overarching goals and aspirations of a governing body and staff, and should serve as a filter in any decision-making process. **Throughout this document, accomplishments, highlights, and goals are tied back to the following Ends and Sub-Ends (denoted by parenthetical reference numbers).** It’s important to keep in mind that these are hopes for what our community can someday become, not statements of what it is today. You’ll notice that the last few (5–7) have not yet been expanded to include Sub-Ends. Over time, as we move closer to achieving these Ends (and define new ways to do so), Sub-Ends are updated.

EXAMPLE FROM CITY MANAGER’S HIGHLIGHTS

Partnered with the American Geophysical Union’s (AGU) Thriving Earth Exchange Program to secure consultant Dr. Alexander Sun for the evaluation of the water quality and flood risk in the Village Creek area **(2.1, 4.7)**. This furthers Sub-End 2.1 (*The north entry point is defined by Village Creek as a natural open space*) as it seeks to protect and restore the natural beauty of the Village Creek area; and 4.7 (*Financially responsible and sustainable*) because this partnership comes at no cost to the city because it was secured through the Thriving Earth Exchange Program.

SUB-ENDS

1.0 RESIDENTS ENGAGE IN COMMUNITY ACTIVITIES, ORGANIZATIONS, AND EVENTS

- 1.1 TownCenter is a community gathering space for events and retail services
- 1.2 Residents proactively receive accurate, timely dissemination of general information and emerging issues
- 1.3 Services are in place to support families
- 1.4 Kennedale is promoted locally, regionally, and nationally as desirable for home and work
- 1.5 Well-planned community following sustainable principles
 - 1.5.1 Kennedale has excellent neighborhoods and a wide range of home options
 - 1.5.2 Residents have views of natural landscapes

- 1.5.3 Residents have access to adequate medical care, healthy foods, and opportunities to incorporate physical activity as part of their daily routines
- 1.5.4 Residents enjoy community-based activities
- 1.6 Business uses are compatible with residential areas
- 1.7 Kennedale has excellent educational services
 - 1.7.1 The Library serves as a central information hub, connecting patrons with their community through innovative programs, gathering spaces, and enriching services
 - 1.7.2 Kennedale ISD is an exemplary school system
 - 1.7.3 Fellowship Academy is a highly-regarded private school
 - 1.7.4 Home-school opportunities and networks are available
- 2.0 ENTRY POINTS ARE PASTORAL AND SERENE**
 - 2.1 The north entry point is defined by Village Creek as a natural open space
 - 2.2 Kennedale Parkway is aesthetically pleasing
 - 2.2.1 Annexation activity
 - 2.3 Sidewalks and landscaping are integral to the community
 - 2.4 Trees and natural spaces are preserved
- 3.0 OUTSTANDING PARKS SYSTEM FEATURING NEIGHBORHOOD PARKS, A COMPREHENSIVE LINEAR PARK SYSTEM, AND RECREATIONAL FACILITIES LOCATED THROUGHOUT TOWN**
 - 3.1 Hike-and-bike trails throughout the city that connect to the regional trail system
- 4.0 RESIDENTS RECEIVE EXCELLENT MUNICIPAL SERVICES FROM A STAFF THAT IS PROACTIVE AND RESPONSIVE TO BOTH EXISTING AND EMERGING NEEDS**
 - 4.1 The City of Kennedale is well-governed
 - 4.2 Residents and stakeholders feel safe at home and at work
 - 4.2.1 Fire, EMS, Police, and Animal Control services are provided promptly and skillfully
 - 4.2.2 The presence of well-trained and properly equipped emergency responders assures residents of their protection from natural, technological, and man-made threats
 - 4.3 Fiscal resources are managed productively, responsibly, ethically, and transparently
 - 4.4 Quality water, sewer, stormwater drainage, and solid waste utility system
 - 4.5 Residents and visitors receive fair treatment through the municipal court system
 - 4.6 Buildings are constructed and maintained in compliance with national codes
 - 4.7 Financially responsible and sustainable
 - 4.8 Staff value and foster cooperative and collaborative co-worker relationships, and enjoy an integrative work culture that is in keeping with the core values of integrity, accountability, teamwork, innovation, and commitment
 - 4.8.2 Intergovernmental relationships and partnerships are encouraged and nurtured
- 5.0 WELL-PLANNED COMMUNITY BASED ON PRINCIPLES OF A CONNECTED CITY, ECONOMIC PROSPERITY, AND A THRIVING COMMUNITY**
- 6.0 CONNECTED CITY WITH A MULTI-MODAL TRANSPORTATION SYSTEM DESIGNED AND MAINTAINED TO REDUCE AUTO CONGESTION, INCREASE ACCESSIBILITY, AND ACCOMMODATE PEDESTRIANS AND CYCLISTS SAFELY AND COMFORTABLY**
- 7.0 ECONOMICALLY PROSPEROUS WITH AN EXCELLENT BUSINESS CLIMATE TO SUPPORT LIGHT INDUSTRIAL, EMPLOYMENT CENTERS, AND DISTRIBUTION FACILITIES THAT ARE COMPATIBLE WITH THE KENNEDALE VISION**

BUDGET TIMELINE

DATE	RESPONSIBLE ENTITY	DESCRIPTION
Jan 1 st	Tarrant Appraisal District (TAD)	Beginning of appraisal year
Mar 1 st	Tarrant Appraisal District (TAD)	Notification of Tax Increment Financing (TIF) values for the following year to tax jurisdictions for billing and collection (invoice county)
Apr 15 th	Tarrant Appraisal District (TAD)	Last day for businesses to file property tax renditions
Apr 30 th	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
May 1 st	Finance Director	Review and distribute Budget Calendar
May 14 th	City Council and City Manager	WORK SESSION: STRATEGIC PLANNING
May 15 th	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
May 27 th	City Staff	Budget Kick-Off
May 31 st	Tarrant Appraisal District (TAD)	Property owner has thirty (30) days from the date of the notice or until May 31 st , whichever is later, to file a protest
Jun 3 rd	City Staff	Submit FY15/16 revenue and expense estimates, FY16/17 proposed budget requests, and Extended Service Programs (ESPs) to Finance
Jun 6 th -17 th	Finance Department	Meet with each department to review submittals
Jun 10 th	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Jun 27 th	City Council	REGULAR SESSION: APPROVE TAX COLLECTION CONTRACT AND APPROVE SPECIAL SESSIONS (SEPT. 8 TH AND 15 TH)
Jun 27 th	EDC4B	Provide Notice of Projects and Public Hearing to newspaper of record
Jul 13 th	Newspaper of Record	Publish Notice of Projects and Public Hearing Generally, must allow for period of sixty (60) days from date of before recommending to council AND publish again fifteen (15) days prior to public hearing; Public hearing not required (SB 1969, Section 505.159 LGC) for <20,000 population, which mainly applies to industrial/commercial projects; Park projects do require public hearing
Jul 5 th – 22 nd	City Manager and Finance Department	Submit budget requests and ESPs to City Manager; Meet with Finance and each department to review submittals
Jul 26 th	EDC4B	Public Hearing given Notice of Projects; Review and approve projects and budget
Jul 25 th	Tarrant Appraisal District (TAD)	Notification of preliminary values to all jurisdictions (includes TIF reports)
Aug 3 rd	City Manager and Finance Director	Prepare Budget Message
Aug 6 th	Finance Director	Prepare and print proposed budget books
Aug 12 th	City Council	SPECIAL SESSION: BUDGET WORKSHOP Submit certified roll and calculations; Submit proposed budget given certified values; Discuss tax rate; If proposed rate will exceed the lower of the effective or rollback rate, vote to place proposal for tax increase on future agenda and schedule public hearings; Must be recorded vote and although may be left blank going into meeting, must specify desired rate at time of resolution adoption
Aug 18 th	Finance Department	Provide Notice of Public Hearing On Budget to newspaper of record; Must publish notice of location, date, and time; Must be published not earlier than the 30th or later than the 10th day before the date of the hearing; Optional: place on website, cable channel (60 seconds, 5 times daily, 7 days, from 7:00 a.m. – 9:00 p.m.), and run through end of budget hearing
Aug 24 th	Newspaper of Record	Publish Notice of Public Hearing On Budget
Aug 25 th	Finance Department	Provide Notice of Property Tax Rates to newspaper or records; Must be published by September 1st

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Aug 31 st	Newspaper of Record	Publish Notice of Property Tax Rates; Must be done by September 1st
Sep 1 st	Tarrant Appraisal District (TAD)	Notification of supplemental/last certified roll to tax jurisdictions for billing and collection
Sep 8 th	City Council	SPECIAL SESSION: PUBLIC HEARING ON BUDGET Must be set for date occurring after 15th day after proposed budget filed with City Secretary, but before tax rate adoption; Public holiday or weekend not permitted; Quorum required SPECIAL SESSION: FIRST PUBLIC HEARING ON TAX INCREASE (IF NEEDED) Announce vote on tax rate, time, and location; Must have two (2) hearings in addition to Vote On Tax Rate; Public holiday or weekend not permitted; Quorum required
Sep 15 th	City Council	SPECIAL SESSION: SECOND PUBLIC HEARING ON TAX INCREASE (IF NEEDED). Announce vote on tax rate, time, and location. Must have two (2) hearings in addition to Vote on Tax Rate; Public holiday or weekend not permitted; Quorum required; Not earlier than 7th day after the first Public Hearing.
Sep 17 th	Finance Department	Submit tax rates to Tarrant County and Tarrant Appraisal District (TAD)
Sep 19 th	City Council	REGULAR MEETING: APPROVE BUDGET (ORDINANCE), VOTE ON TAX RATE (ORDINANCE), AND RATIFY BUDGET Vote must take place no less than three (3) days and no more than fourteen (14) days after the second Public Hearing since website and cable channel required for tax rate; Motion for tax rate requires special language and ordinance requires special language in larger type; Must be record vote on tax rate; Publish special language on website and cover page of budget book after adoption; Must adopt tax rate sixty (60) days after certified roll is received or by September 30th.
Sep 30 th	City Council and Finance Department	Last day to adopt budget; Provide adopted tax rates to Tarrant County Tax Office and Tarrant Appraisal District (TAD)
Oct 1 st	Tarrant Appraisal District (TAD)	Notification of supplemental/last certified roll to tax jurisdictions for billing and collection
Oct 25 th	Town Development District (TDD) Board	Approve tax assessment and levy

NOTE: ITEMS BELOW ARE NO LONGER REQUIRED PER SB1510

Publish Notice of Effective and Rollback Tax Rates, Statement and Schedules: Publish by August 7th or soon thereafter. Must be quarter pages, at least 8 point font, and can be in classifieds. May publish at same time as Notice of Public Hearing on Tax Increase. Place on website, cable channel (60 seconds, 5 times daily, 7 days, from 7:00 a.m. – 9:00 p.m.) and run through end of second Public Hearing.

Publish Notice of Public Hearing on Tax Increase

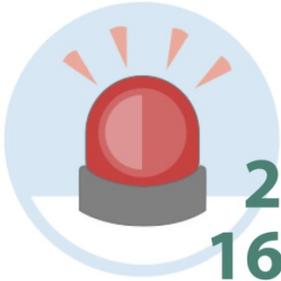
Must be quarter page, at least 24 point type title or larger, not in classifieds, and 7 days prior to first Public Hearing. Place on website, cable channel (60 seconds, 5 times daily, 7 days, from 7:00 a.m. – 9:00 p.m.) and run through end of second Public Hearing.

Publish Notice of Tax Revenue Increase

Must be quarter page, at least 24 point type title or larger, not in classifieds, and 7 days prior to vote, if possible. Place on website, cable channel (60 seconds, 5 times daily, 7 days, from 7:00 a.m. – 9:00 p.m.) and run through end of vote on tax rate.

COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

Population **7,992**
2015 ESTIMATE



Emergency Services

20 Officers
16 Fire/EMS



Our community's history began in the 1850s with the settlement of the Village Creek area. Many founding residents worked at "Miss Sargent's" Brickyard, located where Sonora Park sits today. The city was officially incorporated in 1947, and operates under the Council-Manager form of government and a Home Rule Charter that was adopted in 1998 and updated in 2016.

Today, Kennedale is nestled near the intersection of Interstate 20 and Highway 287 on low rolling hills about 10 miles southeast of downtown Fort Worth in Southeast Tarrant County. Residents enjoy life in a quiet community where growth is steady and sustainable. Kennedale will forever be a small haven in the DFW Metroplex.

Warm summers and mild winters mean your family can enjoy our parks year-round. Spanning 22 acres, Sonora is our largest recreational facility, and offers a playground, splash pad, fishing dock, walking trails, disc golf, and ball fields.

42 Miles Streets
MAINTAINED

Water and Wastewater

100 Miles
OF LINES MAINTAINED



Infrastructure **\$48,951**
Replacement COST PER HOUSEHOLD

DEMOGRAPHICS BY RACE

White	86.0%
Black/African American	7.0%
American Indian and Alaska Native	0.3%
Asian	3.6%
Filipino	1.0%
Vietnamese	0.6%
Other Race; Not Listed	0.2%
Two or More Races	2.6%
Hispanic or Latino*	10.2%*



*Considered an ethnicity, not a race.
Therefore these numbers do not total 100%.

	1970	1980	1990	2000	2010	2020	2030
POPULATION	3,076	2,594	4,096	5,381	6,763	10,720*	13,412*
HOUSEHOLDS	966	971	1,623	2,089	2,617	4,143*	5,176*
EMPLOYMENT*				2,720*	3,160*	3,527*	3,527*

Sources: U.S. Census Bureau; *North Central Texas Council of Governments (NCTCOG)

MEDIAN HOUSEHOLD

Income **\$75,278**

SOURCE: 2014 CENSUS

TOP EMPLOYERS

- Sabre-FWT
 - Kennedale ISD
 - Speed Fab-Crete
 - City of Kennedale
 - Hawk Steel Industries
 - ARK Contracting Services
 - Harrison Jet Guns
 - Mike Conkle's Cabinets
- Source: Kennedale Economic Development Corporation (EDC)*

TOP TAXPAYERS

- Sabre-FWT
 - Hawk Steel Industries
 - Oncor Electric Delivery
 - Trinidad Drilling
 - Kennedale Holdings
 - Beacon E&P Company
 - Harrison Jet Guns
- Source: Tarrant Appraisal District (TAD)*

INDUSTRIES OPERATING IN KENNEDALE

- Education, Healthcare, Social Assistance: **19.9%**
 - Arts, Entertainment, Recreation, Accommodation, Food **13%**
 - Manufacturing **12.4%**
 - Retail Trade **12.2%**
 - Professional, Management, Administrative, Scientific **10.3%**
 - Construction **9.5%**
 - Transportation, Warehousing, Utilities **7.9%**
 - Finance, Insurance, Real Estate, Rental, Leasing **6.0%**
 - Other **4.2%**
 - Wholesale Trade **2.2%**
 - Public Administration **1.9%**
 - Agriculture, Forestry, Fishing, Hunting, Mining **0.4%**
- Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate*

OCCUPATIONS OF RESIDENTS

- Management, Business, Science, and Arts **4.0%**
 - Service **7.6%**
 - Sales and Office **26.4%**
 - Construction, Extraction, Maintenance **30.6%**
 - Production, Transport, Material Moving **7.1%**
- Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate*

Land Area **6.61** SQUARE MILES

TOWNCENTER SONORA RODGERS FARM **Three Parks 28 Acres**



Kennedale ISD recognizes that today's students are tomorrow's leaders. The district strives for academic excellence in a safe, supportive environment so those leaders can grow freely. The award-winning 4-A district offers 21st-Century curriculum in the comfort of a small-town atmosphere.



For those who prefer a faith-based education, **Fellowship Academy**, located on Bowman Springs, is a private Pre-K-12 Christian school with excellent staff and outstanding curriculum.

ENROLLMENT (Ages 3+)

- Nursery School/Preschool **3.3%**
- Kindergarten **7.9%**
- Elementary (Grades 1-8) **36.7%**
- High School (Grades 9-12) **25.5%**
- College or Graduate School **26.5%**

EDUCATION LEVEL OF RESIDENTS

- Less Than 9th Grade **4.0%**
 - 9th-12th; No Diploma **7.6%**
 - High School Graduate **26.4%**
 - Some College; No Degree **30.6%**
 - Associate Degree **7.2%**
 - Bachelor's Degree **16.9%**
 - Graduate/Professional Deg. **7.1%**
- Source: U.S. Census Bureau, 2010-2014 American Survey Five-Year Estimate*

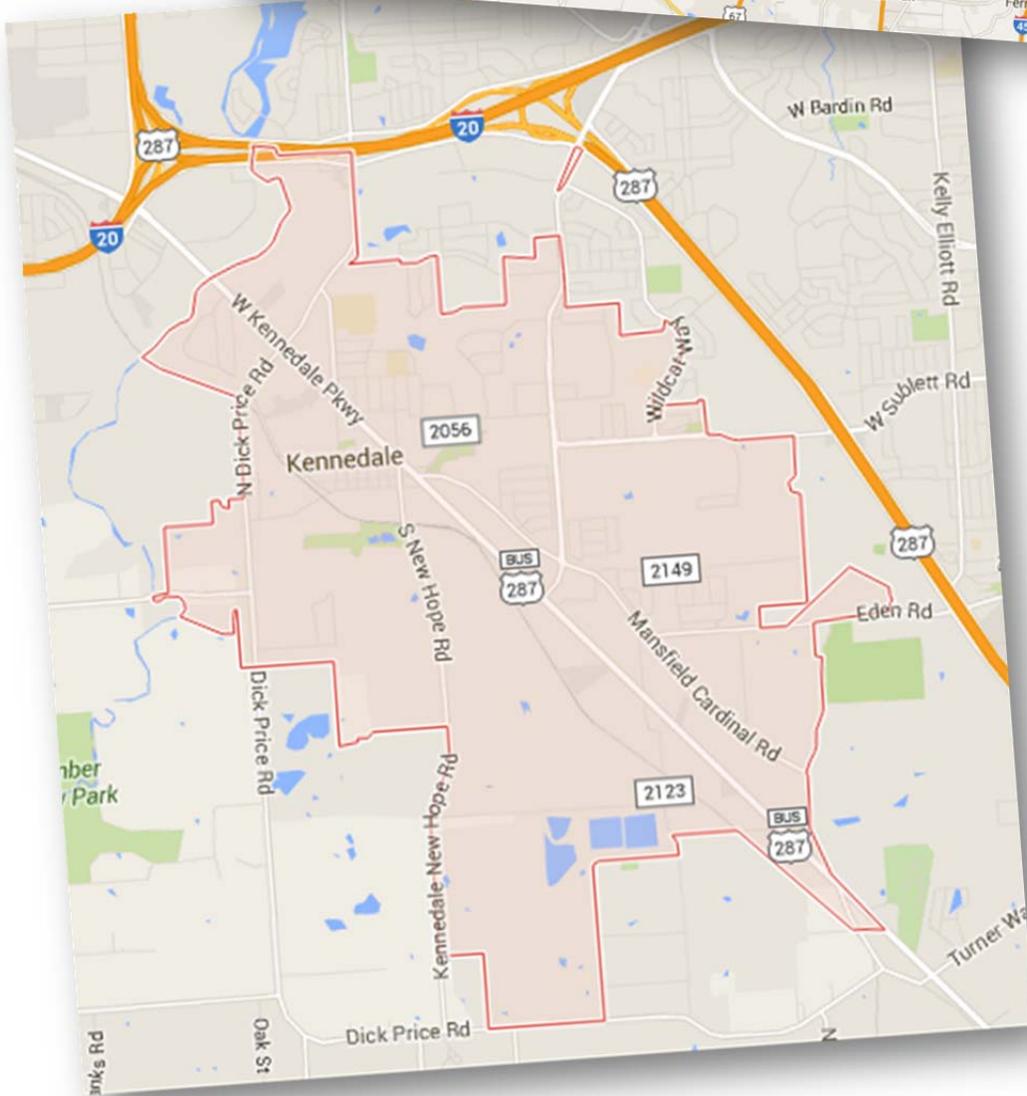
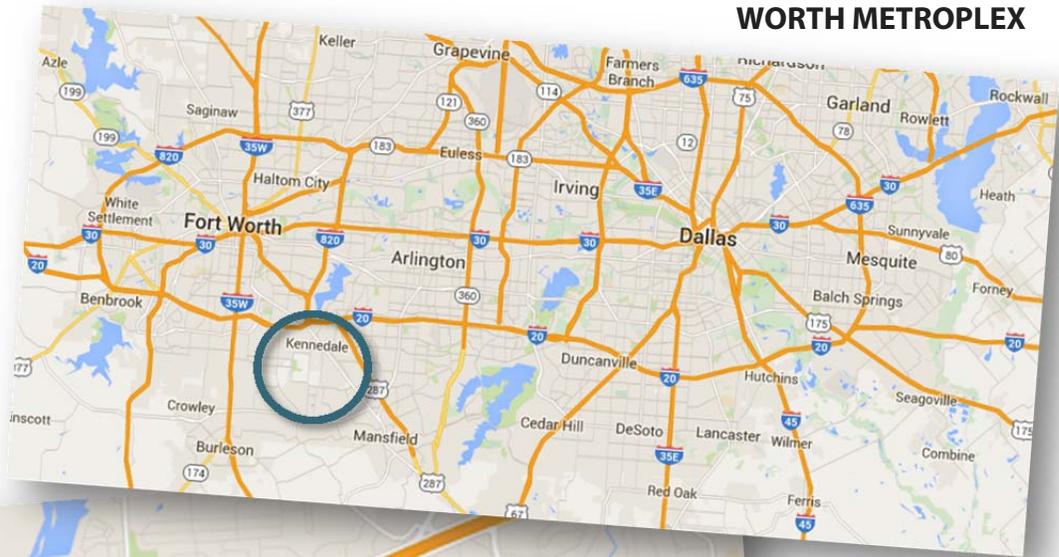


COMMUNITY BLUEPRINT: KENNEDALE AT A GLANCE

THIS PAGE LEFT BLANK INTENTIONALLY

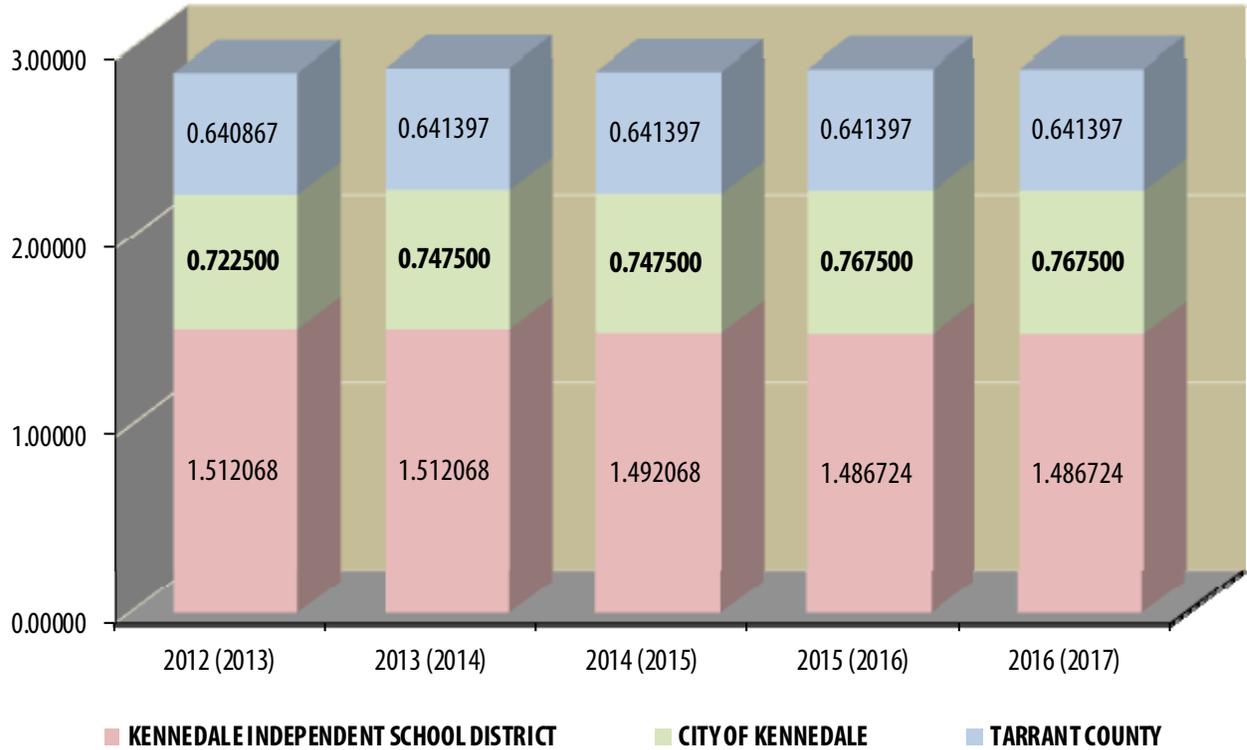
City Map

**REGION: DALLAS-FORT
WORTH METROPLEX**



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

**TOTAL COMBINED TAX ASSESSMENT DISTRIBUTION
FIVE-YEAR SUMMARY**



ENTITY	2012 (2013)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	% CHG
MAINTENANCE & OPERATIONS	0.549582	0.560454	0.551216	0.575204	0.585115	1.72%
INTEREST & SINKING	0.172918	0.187046	0.196284	0.192296	0.182385	-5.15%
CITY OF KENNEDALE	0.722500	0.747500	0.747500	0.767500	0.767500	0.00%
TARRANT COUNTY	0.264000	0.264000	0.264000	0.264000	0.264000	0.00%
TARRANT COUNTY COLLEGE DISTRICT	0.148970	0.149500	0.149500	0.149500	0.149500	0.00%
TARRANT COUNTY HOSPITAL DISTRICT	0.227897	0.227897	0.227897	0.227897	0.227897	0.00%
TARRANT COUNTY	0.640867	0.641397	0.641397	0.641397	0.641397	0.00%
KENNEDALE INDEPENDENT SCHOOL DISTRICT	1.512068	1.512068	1.492068	1.486724	1.486724	0.00%
TOTAL COMBINED TAX	2.875435	2.900965	2.880965	2.895621	2.895621	0.00%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

TARRANT APPRAISAL DISTRICT (TAD) COMPARISON OF NET TAXABLE VALUE

TARRANT APPRAISAL DISTRICT TOTALS REPORT	2016 APR ESTIMATE	2016 MAY ESTIMATE	2016 JUN ESTIMATE	2016 JUL CERTIFIED	2016 SEP CERTIFIED	VALUE CHANGE
Real Estate Residential	\$ 430,622,534	\$ 429,302,364	\$ 429,275,622	\$ 426,833,928	\$ -	\$ (26,742)
Real Estate Commercial	94,375,305	81,549,352	82,206,433	81,503,129	-	657,081
Real Estate Industrial	16,938,727	17,516,583	20,058,865	19,497,586	-	2,542,282
Personal Property Commercial	53,404,156	53,404,156	47,169,722	53,045,515	-	(6,234,434)
Personal Property Industrial	26,610,818	26,610,818	23,889,296	23,841,988	-	(2,721,522)
Mineral Lease Properties	3,025,072	3,754,048	7,150,050	8,914,360	-	3,396,002
Agricultural Properties	93,018	384,850	213,620	213,455	-	(171,230)
TOTAL APPRAISED VALUE	\$ 625,069,630	\$ 612,522,171	\$ 609,963,608	\$ 613,849,961	\$ -	\$ (2,558,563)
Cases Before ARB	5,839,474	14,118,913	74,869,198	26,261,885	-	60,750,285
Incomplete Accounts	-	-	-	24,889,227	-	-
CERTIFIED APPRAISED VALUE	\$ 619,230,156	\$ 598,403,258	\$ 535,094,410	\$ 562,698,849	\$ -	\$ (63,308,848)
CAPPED ACCOUNTS						
Cap Loss	30,153,659	30,239,102	29,418,660	28,321,955	-	(820,442)
New Cap Loss this Year	25,994,018	26,046,247	25,268,698	24,233,645	-	(777,549)
Residential	28,866,204	29,265,606	29,415,607	29,577,384	-	150,001
Commercial	35,848,926	36,997,453	36,282,553	33,468,839	-	(714,900)
Industrial	8,408,374	8,408,374	6,699,198	6,699,198	-	(1,709,176)
Mineral Lease	261,485	277,231	531,060	530,650	-	253,829
Agriculture	-	-	-	-	-	-
ALL EXEMPTIONS BY GROUP	\$ 73,384,989	\$ 74,948,664	\$ 72,928,418	\$ 70,276,071	\$ -	\$ (2,020,246)
TARRANT APPRAISAL DISTRICT TOTALS REPORT	2015 APR ESTIMATE	2015 MAY ESTIMATE	2015 JUN ESTIMATE	2015 JUL CERTIFIED	2015 SEP CERTIFIED	VALUE CHANGE
Real Estate Residential	\$ 368,470,227	\$ 388,671,706	\$ 384,180,054	\$ 381,220,095	\$ 381,276,430	\$ (4,491,652)
Real Estate Commercial	97,116,957	76,650,763	74,366,513	73,438,325	73,588,557	(2,284,250)
Real Estate Industrial	74,595,627	11,930,057	17,177,291	16,993,481	16,993,481	5,247,234
Personal Property Commercial	-	58,208,986	57,929,863	60,168,781	62,274,311	(279,123)
Personal Property Industrial	-	21,641,617	21,641,617	25,943,690	26,610,818	-
Mineral Lease Properties	46,914,660	45,358,840	41,557,850	41,553,150	37,538,720	(3,800,990)
Agricultural Properties	214,079	125,178	150,481	300,774	149,069	25,303
TOTAL APPRAISED VALUE	\$ 587,311,550	\$ 602,587,147	\$ 597,003,669	\$ 599,618,296	\$ 598,431,386	\$ (5,583,478)
Cases Before ARB	-	2,045,241	59,748,652	10,433,966	11,715,263	57,703,411
Incomplete Accounts	-	-	-	39,764,188	36,721,388	-
CERTIFIED APPRAISED VALUE	\$ 587,311,550	\$ 600,541,906	\$ 537,255,017	\$ 549,420,142	\$ 549,994,735	\$ (63,286,889)
CAPPED ACCOUNTS						
Cap Loss	-	10,113,731	9,820,155	9,634,391	9,324,639	(293,576)
New Cap Loss This Year	-	-	-	16,094	76,787	-
Residential	-	25,258,863	25,334,963	25,526,128	26,230,848	76,100
Commercial	-	33,176,505	34,648,425	34,360,577	33,472,729	1,471,920
Industrial	-	-	8,516,397	8,944,299	8,408,374	8,516,397
Mineral Lease	-	-	522,970	517,970	932,210	522,970
Agriculture	-	-	-	-	-	-
ALL EXEMPTIONS BY GROUP	\$ -	\$ 58,435,368	\$ 69,022,755	\$ 69,348,974	\$ 69,044,161	\$ 10,587,387



CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2016
2016 Certified Property Information

I, Jeff Law, Chief Appraiser for the Tarrant Appraisal District, to the best of my ability do solemnly swear that the attached is that portion of the appraisal roll for the Tarrant Appraisal District which lists property taxable by the above named entity and constitutes their Certified Appraisal Roll.

APPRAISED VALUE (Considers Value Caps) -----> \$ 686,933,925

Number of Accounts: 39,766

Absolute Exemptions	\$ 34,164,700
Cases before ARB – Appraised Value	\$ 26,707,025
Incompletes	\$ 26,138,227
Partial Exemptions	\$ 36,111,371
In Process	\$ 1,113,753

NET TAXABLE VALUE -----> \$ 562,698,849

Appraised Value minus Absolute Exemption amount, minus Cases before ARB amount, minus Incompletes, minus Partial Exemptions, minus the In Process accounts equals the Net Taxable Value.

ESTIMATED NET TAXABLE VALUE -----> \$ 605,971,396

Including suggested values to be used for pending ARB accounts (see page two), Incompletes (see page three) and In Process accounts (see page four).



Jeff Law, Chief Appraiser

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2016

2016 Appraisal Review Board Information

Section 25.01 (c) of the State Property Tax code directs the Chief Appraiser to prepare a list of all properties under protest with the Appraisal Review Board and pending disposition at the time of value roll certification.

The values below are from the ARB roll and are not included in the totals certified by the Chief Appraiser and represented on page 1 of this report.

\$ 26,707,025

Total appraised value of properties under protest.

\$ 26,261,885

Net taxable value of properties under protest.

\$ 18,383,320

Estimated minimum taxable value for the same properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2016 2016 Incomplete Property Information

Section 26.01(d) of the State Property Tax Code directs the Chief Appraiser to prepare a list of all properties that are not on the appraisal roll and not included on the ARB roll.

The values below are from the incomplete property listing and are not included in the totals certified by the Chief Appraiser and represented on page 1 of this report.

The value of incomplete properties are subject to change and are also subject to appeal before the Appraisal Review Board.

\$ 26,138,227

Total appraised value of incomplete properties

\$ 23,775,474

Estimated net taxable value of incomplete properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



CITY OF KENNEDALE 014

Appraisal Roll Information Valuation Summary as of July 25, 2016
2016 In Process Property Information

The values below are from In Process properties and are not included in the totals certified by the Chief Appraiser and represented on page 1 of this report.

\$ 1,113,753

Total appraised value of In Process properties

\$ 1,113,753

Estimated net taxable value of In Process properties.

This value should be added to the net taxable value on page one.

Tarrant Appraisal District
2500 Handley Ederville Road - Fort Worth, Texas 76118 - 817.284.0024



**Tarrant Appraisal District
CITY OF KENNEDALE 014
Totals for Roll Instance July Certification - 7-22
2016**

Value Detail	Market	Appraised	Counts	Taxable
Real Estate Residential	485,807,581	456,856,192	2,935	426,833,928
Real Estate Commercial	117,333,988	117,333,988	656	81,503,129
Real Estate Industrial	19,497,586	19,497,586	21	19,497,586
Personal Property Commercial	53,046,248	53,046,248	341	53,045,515
Personal Property Industrial	30,541,186	30,541,186	20	23,841,988
Mineral Lease Properties	9,445,270	9,445,270	35,723	8,914,360
Agricultural Properties	8,035,515	213,455	70	213,455
Total Value	723,707,374	686,933,925	39,766	613,849,961
Pending Detail	Market	Appraised	Counts	Taxable
Cases Before ARB	27,750,293	26,707,025	149	26,261,885
Incomplete Accounts	26,272,809	26,138,227	199	23,775,474
In Process Accounts	1,113,753	1,113,753	6	1,113,753
Certified Value	668,570,519	632,974,920	39,412	562,698,849

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Exemption Detail	Market	Exempt	Counts	Appraised
Absolute Public	29,186,720	29,186,720	285	29,186,720
Absolute Charitable	647,432	647,432	12	647,432
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	4,330,548	4,330,548	14	4,330,548
Indigent Housing	0	0	0	0
Nominal Value	417,140	417,140	10,838	417,140
Disabled Vet 10-29%	2,202,890	45,000	9	2,085,710
Disabled Vet 30-49%	3,067,219	97,500	13	2,908,402
Disabled Vet 50-69%	1,939,969	80,000	8	1,824,538
Disabled Vet 70-99%	8,552,142	456,000	39	8,064,810
Disabled Vet 100%	4,072,261	3,235,691	20	3,905,691
Surviving Spouse Disabled Vet 100%	664,593	365,490	3	550,182
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	110,692	82,060	1	110,692
Inventory	16,061,367	6,699,198	2	16,061,367
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	92,411,022	23,355,923	494	84,022,525
Homestead Local Option-Disabled Person	4,342,945	1,277,367	28	3,688,155
Solar & Wind Powered Devices	278,949	2	2	235,839
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	0	0	0	0
Total Exemptions		70,276,071	11,768	

Deferrals	Market	Deferred	Counts	Appraised
Ag Deferrals	7,319,800	7,273,644	65	46,156
Scenic Deferrals	0	0	0	0
Public Access Airports	0	0	0	0
Other Deferrals	0	0	0	0
Total Deferrals	7,319,800	7,273,644	65	46,156

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

New Exemptions	Market	Exempt	Counts	Appraised
Absolute Public	0	0	0	0
Absolute Charitable	0	0	0	0
Absolute Miscellaneous	0	0	0	0
Absolute Religious & Private Schools	0	0	0	0
Indigent Housing	0	0	0	0
Nominal Value	0	0	0	0
Disabled Vet 10-20%	0	0	0	0
Disabled Vet 30-40%	731,100	22,500	3	723,925
Disabled Vet 50-60%	275,238	10,000	1	275,238
Disabled Vet 70-90%	1,612,196	60,000	5	1,497,785
Disabled Vet 100%	992,652	909,778	3	959,778
Surviving Spouse Disabled Vet 100%	553,901	365,490	2	439,490
Donated Disabled Vet	0	0	0	0
Surviving Spouse Donated Disabled Vet	0	0	0	0
Surviving Spouse KIA Armed Service Member	0	0	0	0
Transfer Base Value for SS Disable Vet	0	0	0	0
Inventory	7,056,751	3,804,750	1	7,056,751
Homestead State Mandated-General	0	0	0	0
Homestead State Mandated-Over 65	0	0	0	0
Homestead State Mandated-Disabled Person	0	0	0	0
Homestead Local Option-General	0	0	0	0
Homestead Local Option-Over 65	3,428,133	667,574	14	3,290,701
Homestead Local Option-Disabled Person	608,769	100,000	2	608,769
Solar & Wind Powered Devices	239,338	1	1	196,228
Pollution control	0	0	0	0
Community Housing Development	0	0	0	0
Abatements	0	0	0	0
Historic Sites	0	0	0	0
Foreign Trade Zone	0	0	0	0
Misc Personal Property (Vehicles, etc.)	0	0	0	0
Total New Exemptions		5,940,093	32	
New Construction	Market	New Value	Counts	Taxable
All Real Estate	24,518,675	14,107,532	91	23,587,529
New business in new improvement	0	0	0	0
Total New Construction	24,518,675	14,107,532	91	23,587,529
New Construction in Residential	23,577,770	14,015,145	90	22,646,624
New Construction in Commercial	940,905	92,387	1	940,905
	Market	Appraised	Counts	Taxable
Annexation	0	0	0	0
Deannexation	0	0	0	0

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Tax Ceiling	Market	Taxable	Counts	Ceiling Amount
Over 65	0	0	0	0.00
Disable Person	0	0	0	0.00
Total Ceilings	0	0	0	0.00
New Over 65 Ceilings	0	0	0	0.00
New Disabled Person Ceilings	0	0	0	0.00
Capped Accounts	Market	Cap Loss	Counts	Appraised
Cap Total	196,077,811	28,321,955	965	167,755,856
New Cap this Year	155,459,256	24,233,645	781	131,225,611
All Exemptions by Group	Market	Exempt	Counts	Appraised
Residential	108,992,501	29,577,384	593	99,578,744
Commercial	33,468,839	33,468,839	177	33,468,839
Industrial	16,061,367	6,699,198	2	16,061,367
Mineral Lease	530,650	530,650	10,947	530,650
Agricultural	0	0	0	0
Exemption Total		70,276,071	11,719	
	Market	Exempt	Counts	Appraised
Prorated Absolute	0	0	0	0
Multi-Prorated Absolute	0	0	0	0
		Current Taxable	Counts	Appraised
Value Loss - 25.25(d)		0	0	0
	Average Market	Average Appraised	Counts	Average Taxable
Averages for Value Single Family	206,492	194,991	2,118	181,503

2016 Property Tax Rates in City of Kennedale

This notice concerns the 2016 property tax rates for City of Kennedale. It presents information about three tax rates. Last year's tax rate is the actual tax rate the taxing unit used to determine property taxes last year. This year's *effective* tax rate would impose the same total taxes as last year if you compare properties taxed in both years. This year's *rollback* tax rate is the highest tax rate the taxing unit can set before taxpayers start rollback procedures. In each case these rates are found by dividing the total amount of taxes by the tax base (the total value of taxable property) with adjustments as required by state law. The rates are given per \$100 of property value.

Last year's tax rate:

Last year's operating taxes	\$3,381,370
Last year's debt taxes	\$1,130,423
Last year's total taxes	\$4,511,793
Last year's tax base	\$587,855,765
Last year's total tax rate	\$0.767500/\$100

This year's effective tax rate:

Last year's adjusted taxes (after subtracting taxes on lost property)	\$4,511,793
÷ This year's adjusted tax base (after subtracting value of new property)	\$582,383,867
=This year's effective tax rate	\$0.774711/\$100

(Maximum rate unless unit publishes notices and holds hearings.)

This year's rollback tax rate:

Last year's adjusted operating taxes (after subtracting taxes on lost property and adjusting for any transferred function, tax increment financing, state criminal justice mandate, and/or enhanced indigent healthcare expenditures)	\$3,838,592
÷ This year's adjusted tax base	\$582,383,867
=This year's effective operating rate	\$0.659117/\$100
x 1.08=this year's maximum operating rate	\$0.711846/\$100
+ This year's debt rate	\$0.185839/\$100
= This year's total rollback rate	\$0.897685/\$100
-Sales tax adjustment rate	\$0.075453/\$100
=Rollback tax rate	\$0.822232/\$100

Statement of Increase/Decrease

If City of Kennedale adopts a 2016 tax rate equal to the effective tax rate of \$0.774711 per \$100 of value, taxes would increase compared to 2015 taxes by \$182,734.

Schedule A - Unencumbered Fund Balance

The following estimated balances will be left in the unit's property tax accounts at the end of the fiscal year. These balances are not encumbered by a corresponding debt obligation.

Type of Property Tax Fund	Balance
	0

Schedule B - 2016 Debt Service

The unit plans to pay the following amounts for long-term debts that are secured by property taxes. These amounts will be paid from property tax revenues (or additional sales tax revenues, if applicable).

Description of Debt	Principal or Contract Payment to be Paid from Property Taxes	Interest to be Paid from Property Taxes	Other Amounts to be Paid	Total Payment
2005 \$790K CO	40,000	19,600	0	59,600
2007 \$3.365M GO	182,162	50,439	0	232,601
2007 \$2.735M CO	165,000	57,100	0	222,100
2008 \$4.5M CO	225,000	146,730	0	371,730
2010 \$2.00M CO	85,000	69,819	0	154,819
2011 \$3.26M CO	215,000	80,688	0	295,688
2012 \$125K PD RADIO	18,453	1,961	0	20,414
	0	0	0	0

Total required for 2016 debt service	\$1,356,952
- Amount (if any) paid from Schedule A	\$0
- Amount (if any) paid from other resources	\$230,820
- Excess collections last year	\$0
= Total to be paid from taxes in 2016	\$1,126,132
+ Amount added in anticipation that the unit will collect only 100.00% of its taxes in 2016	\$0
= Total debt levy	\$1,126,132

Schedule C - Expected Revenue from Additional Sales Tax

In calculating its effective and rollback tax rates, the unit estimated that it will receive \$457,222 in additional sales and use tax revenues.

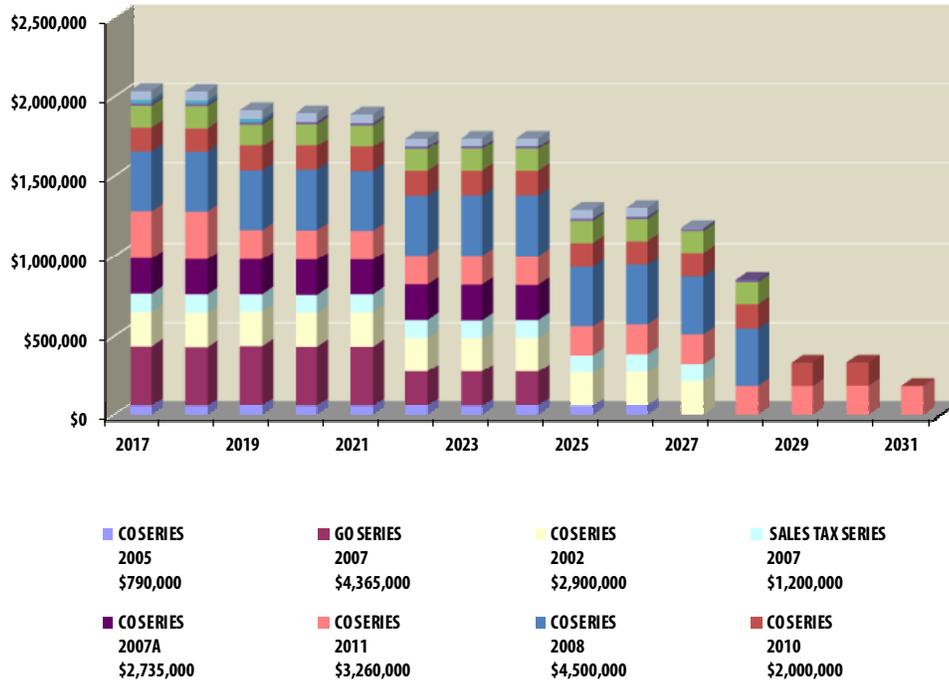
This notice contains a summary of actual effective and rollback tax rates' calculations. You can inspect a copy of the full calculations at 405 Municipal Dr. Kennedale, TX 76060.

Name of person preparing this notice: Krystal Crump

Title: Finance Director

Date Prepared: 08/03/2016

DEBT SERVICE REQUIREMENTS BY ISSUE

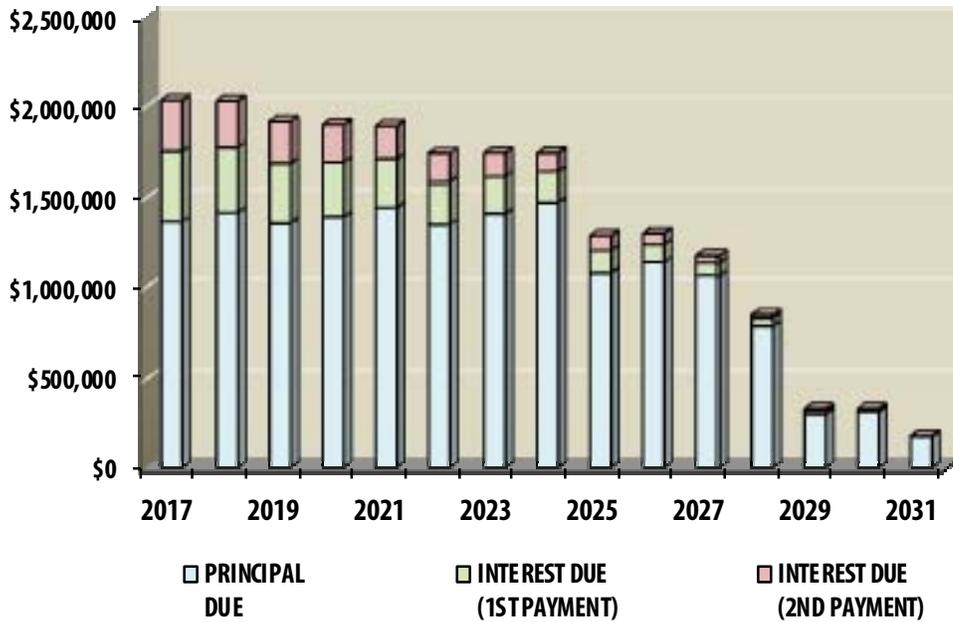


BOND PURPOSES

Series 2010 \$2,000,000 Bonds	<ol style="list-style-type: none"> 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems 2) Construct, improve and repair city streets, parking lots, and sidewalks, together with drainage improvements, utility line construction, relocation and replacement, utilities improvements, traffic and street signalization, landscaping and lighting improvements 3) Relocate and restore Historic Section House (\$385,711.19) 4) Provide local match for federal grant to make street, sidewalk, landscaping, intersection, and lighting improvements
Series 2011 \$3,260,000 Bonds	<ol style="list-style-type: none"> 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements 2) Acquire and equip public safety vehicles including an ambulance and a fire truck (\$750,000)
Series 2008 \$4,500,000 Bonds	<ol style="list-style-type: none"> 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements
Series 2007A \$2,735,000 Bonds	<ol style="list-style-type: none"> 1) ROW, Construct Street, Curb, Sidewalk Improvements, together with utility relocation and drainage improvements
Series 2007 \$4,365,000 Bonds	<ol style="list-style-type: none"> 1) Construction of a new municipal complex and the acquisition of land 2) Improvements to streets in the City 3) Improvements to the City's water system, including a new water well, new ground and elevated water storage facilities and water lines
Series 2007 \$2,900,000 Bonds	<ol style="list-style-type: none"> 1) Construct improvement and extensions to the city's waterworks, sewer, and storm sewer systems
Series 2007 \$1,200,000 Bonds	<ol style="list-style-type: none"> 1) Provide funds for the purchase of land and related improvements in TownCenter district
Series 2005 \$790,000 Bonds	<ol style="list-style-type: none"> 1) Construction of a new library and community center facility; acquisition of interests in land relating to such facility;

ANNUAL PRINCIPAL AND INTEREST REQUIREMENT – ALL ISSUES

FISCAL YEAR	PRINCIPAL DUE	INTEREST DUE (1ST PAYMENT)	INTEREST DUE (2ND PAYMENT)	TOTAL DUE
2017	1,371,424.90	381,332.79	284,102.88	2,036,860.57
2018	1,422,071.16	352,103.90	259,206.75	2,033,381.81
2019	1,362,929.35	320,910.21	235,266.00	1,919,105.56
2020	1,398,590.51	290,812.97	210,368.00	1,899,771.48
2021	1,449,194.77	259,799.46	183,924.75	1,892,918.98
2022	1,355,010.71	227,266.52	158,711.50	1,740,988.73
2023	1,416,046.32	195,243.91	131,583.50	1,742,873.73
2024	1,477,309.89	161,553.59	103,215.00	1,742,078.48
2025	1,083,810.07	126,386.16	82,518.75	1,292,714.98
2026	1,145,555.80	98,645.43	60,671.25	1,304,872.48
2027	1,071,516.69	70,064.95	39,002.50	1,180,584.14
2028	787,244.97	42,796.48	20,775.00	850,816.45
2029	305,000.00	17,525.00	14,225.00	336,750.00
2030	320,000.00	10,725.00	7,225.00	337,950.00
2031	180,000.00	3,600.00	-	183,600.00
	\$ 16,145,705.14	\$ 2,558,766.37	\$ 1,790,795.88	\$ 20,495,267.39



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

ANNUAL DEBT SERVICE REQUIREMENTS (BONDS) – BY ISSUE

FISCAL YEAR	CO SERIES 2005 \$790,000	GO SERIES 2007 \$4,365,000	CO SERIES 2002 \$2,900,000	SALES TAX SERIES 2007	CO SERIES 2007A \$2,735,000	CO SERIES 2008 \$4,500,000	CO SERIES 2010 \$2,000,000	CO SERIES 2011 \$3,260,000	TOTAL DUE
2017	59,600.00	376,682.75	214,415.00	113,727.50	222,100.00	371,730.00	154,818.76	295,687.50	1,808,761.51
2018	58,040.00	374,772.75	213,572.50	114,905.00	220,400.00	371,380.00	152,587.50	299,625.00	1,805,282.75
2019	61,337.50	377,366.50	212,525.00	110,735.00	218,500.00	371,192.50	154,825.00	184,525.00	1,691,006.50
2020	59,492.50	374,464.00	211,272.50	111,565.00	221,300.00	376,092.50	151,900.00	186,000.00	1,692,086.50
2021	57,647.50	376,065.25	214,712.50	112,047.50	218,800.00	370,261.25	153,300.00	182,400.00	1,685,234.00
2022	60,650.00	215,346.25	212,845.00	112,182.50	221,000.00	373,680.00	154,500.00	183,100.00	1,533,303.75
2023	58,500.00	217,406.25	210,772.50	111,970.00	222,800.00	376,240.00	154,500.00	183,000.00	1,535,188.75
2024	61,242.50	214,168.50	213,392.50	111,410.00	219,300.00	377,930.00	154,250.00	182,700.00	1,534,393.50
2025	58,850.00	-	210,705.00	110,502.50	-	369,022.50	153,750.00	182,200.00	1,085,030.00
2026	61,320.00	-	212,710.00	114,247.50	-	369,510.00	153,000.00	186,400.00	1,097,187.50
2027	-	-	214,305.00	112,297.50	-	359,296.25	152,000.00	185,300.00	1,023,198.75
2028	-	-	-	-	-	363,253.75	150,750.00	184,000.00	698,003.75
2029	-	-	-	-	-	-	154,250.00	182,500.00	336,750.00
2030	-	-	-	-	-	-	152,250.00	185,700.00	337,950.00
2031	-	-	-	-	-	-	-	183,600.00	183,600.00
	\$ 596,680.00	\$ 2,526,272.25	\$ 2,341,227.50	\$ 1,235,590.00	\$ 1,764,200.00	\$ 4,449,588.75	\$ 2,146,681.26	\$ 2,986,737.50	\$18,046,977.26

ANNUAL DEBT SERVICE REQUIREMENTS (NOTES AND LEASES) – BY ISSUE

FISCAL YEAR	GLOBAL LEASE WATER METERS \$1,539,536.06	GLOBAL LEASE WATER METERS \$182,122	GOVERNMENT CAPITAL RADIO LEASE \$125,000	TEXAS LEVERAGE FUND NOTE \$653,000	TOTAL DUE
2017	136,920.40	15,892.30	20,414.08	54,872.28	228,099.06
2018	136,920.40	15,892.30	20,414.08	54,872.28	228,099.06
2019	136,920.40	15,892.30	20,414.08	54,872.28	228,099.06
2020	136,920.40	15,892.30	-	54,872.28	207,684.98
2021	136,920.40	15,892.30	-	54,872.28	207,684.98
2022	136,920.40	15,892.30	-	54,872.28	207,684.98
2023	136,920.40	15,892.30	-	54,872.28	207,684.98
2024	136,920.40	15,892.30	-	54,872.28	207,684.98
2025	136,920.40	15,892.30	-	54,872.28	207,684.98
2026	136,920.40	15,892.30	-	54,872.28	207,684.98
2027	136,920.40	15,892.30	-	4,572.69	157,385.39
2028	136,920.40	15,892.30	-	-	152,812.70
	\$ 1,643,044.80	\$ 190,707.60	\$ 61,242.24	\$ 553,295.49	\$ 2,448,290.13

DEBT SUMMARY BY INDIVIDUAL ISSUE

CERTIFICATES OF OBLIGATION, SERIES 2005

\$790,000 ORIGINAL AMOUNT 3.65 – 4.40% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2017	40,000.00	10,190.00	9,410.00	59,600.00
2018	40,000.00	9,410.00	8,630.00	58,040.00
2019	45,000.00	8,630.00	7,707.50	61,337.50
2020	45,000.00	7,707.50	6,785.00	59,492.50
2021	45,000.00	6,785.00	5,862.50	57,647.50
2022	50,000.00	5,862.50	4,787.50	60,650.00
2023	50,000.00	4,787.50	3,712.50	58,500.00
2024	55,000.00	3,712.50	2,530.00	61,242.50
2025	55,000.00	2,530.00	1,320.00	58,850.00
2026	60,000.00	1,320.00	-	61,320.00
	\$ 485,000.00	\$ 60,935.00	\$ 50,745.00	\$ 596,680.00

ISSUER: U.S. BANK
PURPOSE: LIBRARY AND COMMUNITY CENTER FACILITY
DATE: FEBRUARY 1, 2005 – FEBRUARY 15, 2026
NOTE: DEBT SERVICE SUPPORTED DEBT

GENERAL OBLIGATION REFUNDING BONDS, SERIES 2007

\$4,365,000 ORIGINAL AMOUNT 3.97% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2017	295,000.00	43,769.25	37,913.50	376,682.75
2018	305,000.00	37,913.50	31,859.25	374,772.75
2019	320,000.00	31,859.25	25,507.25	377,366.50
2020	330,000.00	25,507.25	18,956.75	374,464.00
2021	345,000.00	18,956.75	12,108.50	376,065.25
2022	195,000.00	12,108.50	8,237.75	215,346.25
2023	205,000.00	8,237.75	4,168.50	217,406.25
2024	210,000.00	4,168.50	-	214,168.50
	\$ 2,205,000.00	\$ 182,520.75	\$ 138,751.50	\$ 2,526,272.25

ISSUER: BANK OF AMERICA
PURPOSE: MUNICIPAL COMPLEX, STREETS, WATER WELL, GROUND AND ELEVATED STORAGE TANK
DATE: REFINANCED FEBRUARY 1, 2007 – FEBRUARY 15, 2024
NOTE: 61.75% DEBT SERVICE AND 38.25% UTILITY FUND SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION BONDS, SERIES 2007 \$2,900,000 ORIGINAL AMOUNT 4.10% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2017	140,000.00	38,642.50	35,772.50	214,415.00
2018	145,000.00	35,772.50	32,800.00	213,572.50
2019	150,000.00	32,800.00	29,725.00	212,525.00
2020	155,000.00	29,725.00	26,547.50	211,272.50
2021	165,000.00	26,547.50	23,165.00	214,712.50
2022	170,000.00	23,165.00	19,680.00	212,845.00
2023	175,000.00	19,680.00	16,092.50	210,772.50
2024	185,000.00	16,092.50	12,300.00	213,392.50
2025	190,000.00	12,300.00	8,405.00	210,705.00
2026	200,000.00	8,405.00	4,305.00	212,710.00
2027	210,000.00	4,305.00	-	214,305.00
	\$ 1,885,000.00	\$ 247,435.00	\$ 208,792.50	\$ 2,341,227.50

ISSUER: BANK OF AMERICA
PURPOSE: FORT WORTH WATER CONNECTION
DATE: FEBRUARY 1, 2007 – FEBRUARY 15, 2027
NOTE: UTILITY FUND SUPPORTED DEBT

SALES TAX REVENUE BONDS, SERIES 2007 \$1,200,000 ORIGINAL AMOUNT 6.95% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2017	55,000.00	29,363.75	29,363.75	113,727.50
2018	60,000.00	27,452.50	27,452.50	114,905.00
2019	60,000.00	25,367.50	25,367.50	110,735.00
2020	65,000.00	23,282.50	23,282.50	111,565.00
2021	70,000.00	21,023.75	21,023.75	112,047.50
2022	75,000.00	18,591.25	18,591.25	112,182.50
2023	80,000.00	15,985.00	15,985.00	111,970.00
2024	85,000.00	13,205.00	13,205.00	111,410.00
2025	90,000.00	10,251.25	10,251.25	110,502.50
2026	100,000.00	7,123.75	7,123.75	114,247.50
2027	105,000.00	3,648.75	3,648.75	112,297.50
	\$ 845,000.00	\$ 195,295.00	\$ 195,295.00	\$ 1,235,590.00

ISSUER: BANK OF AMERICA
PURPOSE: TOWNCENTER LAND PURCHASE
DATE: MAY 1, 2007 – MAY 1, 2027
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2007A \$2,735,000 ORIGINAL AMOUNT 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2017	165,000.00	30,200.00	26,900.00	222,100.00
2018	170,000.00	26,900.00	23,500.00	220,400.00
2019	175,000.00	23,500.00	20,000.00	218,500.00
2020	185,000.00	20,000.00	16,300.00	221,300.00
2021	190,000.00	16,300.00	12,500.00	218,800.00
2022	200,000.00	12,500.00	8,500.00	221,000.00
2023	210,000.00	8,500.00	4,300.00	222,800.00
2024	215,000.00	4,300.00	-	219,300.00

ISSUER: BANK OF AMERICA
PURPOSE: BOWMAN SPRINGS ROAD PROJECT
DATE: OCTOBER 1, 2007 – FEBRUARY 15, 2024
NOTE: DEBT SERVICE SUPPORTED DEBT

CERTIFICATES OF OBLIGATION, SERIES 2008 \$4,500,000 ORIGINAL AMOUNT 4.50 – 4.65% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/15	INTEREST DUE 2/15	INTEREST DUE 8/15	TOTAL DUE
2017	225,000.00	75,896.25	70,833.75	371,730.00
2018	235,000.00	70,833.75	65,546.25	371,380.00
2019	245,000.00	65,546.25	60,646.25	371,192.50
2020	260,000.00	60,646.25	55,446.25	376,092.50
2021	265,000.00	55,446.25	49,815.00	370,261.25
2022	280,000.00	49,815.00	43,865.00	373,680.00
2023	295,000.00	43,865.00	37,375.00	376,240.00
2024	310,000.00	37,375.00	30,555.00	377,930.00
2025	315,000.00	30,555.00	23,467.50	369,022.50
2026	330,000.00	23,467.50	16,042.50	369,510.00
2027	335,000.00	16,042.50	8,253.75	359,296.25
2028	355,000.00	8,253.75	-	363,253.75

ISSUER: WELLS FARGO
PURPOSE: DICK PRICE, LITTLE SCHOOL AND SUBLETT ROAD PROJECTS
DATE: AUGUST 15, 2008 – FEBRUARY 15, 2028
NOTE: DEBT SERVICE AND CAPITAL PROJECTS SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

CERTIFICATES OF OBLIGATION, SERIES 2010 \$2,000,000 ORIGINAL AMOUNT 2.00 – 5.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 5/1	INTEREST DUE 11/1	INTEREST DUE 5/1	TOTAL DUE
2017	85,000.00	34,909.38	34,909.38	154,818.76
2018	85,000.00	33,793.75	33,793.75	152,587.50
2019	90,000.00	32,412.50	32,412.50	154,825.00
2020	90,000.00	30,950.00	30,950.00	151,900.00
2021	95,000.00	29,150.00	29,150.00	153,300.00
2022	100,000.00	27,250.00	27,250.00	154,500.00
2023	105,000.00	24,750.00	24,750.00	154,500.00
2024	110,000.00	22,125.00	22,125.00	154,250.00
2025	115,000.00	19,375.00	19,375.00	153,750.00
2026	120,000.00	16,500.00	16,500.00	153,000.00
2027	125,000.00	13,500.00	13,500.00	152,000.00
2028	130,000.00	10,375.00	10,375.00	150,750.00
2029	140,000.00	7,125.00	7,125.00	154,250.00
2030	145,000.00	3,625.00	3,625.00	152,250.00

ISSUER: WELLS FARGO
PURPOSE: TOWNCENTER BUILDING PROJECT
DATE: JANUARY 1, 2010 – MAY 1, 2030
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

CERTIFICATES OF OBLIGATION, SERIES 2011 \$3,260,000 ORIGINAL AMOUNT 2.00 – 4.00% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE 2/1	INTEREST DUE 2/11	INTEREST DUE 8/1	TOTAL DUE
2017	215,000.00	41,687.50	39,000.00	295,687.50
2018	225,000.00	39,000.00	35,625.00	299,625.00
2019	115,000.00	35,625.00	33,900.00	184,525.00
2020	120,000.00	33,900.00	32,100.00	186,000.00
2021	120,000.00	32,100.00	30,300.00	182,400.00
2022	125,000.00	30,300.00	27,800.00	183,100.00
2023	130,000.00	27,800.00	25,200.00	183,000.00
2024	135,000.00	25,200.00	22,500.00	182,700.00
2025	140,000.00	22,500.00	19,700.00	182,200.00
2026	150,000.00	19,700.00	16,700.00	186,400.00
2027	155,000.00	16,700.00	13,600.00	185,300.00
2028	160,000.00	13,600.00	10,400.00	184,000.00
2029	165,000.00	10,400.00	7,100.00	182,500.00
2030	175,000.00	7,100.00	3,600.00	185,700.00
2031	180,000.00	3,600.00	-	183,600.00

ISSUER: BANK OF TEXAS
PURPOSE: SUBLETT AD LITTLE SCHOOL RD STREETS AND FIRE AND AMBULANCE TRUCK
DATE: JUNE 1, 2011 – FEBRUARY 15, 2031
NOTE: DEBT SERVICE SUPPORTED DEBT

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GLOBAL WATER MANAGEMENT WATER METER LEASE \$1,539,536.06 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2017	87,014.20	49,906.20	-	136,920.40
2018	90,364.25	46,556.15	-	136,920.40
2019	93,843.27	43,077.13	-	136,920.40
2020	97,456.24	39,464.16	-	136,920.40
2021	101,208.31	35,712.09	-	136,920.40
2022	105,104.83	31,815.57	-	136,920.40
2023	109,151.36	27,769.04	-	136,920.40
2024	113,353.69	23,566.71	-	136,920.40
2025	117,717.81	19,202.59	-	136,920.40
2026	122,249.94	14,670.46	-	136,920.40
2027	126,956.56	9,963.84	-	136,920.40
2028	131,844.38	5,076.02	-	136,920.40

ISSUER: FIRST FINANCIAL BANK
PURPOSE: GLOBAL WATER FATHOM METER PURCHASE
DATE: DECEMBER 13, 2012 – DECEMBER 1, 2027
NOTE: UTILITY FUND SUPPORTED DEBT

GLOBAL WATER MANAGEMENT WATER METER LEASE \$182,122 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 12/1	INTEREST DUE 12/1		TOTAL DUE
2017	9,983.73	5,908.57	-	15,892.30
2018	10,378.09	5,514.21	-	15,892.30
2019	10,788.02	5,104.28	-	15,892.30
2020	11,214.15	4,678.15	-	15,892.30
2021	11,657.11	4,235.19	-	15,892.30
2022	12,117.56	3,774.74	-	15,892.30
2023	12,596.21	3,296.09	-	15,892.30
2024	13,093.76	2,798.54	-	15,892.30
2025	13,610.96	2,281.34	-	15,892.30
2026	14,148.59	1,743.71	-	15,892.30
2027	14,707.46	1,184.84	-	15,892.30
2028	15,288.41	603.89	-	15,892.30

ISSUER: SPIRIT OF TEXAS BANK
PURPOSE: GLOBAL WATER FATHOM METER PURCHASE
DATE: AUGUST 13, 2013 – DECEMBER 1, 2027
NOTE: UTILITY FUND SUPPORTED DEBT

THIS PAGE LEFT BLANK INTENTIONALLY

DEBT SUMMARY BY INDIVIDUAL ISSUE (cont.)

GOVERNMENT CAPITAL CORPORATION RADIO LEASE \$125,000 ORIGINAL AMOUNT

FISCAL YEAR	PRINCIPAL DUE 6/1	INTEREST DUE 6/1		TOTAL DUE
2017	18,452.92	1,961.16	-	20,414.08
2018	19,084.75	1,329.33	-	20,414.08
2019	19,739.15	674.93	-	20,414.08

ISSUER: CITIZENS 1ST BANK - TYLER
PURPOSE: FORT WORTH RADIO LEASE PURCHASE
DATE: MAY 17, 2012 – JUNE 1, 2019
NOTE: DEBT SERVICE SUPPORTED DEBT

TEXAS LEVERAGE FUND NOTE \$653,000 ORIGINAL 3.25% INTEREST RATE

FISCAL YEAR	PRINCIPAL DUE MONTHLY ON 1ST	INTEREST DUE MONTHLY ON 1ST		TOTAL DUE
2017	39,199.90	15,672.38	-	54,872.28
2018	40,594.12	14,278.16	-	54,872.28
2019	42,037.93	12,834.35	-	54,872.28
2020	43,533.09	11,339.19	-	54,872.28
2021	45,081.42	9,790.86	-	54,872.28
2022	46,684.84	8,187.44	-	54,872.28
2023	48,345.28	6,527.00	-	54,872.28
2024	50,064.77	4,807.51	-	54,872.28
2025	51,845.42	3,026.86	-	54,872.28
2026	53,689.40	1,182.88	-	54,872.28
2027	4,559.29	13.40	-	4,572.69

ISSUER: SPIRIT OF TEXAS BANK
PURPOSE: TOWNCENTER BUILDING NOTE
DATE: AUGUST 13, 2013 – DECEMBER 1, 2027
NOTE: ECONOMIC DEVELOPMENT CORPORATION (EDC) SUPPORTED DEBT

THIS PAGE LEFT BLANK INTENTIONALLY

FULL-TIME EQUIVALENTS (FTE) BY FUND

PERSONNEL	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
CITY MANAGER	2.00	2.00	2.00	2.00	2.00	2.00	-
CITY SECRETARY	1.00	1.00	1.00	1.00	1.00	1.00	-
MUNICIPAL COURT	3.00	2.00	2.00	2.00	2.00	2.00	-
HUMAN RESOURCES	1.00	1.00	1.00	1.00	1.00	1.00	-
FINANCE	2.00	3.00	3.00	3.00	3.00	2.63	(0.37)
POLICE	21.63	22.63	22.63	22.63	22.63	23.63	1.00
FIRE	17.00	17.00	17.00	17.00	17.00	17.00	-
COMMUNITY DEVELOPMENT	4.00	4.00	4.00	4.00	4.00	4.00	-
LIBRARY	3.63	3.63	3.63	3.63	3.63	4.00	0.37
GENERAL FUND	55.26	56.26	56.26	56.26	56.26	57.25	1.00
UTILITY BILLING	1.00	1.00	1.00	1.00	1.00	1.00	-
WATER OPERATIONS	9.23	11.23	11.23	11.23	11.23	11.23	-
WATER/SEWER FUND	10.23	12.23	12.23	12.23	12.23	12.23	-
STREET IMPROVEMENT FUND	7.90	8.90	8.90	8.90	8.90	8.90	-
STREET IMPROVEMENT FUND	7.90	8.90	8.90	8.90	8.90	8.90	-
FULL-TIME EQUIVALENTS (FTE)	73.39	77.39	77.39	77.39	77.39	78.38	1.00

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

REVENUE SUMMARY BY FUND

REVENUES	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
GENERAL FUND	6,022,996	6,091,419	6,091,419	4,775,735	6,257,389	6,220,746	129,327
CAPITAL REPLACEMENT FUND	72,130	167,280	167,280	36,372	69,291	593,317	426,037
COURT SECURITY FUND	85,281	5,360	5,360	3,246	4,192	4,500	(860)
COURT TECHNOLOGY FUND	5,775	6,103	6,103	4,330	5,421	5,104	(999)
STREET IMPROVEMENT FUND	1,264,981	1,071,164	1,071,164	524,740	1,126,714	969,057	(102,107)
JUVENILE CASE MANAGER FUND	8,017	9,204	9,204	6,232	7,675	7,010	(2,194)
PARK REC/OTHER DONATION FUND	3,614	4,510	4,510	1,890	3,346	-	(4,510)
TREE REFORESTATION FUND	23	18	18	53	98	80	62
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-
GENERAL FUND	7,462,817	7,355,058	7,355,058	5,352,597	7,474,126	7,799,814	444,756
GENERAL DEBT SERVICE FUND	1,340,773	1,403,111	1,403,111	1,242,836	1,353,166	1,349,383	43,928
WATER/SEWER FUND	3,464,037	5,672,328	5,672,328	2,418,016	4,384,052	4,991,835	(680,493)
STORMWATER UTILITY FUND	200,108	247,825	247,825	139,805	586,251	491,826	244,001
WATER IMPACT FUND	172,370	116,040	116,040	65,909	156,302	68,658	(47,382)
SEWER IMPACT FUND	44,619	6,682	6,682	17,432	55,474	28,315	21,633
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-
WATER/SEWER FUND	3,881,134	6,042,875	6,042,875	2,641,162	5,182,078	5,580,634	(462,241)
EDC4B FUND	670,840	911,996	911,996	301,216	627,255	933,007	21,011
EDC4B CAPITAL BOND FUND	15	15	15	40	80	60	45
EDC4B BOND RESERVE FUND	40	25	25	94	179	160	135
EDC4B FUND	670,895	912,036	912,036	301,350	627,514	933,227	21,191
CAPITAL PROJECTS FUND	83,340	76,004	76,004	36,598	76,385	72,050	(3,954)
CAPITAL BOND FUND	656,137	988,086	988,086	181,577	437,523	-	(988,086)
PARK DEDICATION FUND	386	33,604	33,604	140,837	164,156	14,060	(19,544)
LIBRARY BUILDING FUND	3,344	3,133	3,133	1,662	2,458	2,660	(473)
ROADWAY IMPACT FEE FUND	84,352	40,280	40,280	27,978	142,855	35,250	(5,030)
CAPITAL FUND	827,559	1,141,107	1,141,107	388,652	823,377	124,020	(1,017,087)
TIF #1 (NEW HOPE) FUND	45,937	125,000	125,000	86,646	436,234	41,217	(83,783)
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-
POLICE SEIZURE FUND	(4,870)	1	1	1,255	1,257	-	(1)
LEOSE FUND	1,796	1,800	1,800	1,768	1,767	1,767	(33)
SPECIAL REVENUE FUND	42,862	126,801	126,801	89,669	439,259	42,984	(83,817)
TOTAL REVENUES	\$ 14,226,038	\$ 16,980,989	\$ 16,980,989	\$ 10,016,266	\$ 15,899,520	\$ 15,830,062	\$ (1,053,270)

EXPENDITURE SUMMARY BY FUND

EXPENDITURES	FY14-15 ACTUAL	FY15-16 ADOPEd	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
GENERAL FUND	5,829,014	6,198,218	6,198,218	3,849,405	6,053,470	6,367,070	168,852
CAPITAL REPLACEMENT FUND	203,208	167,280	167,280	97,072	108,277	593,316	426,036
COURT SECURITY FUND	72,160	1,558	1,558	1,020	1,530	1,152	(406)
COURT TECHNOLOGY FUND	9,516	16,086	16,086	3,096	11,393	5,555	(10,531)
STREET IMPROVEMENT FUND	822,784	1,126,537	1,126,537	801,006	1,716,880	890,904	(235,633)
JUVENILE CASE MANAGER FUND	19,591	11,352	11,352	6,909	11,168	12,680	1,328
PARK REC/OTHER DONATION FUND	-	-	-	-	-	24,791	24,791
TREE REFORESTATION FUND	-	-	-	-	-	-	-
UNCLAIMED PROPERTY FUND	-	-	-	-	-	-	-
GENERAL FUND	6,956,274	7,521,032	7,521,032	4,758,509	7,902,718	7,895,469	374,437
GENERAL DEBT SERVICE FUND	1,338,313	1,363,867	1,363,867	1,173,473	1,358,474	1,365,627	1,760
WATER/SEWER FUND	4,050,086	6,093,227	6,093,227	2,541,714	4,554,778	4,816,417	(1,276,810)
STORMWATER UTILITY FUND	111,696	264,273	264,273	83,462	603,955	531,157	266,884
WATER IMPACT FUND	174,916	171,200	171,200	-	171,200	154,415	(16,785)
SEWER IMPACT FUND	22,396	-	-	-	-	60,000	60,000
WATER IMPROVEMENT FUND	-	-	-	-	-	-	-
WATER/SEWER FUND	4,359,094	6,528,700	6,528,700	2,625,175	5,329,933	5,561,989	(966,711)
EDC4B FUND	733,119	686,843	686,843	514,273	701,228	809,880	123,038
EDC4B CAPITAL BOND FUND	-	25,000	25,000	-	-	-	(25,000)
EDC4B BOND RESERVE FUND	-	-	-	-	-	-	-
EDC4B FUND	733,119	711,843	711,843	514,273	701,228	809,880	98,038
CAPITAL PROJECTS FUND	52,000	76,001	76,001	-	76,001	76,001	-
CAPITAL BOND FUND	693,259	1,080,625	1,080,625	441,687	437,524	-	(1,080,625)
PARK DEDICATION FUND	3,171	-	-	162	162	-	-
LIBRARY BUILDING FUND	1,417	2,000	2,000	-	2,000	2,000	-
ROADWAY IMPACT FEE FUND	45,919	125,000	125,000	86,646	436,234	30,000	(95,000)
CAPITAL FUND	795,765	1,283,626	1,283,626	528,495	951,921	108,001	(1,175,625)
TIF #1 (NEW HOPE) FUND	47,048	125,000	125,000	86,646	436,234	41,217	(83,783)
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-	-
POLICE SEIZURE FUND	-	-	-	-	319	-	-
LEOSE FUND	1,803	1,800	1,800	1,800	1,767	1,767	-
SPECIAL REVENUE FUND	48,852	126,800	126,800	88,446	438,321	42,984	(83,783)
TOTAL EXPENDITURES	\$ 14,231,417	\$ 17,535,867	\$ 17,535,867	\$ 9,688,372	\$ 16,682,595	\$ 15,783,950	\$ (1,751,884)

FUND BALANCE SUMMARY (%)

FUND	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED
GENERAL FUND	17.5%	17.3%	13.9%	30.5%	19.4%	16.2%
CAPITAL REPLACEMENT FUND	19.2%	0.0%	23.3%	0.0%	0.0%	0.0%
COURT SECURITY FUND	11.3%	359.2%	769.4%	1063.5%	709.0%	1232.2%
COURT TECHNOLOGY FUND	83.3%	39.6%	-12.8%	142.7%	17.1%	27.0%
STREET IMPROVEMENT FUND	66.9%	38.1%	47.5%	0.0%	0.0%	8.8%
JUVENILE CASE MANAGER FUND	136.1%	140.8%	216.0%	335.5%	207.5%	138.1%
PARK REC/OTHER DONATION FUND	N/A	N/A	N/A	N/A	N/A	N/A
TREE REFORESTATION FUND	N/A	N/A	N/A	N/A	N/A	N/A
UNCLAIMED PROPERTY FUND	N/A	N/A	N/A	N/A	N/A	N/A
GENERAL FUND	25.0%	21.6%	20.8%	27.5%	16.5%	15.3%
GENERAL DEBT SERVICE FUND	0.4%	6.8%	3.3%	0.0%	0.0%	-1.2%
WATER/SEWER FUND*	8.4%	-5.2%	-2.4%	4.2%	2.3%	5.8%
STORMWATER UTILITY FUND	481.0%	133.0%	197.1%	622.5%	86.0%	90.4%
WATER IMPACT FUND	N/A	25.0%	28.7%	N/A	52.2%	2.4%
SEWER IMPACT FUND	N/A	N/A	N/A	N/A	N/A	117.3%
WATER IMPROVEMENT FUND	N/A	N/A	N/A	N/A	N/A	N/A
WATER/SEWER FUND	23.6%	1.8%	7.3%	31.1%	15.3%	15.0%
EDC4B FUND	22.4%	48.7%	56.7%	17.6%	12.9%	26.4%
EDC4B CAPITAL BOND FUND	N/A	17.8%	217.8%	N/A	N/A	N/A
EDC4B BOND RESERVE FUND	N/A	N/A	N/A	N/A	N/A	N/A
EDC4B FUND	42.8%	64.4%	79.2%	46.7%	34.2%	44.9%
CAPITAL PROJECTS FUND	N/A	4.1%	41.2%	N/A	41.7%	36.5%
CAPITAL BOND FUND	0.0%	0.5%	-8.6%	0.0%	0.0%	N/A
PARK DEDICATION FUND	986.6%	N/A	N/A	120543.2%	120543.2%	N/A
LIBRARY BUILDING FUND	716.3%	574.9%	564.0%	N/A	530.3%	563.3%
ROADWAY IMPACT FEE FUND	N/A	130.1%	172.8%	8.4%	1.7%	41.8%
CAPITAL FUND	46.9%	20.7%	18.0%	46.3%	25.7%	241.6%
TIF #1 (NEW HOPE) FUND	N/A	0.0%	0.0%	N/A	0.0%	0.0%
HOTEL/MOTEL TAX FUND	N/A	N/A	N/A	N/A	N/A	N/A
POLICE SEIZURE FUND	N/A	N/A	N/A	N/A	N/A	N/A
LEOSE FUND	0.0%	0.2%	0.0%	0.0%	0.0%	0.0%
SPECIAL REVENUE FUND	10.8%	11.9%	4.2%	7.0%	1.4%	14.5%
TOTAL FUNDS	24.4%	14.7%	16.5%	27.0%	15.7%	16.8%

FUND BALANCE SUMMARY (\$)

FUND	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED
GENERAL FUND	1,019,123	1,074,473	864,040	1,174,759	1,174,759	1,028,435
CAPITAL REPLACEMENT FUND	38,986	(0)	38,986	(0)	(0)	0
COURT SECURITY FUND	8,185	5,597	11,987	10,847	10,847	14,195
COURT TECHNOLOGY FUND	7,922	6,364	(2,061)	4,418	1,950	1,499
STREET IMPROVEMENT FUND	550,186	428,911	534,805	12	12	78,165
JUVENILE CASE MANAGER FUND	26,671	15,988	24,522	23,178	23,178	17,508
PARK REC/OTHER DONATION FUND	21,559	26,965	26,069	24,904	24,904	113
TREE REFORESTATION FUND	67,798	67,811	67,816	67,896	67,896	67,976
UNCLAIMED PROPERTY FUND	304	304	304	304	304	304
GENERAL FUND	1,740,732	1,626,412	1,566,468	1,306,318	1,303,850	1,208,195
GENERAL DEBT SERVICE FUND	5,308	92,588	44,553	0	0	(16,244)
WATER/SEWER FUND*	340,634	(317,794)	(144,568)	105,604	105,604	281,021
STORMWATER UTILITY FUND	537,248	351,446	520,800	519,544	519,544	480,213
WATER IMPACT FUND	104,311	42,815	49,151	89,413	89,413	3,655
SEWER IMPACT FUND	46,564	40,638	53,246	102,038	102,038	70,353
WATER IMPROVEMENT FUND	-	-	-	-	-	-
WATER/SEWER FUND	1,028,756	117,105	478,628	816,598	816,598	835,242
EDC4B FUND	164,460	334,202	389,614	90,487	90,487	213,614
EDC4B CAPITAL BOND FUND	29,444	4,456	54,459	29,524	29,524	29,584
EDC4B BOND RESERVE FUND	119,962	119,977	119,987	120,141	120,141	120,301
EDC4B FUND	313,866	458,635	564,059	240,152	240,152	363,499
CAPITAL PROJECTS FUND	31,340	3,081	31,343	31,723	31,723	27,772
CAPITAL BOND FUND	1	5,206	(92,538)	(0)	(0)	(0)
PARK DEDICATION FUND	31,286	83,016	64,890	195,280	195,280	209,340
LIBRARY BUILDING FUND	10,147	11,498	11,280	10,605	10,605	11,265
ROADWAY IMPACT FEE FUND	300,683	162,609	215,963	7,304	7,304	12,554
CAPITAL FUND	373,456	265,410	230,937	244,912	244,912	260,931
TIF #1 (NEW HOPE) FUND	0	-	0	0	0	0
HOTEL/MOTEL TAX FUND	-	-	-	-	-	-
POLICE SEIZURE FUND	5,286	15,030	5,287	6,224	6,224	6,224
LEOSE FUND	0	3	0	1	1	1
SPECIAL REVENUE FUND	5,286	15,034	5,287	6,225	6,225	6,225
TOTAL FUNDS	3,467,406	2,575,184	2,889,933	2,614,205	2,611,737	2,657,848
<i>*FUND BALANCE IN TERMS OF WORKING CAPITAL. REPRESENTS TOTAL NET POSITION. BALANCES WATER/SEWER FUND TO CERTIFIED ANNUAL FINANCIAL REPORT (CAFR).</i>						
WATER/SEWER FUND	10,728,066	9,177,403	10,093,274	10,343,446	10,343,446	10,518,864

EXPENDITURE SUMMARY BY DEPARTMENT

GENERAL FUND	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
CITY MANAGER	275,390	293,578	293,578	180,842	286,802	282,623	(10,955)
MAYOR/CITY COUNCIL	77,128	88,676	88,676	60,763	86,520	125,157	36,481
CITY SECRETARY	124,118	135,923	135,923	85,345	145,461	160,328	24,406
MUNICIPAL COURT	129,204	157,745	157,745	65,555	119,248	121,230	(36,515)
HUMAN RESOURCES	112,330	124,565	124,565	78,347	123,899	122,616	(1,948)
FINANCE	348,750	323,931	323,931	229,557	309,966	296,088	(27,843)
POLICE	2,033,489	2,245,833	2,245,833	1,386,485	2,170,970	2,381,270	135,437
FIRE	1,628,548	1,728,014	1,728,014	1,098,232	1,651,115	1,826,031	98,017
COMMUNITY DEVELOPMENT	348,325	439,480	439,480	243,606	422,063	332,442	(107,038)
SENIOR CITIZEN CENTER	50,569	54,077	54,077	30,021	47,120	54,612	535
LIBRARY	217,807	239,080	239,080	157,826	251,650	259,591	20,512
NONDEPARTMENTAL	483,355	367,317	367,317	232,825	438,657	405,082	37,765
TOTAL EXPENDITURES	\$ 5,829,014	\$ 6,198,218	\$ 6,198,218	\$ 3,849,405	\$ 6,053,470	\$ 6,367,070	\$ 168,852

WATER/SEWER FUND	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
UTILITY BILLING	1,326,837	1,360,981	1,360,981	610,804	1,355,496	1,704,198	343,217
WATER OPERATIONS	1,109,432	3,156,143	3,156,143	954,206	1,694,331	1,464,589	(1,691,554)
DEBT	186,691	505,472	505,472	450,087	505,473	511,309	5,837
CAPITAL	-	-	-	-	-	301,850	301,850
NONDEPARTMENTAL	1,427,127	1,070,631	1,070,631	526,617	999,479	834,472	(236,159)
TOTAL EXPENDITURES	\$ 4,050,086	\$ 6,093,227	\$ 6,093,227	\$ 2,541,714	\$ 4,554,778	\$ 4,816,417	\$ (1,276,810)

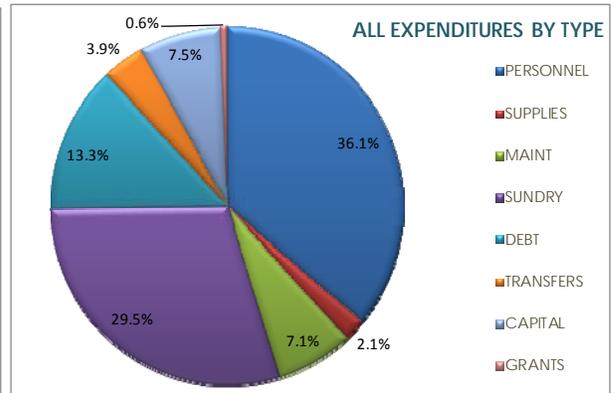
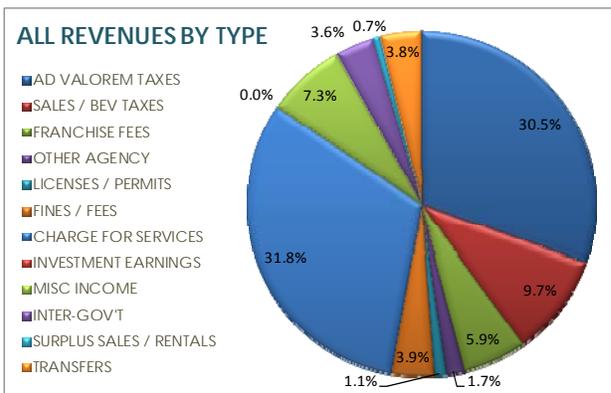
STREET IMPROVEMENT FUND	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
STREETS	704,161	1,042,537	1,042,537	729,333	1,329,908	706,005	(336,533)
PARKS MAINTENANCE	118,624	84,000	84,000	71,674	150,723	116,409	32,409
CAPITAL	-	-	-	-	-	68,490	68,490
TOTAL EXPENDITURES	\$ 822,784	\$ 1,126,537	\$ 1,126,537	\$ 801,006	\$ 1,480,630	\$ 890,904	\$ (235,633)

EDC4B FUNDS	FY14-15 ACTUAL	FY15-16 BUDGET	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
ADMINISTRATION	241,795	176,466	176,466	166,555	318,722	276,167	99,701
DEBT SERVICE	323,315	319,893	319,893	300,401	318,225	323,419	3,526
TOWN SHOPPING CENTER	66,817	50,484	50,484	28,578	45,542	120,295	69,811
TOWNCENTER REDEVELOPMENT	-	90,000	90,000	-	-	90,000	-
TX LEVERAGE	101,192	50,000	50,000	18,739	18,739	-	(50,000)
TOTAL EXPENDITURES	\$ 733,119	\$ 686,843	\$ 686,843	\$ 514,273	\$ 701,228	\$ 809,880	\$ 123,038

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

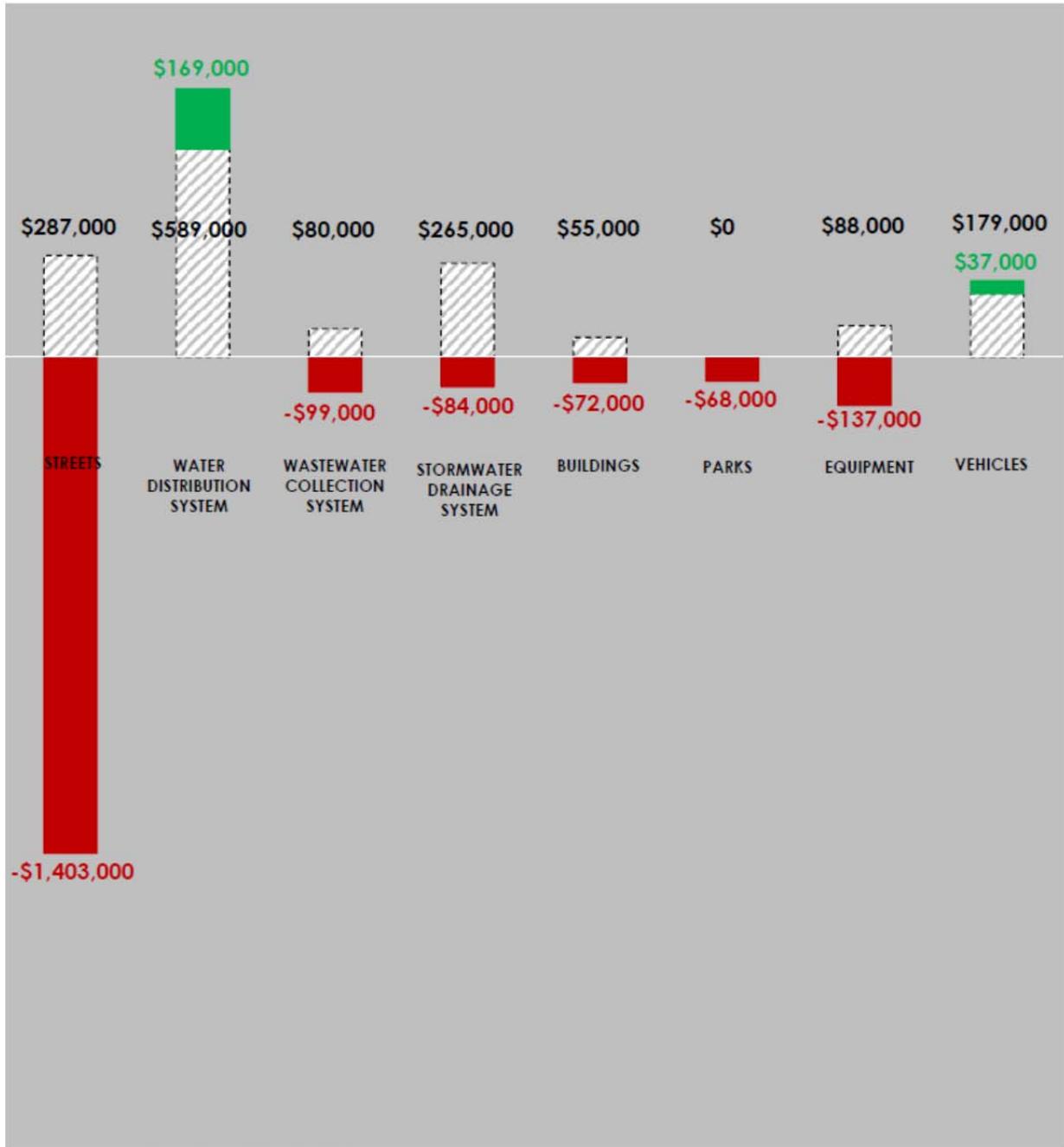
ALL FUNDS BUDGET SUMMARY

CATEGORY	ALL GENERAL FUNDS	DEBT SERVICE FUND	CAPITAL PROJECTS FUNDS	SPECIAL REVENUE FUNDS	ALL WATER/SEWER FUNDS	ALL EDC FUNDS	TOTAL FUNDS
BEGINNING FUND BALANCE	\$ 1,303,850	\$ 0	\$ 244,912	\$ 6,224	\$ 11,054,440	\$ 240,152	\$ 12,849,579
AD VALOREM TAXES	3,590,630	1,118,401	-	-	-	48,462	4,757,492
SALES/BEVERAGE TAXES	1,163,954	-	-	-	-	349,351	1,513,306
FRANCHISE FEES	926,966	-	-	-	-	-	926,966
GRANTS	257,243	-	-	1,767	176,000	-	435,010
LICENSES/PERMITS	171,105	-	-	-	-	-	171,105
FINES/FEES	242,691	-	49,210	-	318,832	-	610,733
CHARGES FOR SERVICES	190,750	-	-	-	4,767,900	-	4,958,650
INVESTMENT EARNINGS	2,554	162	160	-	250	260	3,386
MISCELLANEOUS INCOME	537,065	-	73,100	-	101,236	435,796	1,147,197
INTERGOVERNMENTAL	551,406	-	1,550	11,217	-	-	564,173
SURPLUS/RENTALS	4,800	-	-	-	2,000	99,358	106,158
TRANSFERS	156,320	230,820	-	30,000	214,415	-	631,555
TOTAL REVENUES	\$ 7,795,484	\$ 1,349,383	\$ 124,020	\$ 42,984	\$ 5,580,634	\$ 933,227	\$ 15,825,732
PERSONNEL	4,848,085	-	-	-	725,958	-	5,574,044
SUPPLIES	252,377	-	-	-	63,250	3,100	318,727
MAINTENANCE	549,848	-	2,000	-	442,818	95,403	1,090,069
SUNDRY	1,375,239	-	-	1,767	2,878,389	297,959	4,553,354
DEBT	109,186	1,365,627	-	-	511,309	168,600	2,154,722
TRANSFERS	120,312	-	106,001	11,217	214,415	154,819	606,764
CAPITAL	524,130	-	-	30,000	549,850	90,000	1,193,980
GRANTS	91,500	-	-	-	193,189	91,500	376,189
TOTAL EXPENDITURES	\$ 7,870,678	\$ 1,365,627	\$ 108,001	\$ 42,984	\$ 5,579,179	\$ 901,380	\$ 15,867,849
REVENUES OVER EXPENDITURES	\$ (75,194)	\$ (16,244)	\$ 16,019	\$ 0	\$ 1,455	\$ 31,847	\$ (42,117)
ENDING FUND BALANCE	\$ 1,228,656	\$ (16,244)	\$ 260,931	\$ 6,225	\$ 11,055,895	\$ 271,999	\$ 12,807,462



ASSET MANAGEMENT PLAN SUMMARY (UPDATED EVERY 2-3 YEARS)

AVERAGE ANNUAL FUNDING REQUIRED VS. AVERAGE ANNUAL FUNDING AVAILABLE

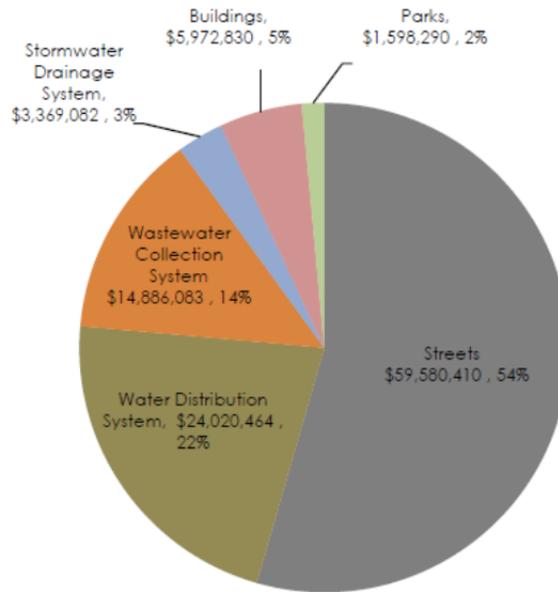


Total Annual Deficit: \$1,657,000

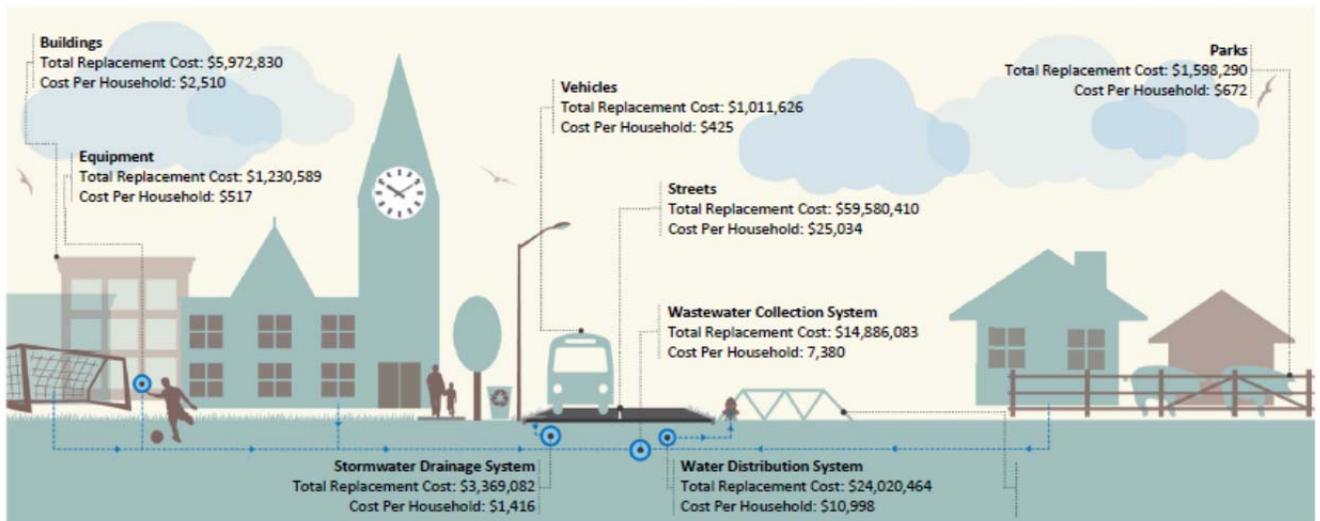


ASSET MANAGEMENT PLAN REPLACEMENT VALUE (UPDATED EVERY 2-3 YEARS)

2015 Replacement Value by Asset Class
Total Cost: \$111,669,374



Infrastructure Replacement Cost Per Household
Total: \$48,951 per household



ASSET MANAGEMENT PLAN GRADING SYSTEM

Grading Scale: Condition vs. Performance Based on the condition of the asset today and how well it performs its function.				Grading Scale: Funding vs. Need Based on the actual investment requirements to ensure replacement of the asset at the right time, versus current spending levels for each asset group.		
Star Rating	Letter Grade	Color Indicator	Description	Star Rating	Letter Grade	Description
★★★★★	A		Excellent: No noticeable defects	★★★★★	A	Excellent: 91 to 100% of need
★★★★	B		Good: Minor deterioration	★★★★	B	Good: 76 to 90% of need
★★★	C		Fair: Deterioration evident, function is affected	★★★	C	Fair: 61 to 75% of need
★★	D		Poor: Serious deterioration. Function is inadequate	★★	D	Poor: 46 – 60% of need
★	F		Critical: No longer functional. General or complete failure	★	F	Critical: under 45% of need

ASSET MANAGEMENT PLAN INFRASTRUCTURE REPORT CARD

CUMULATIVE GPA

C

Infrastructure Report Card

The City of Kennedale

1. Each asset category was rated on two key, equally weighted (50/50) dimensions: **Condition vs. Performance**, and **Funding vs. Need**.
2. See the "What condition is it in?" section for each asset category for its star rating on the Condition vs. Performance dimension.
3. See the "How does the city reach sustainability?" section for each asset category for its star rating on the Funding vs. Need dimension.
4. The "Overall Rating" below is the average of the two star ratings converted to a letter grade.

Asset Category	Condition vs. Performance	Funding vs. Need	Overall Grade	Comments
Streets	B (4.2 Stars)	F (0 Stars)	D	Approximately ninety percent of all streets, based on field condition data, is in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's streets is approximately \$1,690,000 . Based on Kennedale's current annual funding of \$287,000 , there is an annual deficit of \$1,403,000 .
Water Distribution System	C+ (3.3 Stars)	A (5 Stars)	B	Based on age based condition, approximately seventy-six percent of the city's water mains are in fair to excellent condition. However, based on replacement value, nearly forty-two percent of the city's buildings assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C+'. The average annual revenue required to sustain Kennedale's water distribution system is approximately \$385,000 . Based on Kennedale's current annual funding of \$589,000 , there is a surplus of \$169,000 .
Wastewater Collection System	C (3.3 Stars)	F (1 Star)	D	Approximately sixty-nine percent of the city's sewer pipes are in fair to excellent condition, based on age data only. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's wastewater collection system is approximately \$179,000 . Based on Kennedale's current annual funding of \$80,000 , there is an annual deficit of \$99,000 .
Stormwater Drainage System	B (4.0 Stars)	C (3 Stars)	C	Based on assessed condition ratings, eighty-seven percent of the city's stormwater pipes and one hundred percent of culverts are in good to excellent condition. As such, the city received a Condition vs. Performance rating of 'B'. The average annual revenue required to sustain Kennedale's stormwater drainage system is approximately \$349,000 . Based on Kennedale's current annual funding of \$265,000 , there is an annual deficit of \$84,000 .

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Asset Category	Condition vs. Performance	Funding vs. Need	Overall Grade	Comments
Buildings	C (3.5 Stars)	F (0 Stars)	D	Based on age data only, approximately seventy-nine percent of the city's buildings are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'C'. The average annual revenue required to sustain Kennedale's buildings is \$127,000 . Based on Kennedale's current annual funding of \$55,000 , there is an annual deficit of \$72,000 .
Parks	B+ (4.7 Stars)	F (0 Stars)	D	Based on assessed condition data, 94 percent of the city's parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'. The average annual revenue required to sustain Kennedale's Parks is approximately \$68,000 . Based on Kennedale's current annual funding of \$0 , there is an annual deficit of \$68,000 .
Equipment	F (1.6 Stars)	F (1 Star)	F	Approximately seventy-six percent of the city's equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of 'F'. The average annual revenue required to sustain Kennedale's equipment class is approximately \$225,000 . Based on Kennedale's current annual funding of \$88,000 , there is an annual deficit of \$137,000 .
Vehicles	D (2.3 Stars)	A (5 Stars)	C+	Nearly forty-one percent of the city's vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'D'. The average annual revenue required to sustain Kennedale's vehicles class is approximately \$142,000 . Based on Kennedale's current annual funding of \$179,000 , there is an annual surplus of \$37,000 .

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED GENERAL FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 1,234,190	\$ 1,792,386	\$ 1,732,441	\$ 712,229	\$ 1,732,441	\$ 1,303,850	
BEGINNING CASH BALANCE	\$ 1,423,087	\$ 1,652,019	\$ 1,652,019	\$ 1,652,019	\$ 1,652,019	\$ 1,459,676	
AD VALOREM TAXES	3,174,142	3,518,035	3,518,035	3,272,352	3,423,014	3,590,630	72,595
SALES/BEVERAGE TAXES	1,491,343	1,184,430	1,184,430	630,076	1,202,870	1,163,954	(20,476)
FRANCHISE FEES	910,886	991,109	991,109	517,551	993,640	926,966	(64,143)
GRANTS	84,989	61,000	61,000	13,930	61,329	257,243	196,243
LICENSES/PERMITS	261,761	217,540	217,540	217,333	403,027	171,105	(46,435)
FINES/FEES	292,103	235,606	235,606	184,096	256,989	242,691	7,085
CHARGES FOR SERVICES	191,105	189,450	189,450	124,615	186,003	190,750	1,300
INVESTMENT EARNINGS	721	315	315	2,015	3,479	2,557	2,242
MISCELLANEOUS INCOME	433,755	195,550	195,550	62,832	182,172	537,062	341,512
INTERGOVERNMENTAL	512,996	650,448	650,448	296,240	613,692	551,406	(99,042)
SURPLUS/RENTALS	9,164	9,300	9,300	5,095	8,610	9,130	(170)
TRANSFERS	99,852	102,275	102,275	26,460	139,298	156,320	54,045
TOTAL REVENUES	\$ 7,462,817	\$ 7,355,058	\$ 7,355,058	\$ 5,352,596	\$ 7,474,124	\$ 7,799,814	\$ 444,756
PERSONNEL	4,408,843	4,783,222	4,783,222	3,028,317	4,595,521	4,848,085	64,864
SUPPLIES	217,138	271,625	271,625	114,038	215,329	252,377	(19,249)
MAINTENANCE	519,316	804,532	804,532	625,214	878,270	549,848	(254,684)
SUNDRY	1,307,344	1,369,197	1,369,197	864,936	1,438,401	1,375,239	6,042
DEBT	-	-	-	-	-	109,186	109,186
TRANSFERS	210,986	118,268	118,268	42,553	429,573	145,103	26,835
CAPITAL	203,852	167,280	167,280	97,072	108,277	524,130	356,850
GRANTS	88,796	23,000	23,000	2,472	17,189	91,500	68,500
TOTAL EXPENDITURES	\$ 6,956,274	\$ 7,537,124	\$ 7,537,124	\$ 4,774,601	\$ 7,682,560	\$ 7,895,469	\$ 358,344
REVENUES OVER EXPENDITURES	\$ 506,542	\$ (182,066)	\$ (182,066)	\$ 577,995	\$ (208,436)	\$ (95,655)	
ENDING FUND BALANCE	\$ 1,740,732	\$ 1,610,320	\$ 1,550,375	\$ 1,290,224	\$ 1,524,005	\$ 1,208,196	
ADJUSTMENTS	(8,291)						
ENDING CASH BALANCE	\$ 1,652,019	\$ 1,469,953	\$ 1,469,953	\$ 2,036,600	\$ 1,459,676	\$ 1,364,021	
FUND BALANCE AS % OF EXP	25.0%	21.4%	20.6%	27.0%	19.8%	15.3%	
RESERVE (25% REQUIREMENT)	\$ 1,739,069	\$ 1,884,281	\$ 1,884,281	\$ 1,193,650	\$ 1,920,640	\$ 1,973,867	
RESERVE SURPLUS/(SHORTFALL)	\$ 1,664	\$ (273,962)	\$ (333,906)	\$ 96,574	\$ (396,635)	\$ (765,672)	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 825,141	\$ 1,181,272	\$ 970,839	\$ 248,429	\$ 970,839	\$ 1,174,759	
BEGINNING CASH BALANCE	\$ 955,325	\$ 855,209	\$ 855,209	\$ 855,209	\$ 855,209	\$ 1,059,129	
AD VALOREM TAXES	3,174,142	3,518,035	3,518,035	3,272,352	3,423,014	3,590,630	72,595
SALES/BEVERAGE TAXES	1,491,343	1,184,430	1,184,430	630,076	1,202,870	1,163,954	(20,476)
GRANTS	84,989	61,000	61,000	13,930	61,329	257,243	196,243
LICENSES/PERMITS	261,761	217,540	217,540	217,333	403,027	171,105	(46,435)
FINES/FEES	273,996	214,946	214,946	170,312	239,744	226,091	11,145
CHARGE FOR SERVICES	191,105	189,450	189,450	124,615	186,003	190,750	1,300
INVESTMENT EARNINGS	523	220	220	1,453	2,653	2,400	2,180
MISCELLANEOUS INCOME	26,578	50,550	50,550	46,184	119,716	62,368	11,818
INTERGOVERNMENTAL	512,996	650,448	650,448	296,240	613,692	551,406	(99,042)
SURPLUS SALES/RENTALS	5,564	4,800	4,800	3,240	5,340	4,800	-
TOTAL REVENUES	\$ 6,022,996	\$ 6,091,419	\$ 6,091,419	\$ 4,775,735	\$ 6,257,389	\$ 6,220,746	\$ 129,327
PERSONNEL	3,991,803	4,356,918	4,356,918	2,782,993	4,207,986	4,408,745	51,827
SUPPLIES	186,747	226,425	226,425	95,810	178,931	209,917	(16,509)
MAINTENANCE	300,333	304,971	304,971	192,123	308,431	386,594	81,623
SUNDRY	1,068,606	1,221,628	1,221,628	776,009	1,198,114	1,178,492	(43,136)
TRANSFERS	192,086	65,275	65,275	-	142,817	91,822	26,547
CAPITAL	644	-	-	-	-	-	-
GRANTS	88,796	23,000	23,000	2,472	17,189	91,500	68,500
TOTAL EXPENDITURES	\$ 5,829,014	\$ 6,198,218	\$ 6,198,218	\$ 3,849,405	\$ 6,053,470	\$ 6,367,070	\$ 168,852
REVENUES OVER EXPENDITURES	\$ 193,982	\$ (106,799)	\$ (106,799)	\$ 926,330	\$ 203,920	\$ (146,324)	
ENDING FUND BALANCE	\$ 1,019,123	\$ 1,074,473	\$ 864,040	\$ 1,174,759	\$ 1,174,759	\$ 1,028,435	
ADJUSTMENTS	(48,284)						
ENDING CASH BALANCE	\$ 855,209	\$ 748,410	\$ 748,410	\$ 1,646,627	\$ 1,059,129	\$ 912,805	
FUND BALANCE AS % OF EXP	17.5%	17.3%	13.9%	30.5%	19.4%	16.2%	
RESERVE (25% REQUIREMENT)	\$ 1,457,254	\$ 1,549,554	\$ 1,549,554	\$ 962,351	\$ 1,513,367	\$ 1,591,767	
RESERVE SURPLUS/(SHORTFALL)	\$ (438,130)	\$ (475,081)	\$ (685,514)	\$ 212,407	\$ (338,609)	\$ (563,333)	

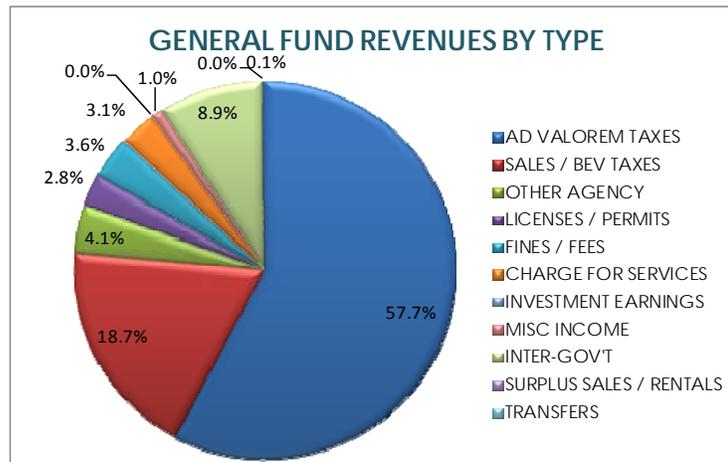
GENERAL FUND BUDGET OVERVIEW

REVENUES

The 2016–2017 General Fund Budget includes \$6,220,746 in revenues, which is a decrease of .58%, or \$36,643 change from the prior year.

The primary source of revenue for the General Fund Budget is property tax, which accounts for 57.7% of all revenue.

Revenue by major type is depicted below:



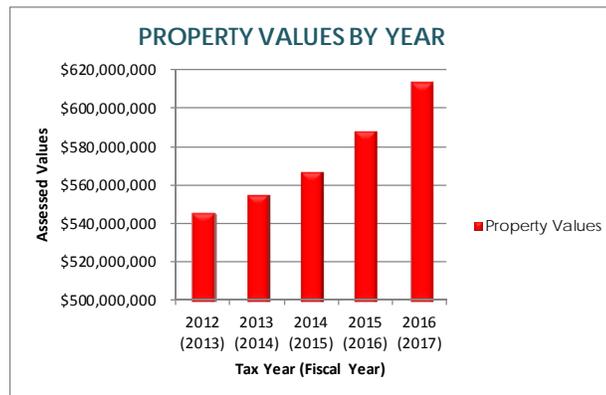
Below is the five year trend of revenues and the % change:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
General Fund Ad Valorem Taxes	\$ 3,029,021	\$ 3,091,747	\$ 3,174,142	\$ 3,423,014	\$ 3,590,630	18.54%
General Fund Sales Taxes	\$ 1,008,875	\$ 1,093,945	\$ 1,491,343	\$ 1,202,870	\$ 1,163,954	15.37%
General Fund Other Agency	\$ 90,941	\$ 1,414	\$ 84,989	\$ 61,329	\$ 257,243	182.87%
General Fund Licenses/Permits	\$ 178,344	\$ 363,945	\$ 261,761	\$ 403,027	\$ 171,105	-4.06%
General Fund Fines/Fees	\$ 354,922	\$ 330,497	\$ 273,996	\$ 239,744	\$ 226,091	-36.30%
General Fund Charges for Services	\$ 186,282	\$ 173,207	\$ 191,105	\$ 186,003	\$ 190,750	2.40%
General Fund Investment Earnings	\$ 480	\$ 234	\$ 523	\$ 2,653	\$ 2,400	400.00%
General Fund Misc. Income	\$ 60,750	\$ 73,766	\$ 26,578	\$ 119,716	\$ 62,368	2.66%
General Fund Intergovernmental	\$ 422,322	\$ 658,498	\$ 512,996	\$ 613,692	\$ 551,406	30.57%
General Fund Surplus Sales/Rentals	\$ 5,361	\$ 3,926	\$ 5,564	\$ 5,340	\$ 4,800	-10.46%
General Fund Total Revenues	\$ 5,337,298	\$ 5,791,178	\$ 6,022,996	\$ 6,257,389	\$ 6,220,746	16.55%
General Fund Revenues Per Capita	\$ 735.47	\$ 783.23	\$ 753.63	\$ 767.60	\$ 748.15	1.72%

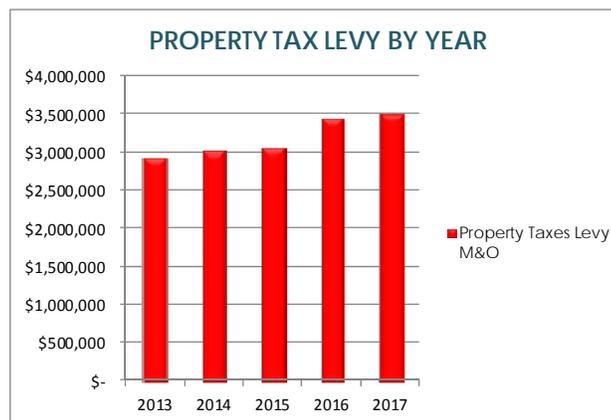
PROPERTY TAXES

Property Values have only increased \$64.98 million over the last 5 even though new construction has added \$84.4 million to the property roll. Without the new construction, the city would have seen a drop of property values of \$16.4 million. Property Taxes make up 57.7% of the General Fund Budget revenues.

The charts below show the values and levy for the past 5 years.

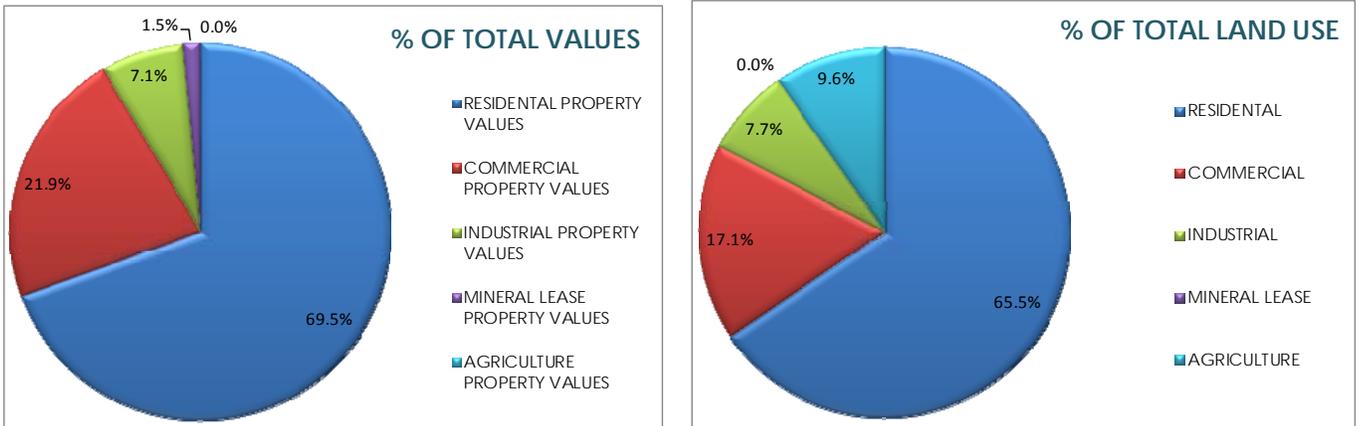


Tax Year (Fiscal Year)	2012 (2013)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)
Property Values	\$ 546,018,341	\$ 554,989,355	\$ 567,207,295	\$ 587,891,887	\$ 613,999,425
Property Values Per Capita	\$ 75,240.23	\$ 75,059.42	\$ 70,971.88	\$ 72,117.69	\$ 73,843.48



Fiscal Year	2013	2014	2015	2016	2017
Property Taxes Levy M&O	\$ 2,952,010	\$ 3,049,193	\$ 3,073,044	\$ 3,473,035	\$ 3,545,630
Property Values Per Capita	\$ 406.78	\$ 412.39	\$ 384.52	\$ 426.04	\$ 426.42

Below is a chart that shows the % property values by category compared to % of land use by category within the city:

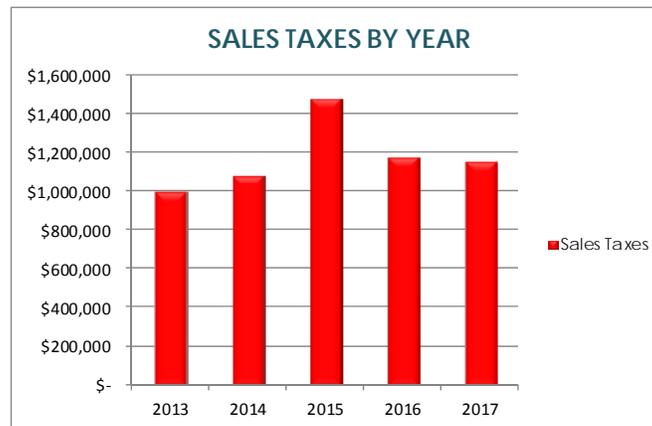


Tax Year (Fiscal Year)	2012 (2013)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)	% Change FY13-17
RESIDENTIAL PROPERTY VALUES	318,608,713	332,404,858	350,857,348	380,260,578	426,883,392	33.98%
COMMERCIAL PROPERTY VALUES	121,802,411	122,562,814	123,712,479	127,103,737	134,548,644	10.46%
INDUSTRIAL PROPERTY VALUES	60,407,246	62,617,391	45,641,853	43,606,861	43,439,574	-28.09%
MINERAL LEASE PROPERTY VALUES	45,148,780	37,352,770	46,914,790	36,769,260	8,914,360	-80.26%
AGRICULTURE PROPERTY VALUES	51,191	51,522	80,825	151,451	213,455	316.98%
TOTAL PROPERTY VALUES	546,018,341	554,989,355	567,207,295	587,891,887	613,999,425	12.45%
NEW CONSTRUCTION VALUE ADDED	8,582,225	17,277,589	9,900,580	25,067,164	23,587,529	

SALES TAX

Sales Tax revenues continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We collect an extra .5% of Sales Tax for Property Tax relief. Sales Taxes make up 18.7% of the General Fund Budget revenues, which includes Mixed Beverage taxes.

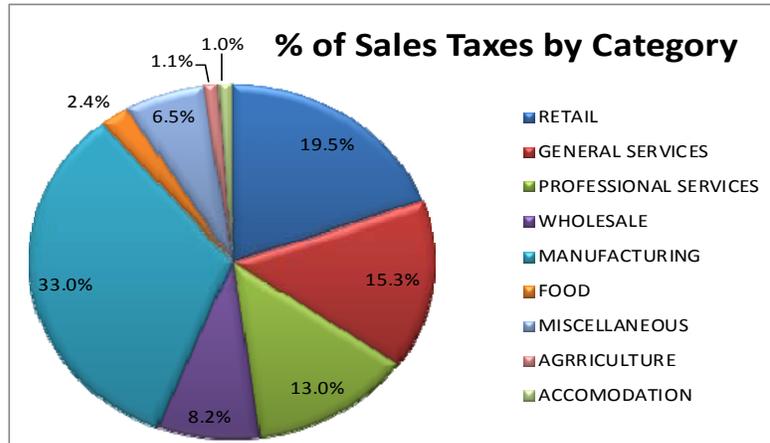
Below is the chart of sales taxes over the last years:



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Fiscal Year	2013	2014	2015	2016	2017
Sales Taxes	\$ 1,008,875	\$ 1,093,945	\$ 1,491,343	\$ 1,184,430	\$ 1,163,954
Sales Taxes Per Capita	\$ 139.02	\$ 147.95	\$ 186.60	\$ 145.30	\$ 139.98

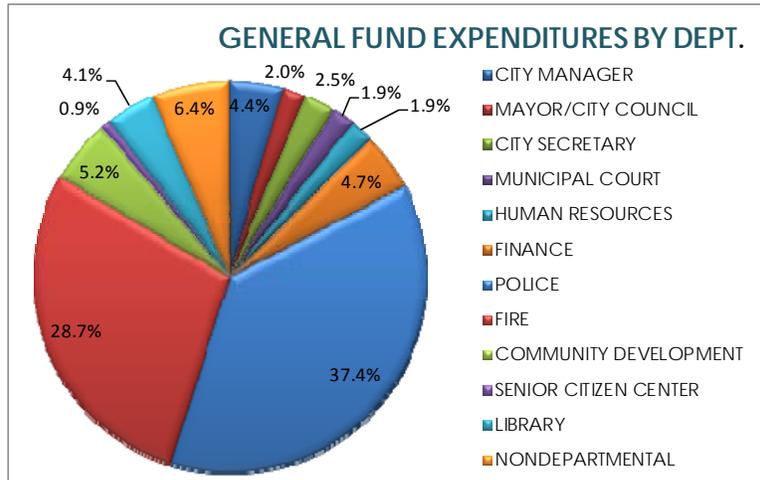
Below are the sales taxes for the General Fund and EDC Fund by Category for 2015. Note amounts will not total due to missing information. Businesses are classified according to State classifications resulting in some businesses not being classified correctly.



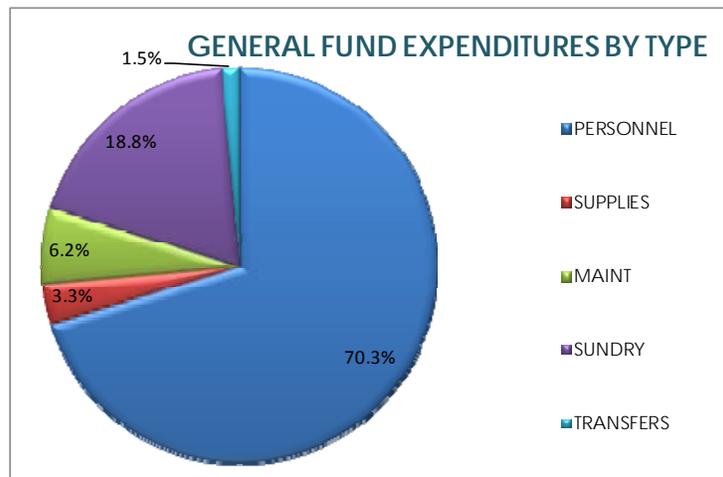
Category	2015 (Actual)	% of Sales Taxes
RETAIL	347,623.53	19.5%
GENERAL SERVICES	271,703.73	15.3%
PROFESSIONAL SERVICES	231,535.75	13.0%
WHOLESALE	146,161.99	8.2%
MANUFACTURING	587,141.42	33.0%
FOOD	42,956.06	2.4%
MISCELLANEOUS	114,858.92	6.5%
AGRRICULTURE	19,840.74	1.1%
ACCOMODATION	17,731.44	1.0%
TOTAL SALES TAXES	1,779,553.58	100.0%

EXPENDITURES

Police and Fire services make up more than 66.1% of the General Fund Budget, while overhead departments (City Manager, Mayor and City Council, City Secretary, Human Resources, Finance, and Non-Departmental) make up 21.8%. Other city service departments (Municipal Court, Community Development, Senior Citizen Center and Library) make up the remaining 12.1%.



The General Fund expenditures are illustrated below by expenditure type:



Personnel costs makes up the majority of the expenditures at 70.3%. Sundry which is utilities, consultants, training, and other miscellaneous items makes up 18.8% while supplies, maintenance and transfers make up the remaining 10.9%.

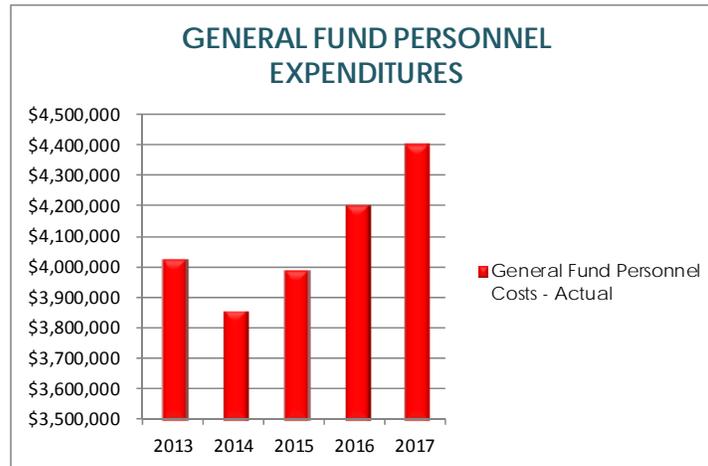
CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Below is the last five years of expenditures for the General Fund and the % change:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
General Fund Personnel Costs	\$ 4,029,589	\$ 3,859,740	\$ 3,991,803	\$ 4,207,986	\$ 4,408,745	9.41%
General Fund Supply Costs	\$ 249,911	\$ 234,866	\$ 186,747	\$ 178,931	\$ 209,917	-16.00%
General Fund Maintenance Costs	\$ 297,704	\$ 255,085	\$ 300,333	\$ 308,431	\$ 386,594	29.86%
General Fund Sundry Costs	\$ 746,601	\$ 1,005,746	\$ 1,068,606	\$ 1,198,114	\$ 1,178,492	57.85%
General Fund Transfers	\$ 169,933	\$ 154,429	\$ 192,086	\$ 142,817	\$ 91,822	-45.97%
General Fund Capital Costs	\$ 32,908	\$ 5,410	\$ 644	\$ -	\$ -	-100.00%
General Fund Grants Costs	\$ 20,350	\$ 1,195	\$ 88,796	\$ 17,189	\$ 91,500	349.63%
General Fund Total Expenditures	\$ 5,546,996	\$ 5,516,471	\$ 5,829,014	\$ 6,053,470	\$ 6,367,070	14.78%
General Fund Expenditures Per Capita	\$ 764.36	\$ 746.07	\$ 729.36	\$ 742.59	\$ 765.74	0.18%

PERSONNEL COSTS

Personnel expenditures (salaries and benefits) are expected to total \$4,408,745, which is an increase of 4.8% from the prior year. Below is a chart of the last 5 years of budgeted and actual salary and benefit expenditures:



Fiscal Year	2013	2014	2015	2016	2017	% Change FY13-17
General Fund Personnel Costs - Actual	\$ 4,029,589	\$ 3,859,740	\$ 3,991,803	\$ 4,207,986	\$ 4,408,745	9.41%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
4001-00-00	PROPERTY TAX-CURRENT YEAR	3,073,044	3,473,035	3,473,035	3,234,783	3,373,280	3,545,630	72,595
4011-00-00	PROPERTY TAX-DELINQUENT/PY	79,615	20,000	20,000	17,557	21,477	20,000	-
4041-00-00	PROPERTY TAX-PENALTY/INTEREST	21,483	25,000	25,000	20,012	28,258	25,000	-
	AD VALOREM TAXES	\$ 3,174,142	\$ 3,518,035	\$ 3,518,035	\$ 3,272,352	\$ 3,423,014	\$ 3,590,630	\$ 72,595
4081-00-00	SALES TAX	1,371,665	1,069,630	1,069,630	575,437	1,084,631	1,048,054	(21,576)
4082-00-00	MIXED BEVERAGE TAX	1,406	2,800	2,800	1,113	1,713	1,900	(900)
4083-00-00	SALES TAX-INTERLOCAL	118,272	112,000	112,000	53,526	116,526	114,000	2,000
	SALES/BEVERAGE TAXES	\$ 1,491,343	\$ 1,184,430	\$ 1,184,430	\$ 630,076	\$ 1,202,870	\$ 1,163,954	\$ (20,476)
4069-00-00	TARRANT COUNTY 911	-	-	-	-	-	5,909	5,909
4086-00-00	COPS GRANT	-	-	-	-	-	73,009	73,009
4087-00-00	AUTO TASK FORCE GRANT	-	40,000	40,000	11,466	45,865	40,000	-
4095-00-00	LONESTAR LIBRARY GRANT	129	-	-	2,464	2,464	7,000	7,000
4098-00-00	TARRANT COUNTY TDH EMS GRANT	17,059	21,000	21,000	-	13,000	131,325	110,325
4099-00-00	GRANTS/OBLIGATIONS	67,801	-	-	-	-	-	-
	GRANTS	\$ 84,989	\$ 61,000	\$ 61,000	\$ 13,930	\$ 61,329	\$ 257,243	\$ 196,243
4101-00-00	BUSINESS LICENSES	6,500	5,400	5,400	5,450	5,950	5,500	100
4120-00-00	CONTRACTOR LICENSES	14,800	14,000	14,000	9,750	14,300	14,000	-
4150-00-00	CERTIFICATE OF OCCUPANCY	2,750	2,300	2,300	990	1,210	2,035	(265)
4155-00-00	BUILDING PERMITS	131,896	100,000	100,000	57,083	130,041	64,400	(35,600)
4160-00-00	ELECTRICAL PERMITS	14,383	18,000	18,000	9,904	19,835	15,000	(3,000)
4165-00-00	PLUMBING PERMITS	13,713	17,300	17,300	10,686	20,837	15,000	(2,300)
4175-00-00	MECHANICAL PERMITS	18,645	16,600	16,600	9,350	28,245	13,280	(3,320)
4182-00-00	ALCOHOL PERMITS	1,120	-	-	-	-	240	240
4183-00-00	CONSTRUCTION INSPECTION FEES	-	-	-	-	114,697	-	-
4190-00-00	OTHER PERMITS/FEES	31,061	17,700	17,700	90,301	29,417	17,700	-
4191-00-00	PLAT FILING FEES	4,060	3,790	3,790	3,980	4,600	2,500	(1,290)
4192-00-00	ZONE CHANGE FEES	2,000	3,000	3,000	1,500	2,000	2,000	(1,000)
4193-00-00	PLAN REVIEW FEES	15,758	13,300	13,300	9,547	22,079	13,300	-
4195-00-00	ANIMAL IMPOUNDING FEES	1,104	1,000	1,000	2,179	2,179	1,000	-
4196-00-00	ANIMAL REGISTRATION FEES	60	150	150	20	20	150	-
4198-00-00	MOWING/DEMOLITION CHARGES	3,856	5,000	5,000	5,053	5,417	5,000	-
4199-00-00	REINSPECTION FEES	55	-	-	1,540	2,200	-	-
	LICENSES/PERMITS	\$ 261,761	\$ 217,540	\$ 217,540	\$ 217,333	\$ 403,027	\$ 171,105	\$ (46,435)

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

4255-00-00	WARRANT FEES	39,695	30,120	30,120	14,938	19,338	30,100	(20)
4256-00-00	ARREST FEES	7,215	7,278	7,278	5,362	7,762	7,053	(225)
4257-00-00	TRAFFIC CONVICTION FEES	2,871	2,748	2,748	2,472	3,272	2,699	(49)
4258-00-00	TIME PYMT FEES-CITY PORTION	2,953	2,534	2,534	1,280	1,880	2,402	(133)
4259-00-00	TIME PYMT FEES-JUDICIAL EFFCY	738	635	635	320	480	603	(32)
4271-00-00	ADMIN FEES-DRIVER SAFETY	3,550	3,327	3,327	2,128	3,200	3,348	20
4281-00-00	FINES/FORFEITS-FROM 2006	205,518	159,227	159,227	138,471	198,471	171,297	12,070
4282-00-00	COURT COSTS-CITY FROM 2006	11,456	9,077	9,077	5,343	5,343	8,590	(487)
	FINES/FEES	\$ 273,996	\$ 214,946	\$ 214,946	\$ 170,312	\$ 239,744	\$ 226,091	\$ 11,145
4380-00-00	POLICE COPY/REPORTS-FROM 2006	993	750	750	762	948	750	-
4390-00-00	AMBULANCE FEES-FROM 2006	189,892	188,700	188,700	123,798	185,000	190,000	1,300
4391-00-00	FIRE DEPARTMENT FEES	220	-	-	55	55	-	-
	CHARGE FOR SERVICES	\$ 191,105	\$ 189,450	\$ 189,450	\$ 124,615	\$ 186,003	\$ 190,750	\$ 1,300
4401-00-00	INVESTMENT INCOME	523	220	220	1,453	2,653	2,400	2,180
	INVESTMENT EARNINGS	\$ 523	\$ 220	\$ 220	\$ 1,453	\$ 2,653	\$ 2,400	\$ 2,180
4405-00-00	LIBRARY CARDS	182	50	50	46	54	50	-
4409-00-00	MISCELLANEOUS INCOME	18,078	45,000	45,000	43,311	113,784	58,318	13,318
4410-00-00	CREDIT CARD FEES	6,858	5,000	5,000	2,763	2,923	4,000	(1,000)
4413-00-00	SCRAP RECYCLE REVENUE	-	500	500	62	62	-	(500)
4419-00-00	WORKERS COMPENSATION	1,451	-	-	-	2,892	-	-
4499-00-00	CASH OVER/(UNDER)	9	-	-	2	2	-	-
	MISCELLANEOUS INCOME	\$ 26,578	\$ 50,550	\$ 50,550	\$ 46,184	\$ 119,716	\$ 62,368	\$ 11,818
4500-00-00	CONTRIBUTION-FIRE	451	450	450	244	364	450	-
4505-00-00	COUNTY CONTRIBUTION-FIRE	34,000	34,000	34,000	18,000	36,000	36,000	2,000
4507-00-00	COUNTY CONTRIBUTION-AMBULANCE	18,893	10,000	10,000	20,219	26,019	20,000	10,000
4510-00-00	ADMIN CHARGE-WATER/SEWER	325,884	440,100	440,100	200,095	421,285	334,418	(105,682)
4512-00-00	ADMIN CHARGE-EDC	60,557	91,196	91,196	24,029	62,717	93,297	2,101
4513-00-00	CONTRIBUTION-KISD SRO	73,210	74,702	74,702	33,654	67,308	67,241	(7,461)
	INTERGOVERNMENTAL	\$ 512,996	\$ 650,448	\$ 650,448	\$ 296,240	\$ 613,692	\$ 551,406	\$ (99,042)
4805-00-00	COMMUNITY CENTER RENTAL FEES	4,905	4,500	4,500	2,230	4,230	4,500	-
4806-00-00	SENIOR CITIZEN BLDG RENTALS	104	300	300	280	380	300	-
4807-00-00	BALLFIELD RENTALS	555	-	-	730	730	-	-
	SURPLUS SALES/RENTALS	\$ 5,564	\$ 4,800	\$ 4,800	\$ 3,240	\$ 5,340	\$ 4,800	\$ -
	TOTAL REVENUES	\$ 6,022,996	\$ 6,091,419	\$ 6,091,419	\$ 4,775,735	\$ 6,257,389	\$ 6,220,746	\$ 129,327

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

01: GENERAL FUND

**FY16-17
PROPOSED**

4001-00-00	PROPERTY TAX-CURRENT YEAR	\$605,971,396 MILLION (JULY CERTIFIED NET TAXABLE)/100% COLLECTION RATE x M&O RATE (\$0.585115)	3,545,630	3,545,630
4011-00-00	PROPERTY TAX-DELINQUENT/PY	BASED ON HISTORICAL TREND	20,000	20,000
4041-00-00	PROPERTY TAX-PENALTY/INTEREST	BASED ON HISTORICAL TREND	25,000	25,000
4081-00-00	SALES TAX	GENERALLY BUDGET BASED ON HISTORY	1,048,054	1,048,054
4082-00-00	MIXED BEVERAGE TAX	BASED ON HISTORICAL TREND	1,900	1,900
4083-00-00	SALES TAX-INTERLOCAL	INTERLOCAL AGREEMENT WITH CITY OF ARLINGTON FOR WALMART, FUNDS RECEIVED DIRECTLY FROM CITY. CITIES SHARE 1% TOTAL SALES TAX GENERATED BASED ON 75% ARLINGTON AND 25% KENNEDALE SHARED SPLIT.	114,000	114,000
4069-00-00	TARRANT COUNTY 911	TARRANT COUNTY 911 ANNUAL PAYMENT	5,909	5,909
4086-00-00	COPS GRANT - PD	COPS GRANT 100% FUNDED (OFFSETTING SALARY OF COMMUNITY RESOURCE OFFICER) (IF AWARDED)	73,009	73,009
4087-00-00	AUTO TASK FORCE GRANT - PD	TRI-COUNTY AUTO BURGLARY AND THEFT PREVENTION TASK FORCE (\$40,000 GRANT OFFSETTING PART OF SALARY OF INVESTIGATOR)	40,000	40,000
4095-00-00	LIBRARY GRANTS	FAMILY PLACE GRANT, TOCKER GRANT, AND OTHER LIBRARY GRANTS	7,000	7,000
4098-00-00	TARRANT COUNTY TDH EMS GRANT	TARRANT COUNTY TDH EMS GRANT AMBULANCE GRANT (ONE TIME REVENUE) ESD GRANT PENDING (ONE TIME REVENUE) AFG GRANT (95% OF COST COVERED BY GRANT)(ONE TIME REVENUE)	11,000 50,000 10,000 60,325	131,325
4101-00-00	BUSINESS LICENSES	\$15 ANNUAL APPLICATION FEE. ACTIVE (122), RENEWAL (24), EXPIRED (30% OF 159)	5,500	5,500
4120-00-00	CONTRACTOR LICENSES	\$100 INITIAL APPLICATION FEE, \$50 ANNUAL RENEWAL FEE FOR RECURRING CONTRACTORS. PLUMBING CONTRACTORS NO LONGER REQUIRED TO PAY. ACTIVE (94), RENEWAL (15), EXPIRED (83)	14,000	14,000
4150-00-00	CERTIFICATE OF OCCUPANCY	\$55 ONE TIME APPLICATION FEE FOR COMMERCIAL CHANGE; NEW CONSTRUCTION IS INCLUDED IN BUILDING PERMIT (5)	2,035	2,035
4155-00-00	BUILDING PERMITS	NEW RESIDENTIAL/COMMERCIAL/INDUSTRIAL/REMODEL/ADDITIONS, VARIES DEPENDING ON VALUE OF PROJECT (140 LOTS IN DEVELOPMENT) (46 HOMES FROM DEVELOPMENT @\$1400)	64,400	64,400
4160-00-00	ELECTRICAL PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	15,000	15,000
4165-00-00	PLUMBING PERMITS	NEW CONSTRUCTION (\$.06/SQUARE FEE), REPAIR (\$55 FEE)	15,000	15,000
4175-00-00	MECHANICAL PERMITS	\$110 APPLICATION FEE, REPAIR (\$55 FEE)	13,280	13,280
4182-00-00	ALCOHOL PERMITS	\$60 PER TABC LICENSED ISSUED, EVERY OTHER YEAR	240	240
4183-00-00	CONSTRUCTION INSPECTION FEES	4% OF CONSTRUCTION FOR SUBDIVISIONS (PUBLIC PURPOSE) (ONE TIME REVENUE)	-	-
4190-00-00	OTHER PERMITS	GARAGE SALE (\$10), FENCE/POOL/ACCESSORY BUILDINGS (BASED ON VALUATION), SPECIAL EXCEPTIONS (\$250), GAS WELL PERMITS (\$5000 FOR 1ST WELL), VARIANCES (\$500), CUP (\$500)	17,700	17,700
4191-00-00	PLAT FILING FEES	\$5 PLAT FILING FEE, PRELIMINARY/MINOR (\$300 PLUS \$5 LOT), FINAL (\$300 PLUS \$10 LOT), REPLAT (\$500 UP TO 10/\$1500 FOR MORE),	2,500	2,500
4192-00-00	ZONE CHANGE FEES	\$500 APPLICATION FEE/\$1500 OVER 10 ACRES	2,000	2,000
4193-00-00	PLAN REVIEW FEES	\$55 APPLICATION FEE	13,300	13,300
4195-00-00	ANIMAL IMPOUNDING FEES	BASED ON HISTORICAL TREND	1,000	1,000
4196-00-00	ANIMAL REGISTRATION FEES	BASED ON HISTORICAL TREND	150	150
4198-00-00	MOWING/DEMOLITION CHARGES	VERY DYNAMIC ACTIVITY, LIEN RELEASED AND FUNDS COLLECTED GENERALLY UPON SALE OR REFINANCE OF PROPERTY	5,000	5,000

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

4199-00-00 REINSPECTION FEES	DO NOT ANTICIPATE, USUALLY ASSOCIATED WITH LARGE DEVELOPMENTS	-	-
4255-00-00 WARRANT FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	30,100	30,100
4256-00-00 ARREST FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	7,053	7,053
4257-00-00 TRAFFIC CONVICTIONS FEES	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,699	2,699
4258-00-00 TIME PYMT FEES-CITY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	2,402	2,402
4259-00-00 TIME PYMT FEES-JUDICIAL EFFCY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	603	603
4271-00-00 ADMIN FEES-DRIVER SAFETY	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	3,348	3,348
4281-00-00 FINES/FORFEITS-FROM 2006	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	171,297	171,297
4282-00-00 COURT COSTS-CITY FROM 2006	MUNICIPAL COURT FEE BASED UPON TREND OF CITATIONS	8,590	8,590
4380-00-00 POLICE COPY/REPORTS-FROM 2006	REVENUE FROM COPIES OF POLICE ACCIDENT REPORTS/INVESTIGATIVE REPORTS ISSUED TO PUBLIC	750	750
4390-00-00 AMBULANCE FEES-FROM 2006	BASED ON HISTORICAL TREND	190,000	190,000
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	2,400	2,400
4405-00-00 LIBRARY CARDS/FINES	FEE FOR ISSUED LIBRARY CARDS AND ADDITIONAL FINES COLLECTED FOR DELINQUENT BOOKS	50	50
4409-00-00 MISCELLANEOUS INCOME	REGIONAL AREA COUNCIL FUNDS FOR FIRE (RECEIPT BASED UPON ATTENDANCE)	3,500	58,318
	TARRANT APPRAISAL DISTRICT REBATE CHECK ONCE THEIR BUDGET IS AUDITED AND CHARGES TO PARTICIPATING ENTITIES ARE RECONCILED	500	
	TML EQUITY CHECK REBATE, CALCULATED SEP 30 BASED ON LOSS RATIOS AND LONGEVITY AND PAID IN APRIL	6,000	
	ABANDONED/UNCLAIMED PROPERTY FROM POLICE DEPT THAT HAS BEEN DECLARED TO THE CITY BY A JUDGE. IF FUNDS NEEDS TO BE HELD UNTIL DECLARED, POST FUNDS TO LIABILITY ACCOUNT (01-2300-00-00). WHEN FUNDS DECLARED, CUT CHECK TO DEFENDANT OR IF DECLARED TO CITY, JE FUNDS TO THIS REVENUE ACCOUNT. DO NOT CONFUSE ABANDONED/UNCLAIMED PROPERTY WITH PROPERTY THAT HAS BEEN SEIZED. SEIZURE FUNDS GO TO FUND 31. REFERENCE NOTE UNDER 31-4409-00-00.	500	
	TML HAIL DAMAGE REPAIR (POLICE, LIBRARY, SENIOR CENTER) (\$90,289.85 - \$1,000 DEDUCTIBLE - \$22,817.50) (ONE TIME REVENUE)	22,818	
	OTHER MISCELLANEOUS INCOME RECEIVED (EMPLOYEE BANQUET DONATIONS, GUESTS DINNERS, ETC.)	25,000	
4410-00-00 CREDIT CARD FEES	CONVENIENCE CHARGE ASSESSED AS PASS-THRU FOR CREDIT CARD TRANSACTIONS, FEE IS USED TO HELP OFFSET MERCHANT PROCESSING FEES BY VISA/MASTERCARD/E-CHECK ACH DEBIT	4,000	4,000
4413-00-00 SCRAP RECYCLE REVENUE	MONEY EARNED FROM SELLING SCRAP METAL PARTS	-	-
4417-00-00 OPEN RECORD CHARGES	OPEN RECORD REQUEST CHARGES FROM FEE SCHEDULE	-	-
4499-00-00 CASH OVER/(UNDER)	CASH OVER/(UNDER) FOR PERMITS AND COURT CASH DRAWERS	-	-
4500-00-00 CONTRIBUTION-FIRE	VARIOUS FIRE-RELATED CONTRIBUTIONS (DONATIONS FROM WATER BILL PAYERS, SMOKE DETECTOR PROGRAM, ETC)	450	450
4505-00-00 COUNTY CONTRIBUTION-FIRE	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE FIRE RESCUE IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	36,000	36,000
4507-00-00 COUNTY CONTRIBUTION-AMBULANCE	TARRANT COUNTY CONTRIBUTION PER QUARTER FOR KENNEDALE EMS SERVICES IN ETJ OF CITY LIMITS, BASED ON # OF RUNS/PER CAPITA	20,000	20,000
4510-00-00 ADMIN CHARGE-WATER/SEWER	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (7% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	334,418	334,418
4512-00-00 ADMIN CHARGE-EDC	CHARGE FOR SERVICES PROVIDED BY GENERAL FUND RESOURCES (10% TOTAL REVENUES EXCLUDING INTEREST/TRANSFERS)	93,297	93,297
4513-00-00 CONTRIBUTION-KISD SRO	50% PAID FROM KENNEDALE ISD FOR SCHOOL RESOURCE OFFICE PROGRAM)	67,241	67,241
4805-00-00 COMMUNITY CENTER RENTAL FEES	RENTAL FEES FOR USE OF NEW COMMUNITY CENTER @ 316 W 3RD STREET & OLD LIBRARY	4,500	4,500
4806-00-00 SR. CITIZEN BLDG RENTALS	RENTAL FEES FOR USE OF SENIOR CITIZEN CENTER (ZUMBA, RECREATION CLASSES, ETC.)	300	300
4807-00-00 BALLFIELD RENTALS	NO LONGER USE- IN STREET REVENUES	-	-

TOTAL REVENUES \$ 6,220,746

DEPARTMENT OUTLINE: CITY MANAGER

FUNCTIONS

Oversees the day-to-day management of all city departments, ensuring that staff is always focused on furthering the goals set forth by City Council, the Ends (Vision) Statement, and the Strategic Plan; Keeps City Council and the Kennedale Economic Development Corporation (EDC) informed of progress, potential actions, influencing factors, and limitations

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Increased sales-tax revenue by attracting businesses: McDonald's and Dickey's Barbecue Pit (7.0)
- Removal of all buildings currently occupied by Sexually-Oriented Businesses (SOB) as of May 18, 2016, when the former Showtime building was demolished (7.0)
- Partnered with the American Geophysical Union's (AGU) Thriving Earth Exchange Program to secure consultant Dr. Alexander Sun for the evaluation of the water quality and flood risk in the Village Creek area (2.1, 4.7)
- Facilitated a review by students at Tarrant County College (TCC) of space allocation and building design in City Hall, the Police Station, and the Fire Station (4.7)
- Continued active involvement in multiple regional organizations and entities (1.4):
 - National League of Cities' (NLC)
 - First Tier Suburbs Council
 - Accreditation Council for American Public Works Association (APWA)
 - Southeast Tarrant Transportation Partnership (SETTP)
 - Texas Municipal League's (TML) Legislative Policy Committee for Development and Regulation
 - Texas City Management Association (TCMA) Ethics Committee
 - International City/County Management Association (ICMA) Sustainable Communities Advisory Committee
 - North Central Texas Council of Government (NCTCOG) Resource Conservation Council
 - Lake Arlington-Village Creek Watershed Steering Committee
 - Deputy Sector Chief with the Government Facilities Sector with the FBI's Infragard Committee

SHORT-TERM GOALS

- Develop plan for extended development at Kennedale Parkway and I-20 to address crime and security issues (4.2)
- Develop plan for redevelopment along southeast portion of Kennedale Parkway (4.2)
- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries (4.2.2, 4.6, 5.0)

- Research financing and grant strategies to fund the Village Creek restoration project by partnering with American Geophysical Union (AGU) Thriving Earth Exchange Program to secure consultant Dr. Alexander Sun for the evaluation of the water quality and flood risk in the area (2.1)

LONG-TERM GOALS

- Facilitate and encourage residential development on New Hope Road (within TIRZ) (5.0)
- Secure a commuter rail stop (6.0)
- Restoration and development of Village Creek Park (3.0)
- Secure legislative option for transportation funding (6.0)
- Installation of medians along Kennedale Parkway (6.0)

STAFFING RESOURCES

- City Manager: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant/Deputy City Secretary: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

- 24 Partnership Interactions (through May 2016; Goal: 6 monthly)
- 33 Partnerships Prospects in the Pipeline (through March 2016; Goal 3 monthly)
- New Construction Value: \$23,587,529
 - Residential: \$22,646,624
 - Commercial: \$940,905
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Effectiveness of City Staff: 69.9% responded Excellent or Good
 - Quality of Services: *(to be implemented)*

DEPARTMENT SUMMARY BUDGET

**01: GENERAL FUND
01: CITY MANAGER**

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATED	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	220,940	235,592	235,592	149,692	233,801	235,821	230
	SUPPLIES	3,391	4,350	4,350	2,307	3,453	4,300	(50)
	MAINTENANCE	2,035	2,024	2,024	946	1,685	1,863	(161)
	SUNDRY	49,024	51,612	51,612	27,898	47,863	40,639	(10,973)
	TOTAL EXPENDITURES	\$ 275,390	\$ 293,578	\$ 293,578	\$ 180,842	\$ 286,802	\$ 282,623	\$ (10,955)

DEPARTMENT OUTLINE: MAYOR/CITY COUNCIL

FUNCTIONS

Mayor and five elected council members that serve two-year terms (no term limits). The Mayor and even-numbered places are chosen in the May election of even-numbered years (odd places elected in odd years).

Regular Council meetings are held at 7:00 p.m. the third Monday of each month, with special meetings and joint meetings with advisory boards as needed. Our Council has adopted the (Carver) The Policy Governance® Model, under which they act on behalf of the city's ownership – the residents of Kennedale.

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Policy Governance Training (4.1)
- Mayor Brian Johnson (1.4)
 - Chair of Tarrant Regional Transportation Committee (TRTC)
 - Treasurer of the Southeast Tarrant Transportation Partnership (SETTP)
 - National League of Cities (NLC) Youth and Family Council
 - Texas Municipal League (TML) Legislative Policy Committee for Utilities and Transportation
- Liz Carrington, Place 2, became a member of the Lake Arlington-Village Creek Watershed Steering Committee (1.4)
- Mayor Pro Tem Kelly Turner, Place 4, serves on the North Central Texas Council of Governments (NCTCOG) Emergency Management Committee (1.4)
- Charles Overstreet, Place 1, serves on the National League of Cities (NLC) First Tier Suburbs Council (1.4)

SHORT-TERM GOALS

- Host a Healthy Community Summit based on the Search Institute's "Forty Developmental Assets for Adolescents", a framework identifying skills, experiences, relationships, and behaviors that better children's chances of succeeding in school and becoming happy, healthy, and contributing members of their communities as adults (1.3, 1.5.3)
- Update Strategic Plan (1.0, 6.0)
- Work with TxDOT and Metropolitan Planning Organization to fund the I-20/820/287 Interchange (6.0)
- Work with North Central Texas Council of Governments (NCTCOG) and TxDOT on local traffic access policy (6.0)

LONG-TERM GOALS

- Secure a commuter rail stop (6.0)
- Secure legislative option for transportation funding (6.0)

- Restoration and development of Village Creek Park (3.0)

STAFFING RESOURCES

- The City Council linkage to the organization is through the City Manager, delegation policies are contained in the adopted Governance Policies.
- **Advisory Boards** – Board of Adjustment/Board of Appeals (1st Tuesday), Economic Development Corporation (4th Tuesday), Keep Kennedale Beautiful (2nd Tuesday), Library Advisory Board (Quarterly), Parks & Recreation Board (1st Wednesday), Planning & Zoning Commission (3rd Thursday), Youth Advisory Council (1st Monday)

**PERFORMANCE MEASURES
(THROUGH JUNE 2016)**

- 14 Council Meetings
- 22 Ordinances Approved
- 24 Resolutions Approved
- 9 Public Hearings
- 1 Master Plan Update
- Average Age of Vehicles: 7 years
- Average Age of Equipment: 9 years
- Asset Management Plan Report Card Grade: C
- Financial Risk Model (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Participation – 60% have never participated; 32% once or twice

DEPARTMENT SUMMARY BUDGET

**01: GENERAL FUND
02: MAYOR/CITY COUNCIL**

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATED	FY16-17 PROPOSED	CY - PY CHANGE
	SUPPLIES	1,205	600	600	1,566	1,632	800	200
	SUNDRY	75,923	88,076	88,076	59,197	84,888	124,357	36,281
	TOTAL EXPENDITURES	\$ 77,128	\$ 88,677	\$ 88,678	\$ 60,766	\$ 86,524	\$ 125,162	\$ 36,481

DEPARTMENT OUTLINE: CITY SECRETARY

FUNCTIONS

The City Secretary's Office primarily serves as the Records Management Office and the Public Information Office for the City of Kennedale. Duties include:

- Attendance at all City Council meetings and recording of all actions taken
- Creation, distribution, and custodianship of City Council agendas, packets, and minutes
- Safekeeping and cataloging of agendas, packets, and minutes for all advisory boards
- Custodianship of the city's charter, legal documents, election records, elected and appointed official records, and all documents necessary for the continued existence and business activities of the city
- Administration of a records retention and destruction policy and management of the conversion of hardcopies to electronic records
- Fulfillment of requests by residents, staff, City Council, and advisory board members for archival, business, legislative, and historical information; Includes open records requests made under the Texas Public Information Act (except those submitted to Municipal Court or the Police Department)
- Response to media inquiries and proactive delivering of news and event information to media
- Publication and posting of required notices and agendas
- Administration of elections and oaths of office
- Facilitation of advisory board recruitment, application, and appointment process
- Improving staff and public access to municipal information
- Encouraging civic engagement and involvement in our local government, many times through coordination with other departments or entities
- Maintaining the city's online presence through the website and social media, including Facebook, Twitter, and Nextdoor
- Publishing the resident newsletter (*TownCenter Herald*) and employee newsletter (*The Kennedalian*)
- Providing assistance to the City Manager, Mayor, and Council through various secretarial duties
- Coordinating the codification of approved ordinances (MuniCode) and updating local copies of the Code of Ordinances
- Serving as staff liaison for the Youth Advisory Council (YAC) and the Senior Citizen's Center
- Serving as custodian of the city's seal and attesting the City Manager's and Mayor's signatures on official documents
- Filing property records and documents with the Tarrant County Clerk's Office
- Develops and oversees budgets for the City Secretary, City Manager, Mayor, Youth Advisory Council and Senior Citizen's Center

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Partnered with CGI Media Group for video production promoting community, economic development and quality of life in Kennedale (1.4)
- Reinstated the employee newsletter to keep staff abreast of projects, achievements, and upcoming dates. (4.8)
- Promoted the newsletter, resulting in subscriptions increasing from 205 in April '15 to 403 in June '16 (Avg. Open Rate: 49.9%; Industry Avg.: 23.7%). (1.2)
- Gained control of an unauthorized “Kennedale” Facebook and grew the official page from 274 “likes” in April '15 to 2,590 in June '16. (1.2)
- Increased Twitter followers from 284 to 468 since March '16. In April '15, our tweets earned 3.9K total impressions; in May '16 they earned 16.3K. (1.2)
- Created a Communications Task Force to develop more tailored communications policies (1.2)
- Implemented monthly podcasts with Mayor Brian Johnson on important topics in the community (1.2)

SHORT-TERM GOALS

- Promote continued growth of resident subscriptions to online material and social media (1.2)
- Strengthen Civic Engagement (Increase posts to news feeds and social media outlets, encourage community events) (1.2)
- Increase regional relationships and coordination with the media and other local entities including the school district (1.4)
- Increase media coverage for community events and achievement announcements (1.4)
- Support Integrative Culture by developing an Intranet for Internal communication (4.8)
- Train city personnel on updated open meetings law and website structure and content (4.8)
- Train city personnel and board members on Open Meetings Act and Public Information Act (4.8)
- Create a Volunteer Newsletter to keep residents informed of opportunities to participate in decisions and events (1.2)

LONG-TERM GOALS

- Develop brand standards and increase communication through publications, events, and social media (1.2)
- Expand, promote, and encourage use of online services for requests and payments to enhance service delivery to residents (1.3)
- Ensure accuracy of municipal code, in all areas, at all times (1.3)
- Continue to work professionally and efficiently with all city staff, residents, and community entities to foster a hometown feel (1.3)

- Restructure Laserfiche document storage system and train departments on Laserfiche best practices (4.8)
- Create webpage for Hotel & Motel Tax to include ordinance, policy, forms and payment submittal directions (7.0)

STAFFING RESOURCES

- City Secretary & Communications Coordinator: 1.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

(JANUARY – JUNE 2016)

- 83 Open Records Requests fulfilled (through June 2016)
- 31 Events; + Weekly: Crochet Club, Storytime + Weekly Summer Reading Events (June 4th - July 23rd): Olympic Trials, LEGO Club, Splash & Read, Family Movie Matinees)
- 420 Newsletter Subscribers
 - Ten City Newsletters (*TownCenter Herald*) Published in 2015; Seven so far in 2016
 - Seven Employee Newsletters (*The Kennedalian*) Published so far in 2016
- Visits to the City website - Avg. 242 visits/day (06/15-05/16: 88,447 visits; 216,884 page views; 154,415 unique page views)
- 3,877 Total Facebook followers
 - 2,591 City Page
 - 314 PD Page
 - 382 Library Page
 - 143 Senior Center Page
 - 447 KKB Page
- 469 Twitter Followers
- 4 Public Engagement Events

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

03: CITY SECRETARY

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	49,726	62,476	62,476	40,108	62,919	66,287	3,811
	SUPPLIES	406	350	350	511	539	350	-
	MAINTENANCE	45,321	41,059	41,059	24,840	47,000	60,659	19,600
	SUNDRY	28,665	32,038	32,038	19,886	35,003	33,033	995
	TOTAL EXPENDITURES	\$ 124,118	\$ 135,923	\$ 135,923	\$ 85,345	\$ 145,461	\$ 160,328	\$ 24,406

DEPARTMENT OUTLINE: MUNICIPAL COURT

FUNCTIONS

Provides the highest level of service, in partnership with the community, to foster a safe atmosphere promoting the highest quality of life for all people

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Transitioned department so that window clerk takes payments for Court and Utility Billing (4.0)
- Upgrade for LT System and Brazos Software programs (4.5)
- Purchase of 3 New Ticket Writers and Printers for Police Department (4.5)

SHORT-TERM GOALS

- Update Orders from the Judge (4.5)
- Deputy Court Administration to become Level III Certified (4.0)
- Court Clerk to become Level I Certified (4.0)
- Set up Warrant and Indigent Procedures to current standards (4.5)
- Update Procedure Manual with new software changes and new procedures (4.5)

LONG-TERM GOALS

- Set up a program with KISD for Distracted Driving Alive at 25 (4.8.2)
- Set up information in Community Activities offered in the TownCenter Park and Library (1.2)
- Purchase 8 total Ticket Writers and Printers for PD and 5 more are needed to meet that goal (4.5)

STAFFING RESOURCES

- Deputy Court Administrator/JCM:1.0 Full-Time Equivalent (FTE)
- Court Clerk/UB Analyst:1.0 Full-Time Equivalent (FTE)
- Municipal Judge: Contracted
- City Attorney: Contracted

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- 1 Jury Trials
- 591 Warrants Issued
- 721 Warrants Cleared
- \$549,924 of Citations Issued
- \$78,493 of Jail-Time Credit Awarded
- Collection Rate: 30%
- 143 Warrants (totaling \$13,244) were cleared during the 2016 Great Texas Warrant Round-Up

- 3,445 Current Outstanding Warrants (Totaling \$1,517,034)
- 1,959 Citations Issued during 1,774 Stops

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND
04: MUNICIPAL COURT

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	92,622	112,404	112,404	45,220	74,976	82,500	(29,904)
	SUPPLIES	2,113	2,950	2,950	720	2,180	2,750	(200)
	MAINTENANCE	6,162	9,279	9,279	910	9,768	8,208	(1,071)
	SUNDRY	28,306	33,112	33,112	18,705	32,324	27,772	(5,340)
	TOTAL EXPENDITURES	\$ 129,204	\$ 157,745	\$ 157,745	\$ 65,555	\$ 119,248	\$ 121,230	\$ (36,515)

DEPARTMENT OUTLINE: HUMAN RESOURCES

FUNCTIONS

Ensures the most effective use of human resources to meet long-term strategic goals

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continued refinement of health insurance structure and costs, while remaining up-to-date on Patient Protection and Affordable Care Act (PPACA) (4.7)
- Continued evaluation of potential benefit offerings (4.7)
- Implemented strategies outlined in the Integrative Culture Report (4.8)
- Continued infiltration of the requisite organization and integrative work culture into everyday supervisory decisions (4.8)
- Implemented ID badges for all employees in accordance with state requirements (4.8)
- Continued recognition of employees' birthdays (4.8)
- Implementation of Employee Newsletter for improved communication (4.8)
- Implementation of "Stay Interviews" for improved communication with employees, including work expectations and problem resolution (4.8)
- Implementation of Texas Municipal League Intergovernmental Risk Pool (TMLIRP) web-based training for all employees (4.8)
- International City/County Management Association (ICMA) Supervisory Training for thirteen (13) supervisors and potential supervisors (4.8)
- Created and implemented "Red Flag Rules" training program to ensure that personnel who handle money or personal information know how to protect customers (residents) from identity theft (4.8)
- Heightened security by implementing key controls, including rekeying all doors and keeping a log of who has a copy of each key for City Hall and the Senior Citizen's Center (4.3)
- Created and implemented HIPAA training for all required personnel (4.8)
- Completed annual analysis of compensation program (4.7)
- As staff liaison for the Keep Kennedale Beautiful Commission (KKB), maintained "affiliate" status with the Keep Texas Beautiful program(2.0)
- Maintained Tree City USA designation for fifth year (2.4)
- Celebration of Arbor Day at TownCenter Park (1.5.4)
- Completed Brickworks Festival for the fourth year with implementation of additional events to enhance community participation (1.1)
- Implementation of Simple Recycling Program with KKB (4.4)
- Updated recruiting process to include gathering the required applicant data record (4.1)

- Continued to serve as Staff Liaison for Keep Kennedale Beautiful (KKB), Tree Board, and the Brickworks Festival Committee (4.0)
- Continued participation in state, regional, and national organizations, including: (1.4)
 - Texas Municipal Human Resources Association
 - Mid-Cities Municipal Human Resources Association
 - International Public Management Association for Human Resources
 - Society for Human Resources Management
 - North Texas Society for Human Resources Management

SHORT-TERM GOALS

- Continue to refine health insurance structure and costs and stay abreast of Patient Protection and Affordable Care Act (PPACA) (4.7)
- Continued evaluation of additional benefits options (4.7)
- Implement strategies outlined in the Integrative Culture Report (4.8)
- Redesign and edit the onboarding materials, including a new-hire pamphlet and “The Kennedale Way” (4.8)
- Continue infiltration of the requisite organization and integrative work culture into everyday supervisory decisions (4.8)
- Continue recognition of employees’ birthdays (4.8)
- Completion of an Equal Employment Opportunity Plan (4.1)

LONG-TERM GOALS

- Implementation of an online application process (4.8)
- Develop and continue training that strengthens Kennedale’s integrative work culture (4.8)
- Create an orientation video for all new hires that provides an overview of Kennedale history, governance structure, and integrative work culture (4.8)
- Develop a Human Resources Continuity Plan for emergency situations (4.8)
- Implement paperless Human Resources Department (4.8)
- Evaluate need for a comprehensive wellness program (4.1)
- Implementation of an Intranet for in-house communications with employees (4.8)

STAFFING RESOURCES

- Human Resources Director: 1.0 Full-Time Equivalent (FTE)

**PERFORMANCE MEASURES
(THROUGH JUNE 2016)**

- Positions Filled: 11.5 in 2015; and 9 in 2016
- Terminations Processed: 12.5 in 2015; and 4 in 2016
- Employee Turnover: 17.8% in 2015; and 4.08% in 2016
- Absenteeism: 312 days in 2015; and 161 in 2016
- Training: 3,323 hours in 2015; and 1,646 in 2016
- 45 Performance Reviews Completed in 2015
(16 in Public Works; 23 in Police; 3 in Planning; and 3 in Library)
- Workers' Compensation Claims: 8 in 2015; and 5 in 2016
 - Lost Time Claims: 2 in 2015 at a total cost of \$917.84; and 3 in 2016 at a total cost of \$10,226.00

DEPARTMENT SUMMARY BUDGET

**01: GENERAL FUND
05: HUMAN RESOURCES**

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY- PY CHANGE
	PERSONNEL	97,262	102,604	102,604	65,672	102,785	106,150	3,547
	SUPPLIES	856	950	950	438	775	1,150	200
	SUNDRY	14,212	21,011	21,011	12,237	20,339	15,316	(5,695)
	TOTAL EXPENDITURES	\$ 112,330	\$ 124,565	\$ 124,565	\$ 78,347	\$ 123,899	\$ 122,616	\$ (1,948)

DEPARTMENT OUTLINE: FINANCE

FUNCTIONS

Administers, supports, and guides the financial programs, effectively allowing for the development and creation of an annual program of services, budgets, monthly and annual reports, and creditable bond ratings

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Updated all internal Finance forms (4.3)
- Awarded Certificate of Achievement for Excellence in Financial Reporting from Government Finance Officers Association (GFOA) (4.3)
- Created auditing processes to improve effectiveness and efficiency (4.3)
- Created standard processes and controls to improve fiscal accountability across all departments, promoting an integrative culture (4.3)
- Reorganized finance department for more efficiency and effectiveness (4.3)
- Performed audit of city vehicles and equipment (4.3)
- Implemented monthly financial updates (4.3)
- Created new financial analysis tools to improve tracking and analysis of financial condition (4.3)
- Provided Red Flag Rules and Cash Handling Training (4.8)
- Krystal Crump, Finance Director, served on the City of Fort Worth Wholesale Customer Impact Fee Advisory Committee (WCIAC) (1.4)

SHORT-TERM GOALS

- Once again earn the Certificate of Achievement for Excellence in Financial Reporting from Government Finance Officers Association (GFOA) (4.3)
- Receive Annual Texas Comptroller's Star Transparency Award (4.3)
- Begin initial transition to transform accounts payable and payroll function of Finance (general ledger, account payable, accounts receivable) into a paperless environment (4.3)
- Update and monitor standard processes and controls to improve fiscal accountability across city departments promoting an integrative culture (4.3)
- Update and monitor auditing processes for improved effectiveness and efficiency (4.3)
- Update and maintain Asset Management Plan (4.3)
- Update investment strategy to maximize investments while mitigating risk (4.3)
- Krystal Crump, Finance Director, attend New & Emerging Finance Directors with North Central Texas Council of Governments (NCTCOG) (4.4)
- Continued involvement in a variety of organizations to enhance partnerships across the region are as follows (1.4):
 - Fort Worth Wholesale Water and Wastewater Advisory Committee (1.4)

- Government Finance Officers Association of Texas (GFOAT)
- North Central Texas Council of Governments (NCTCOG) Finance Directors Roundtables with Region 8 & 13

LONG-TERM GOALS

- Finalize a cross training manual for Utility Billing, Court, and Permits (4.8)
- Evaluate software needs for integration of all systems to include court, permits, utility billing, and finance (4.8)
- Perform city-wide inventory (4.3)
- Krystal Crump, Finance Director, attend Certified Public Management (CPM) training (4.4)
- Krystal Crump, Finance Director, become Certified Government Finance Officer (CGFO) (4.4)

STAFFING RESOURCES

- Finance Director: 1.0 Full-Time Equivalent (FTE)
- Accounting Technician: 1.0 Full-Time Equivalent (FTE)
- Accounts Payable Clerk: 0.63 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES

(THROUGH JUNE 2016, UNLESS OTHERWISE NOTED)

- Government Finance Officers Association (GFOA)
Comprehensive Annual Financial Report (CAFR) Award:
Received 2014 Award; Submitted entry for 2015 Award
[SEE SIDEBAR>>](#)
- Tax Collection Rate:100%
- Transactions
 - 1,291 Checks Processed
 - 111 ACH/Wire Transfers Processed
 - \$2,026,691.49 in Payroll Processed
 - 20 Payrolls Processed (as of July 7, 2016)
 - 1,538 Journal Entries Processed (as of July 6, 2016)
- Reporting
 - 9 Financial Reports to City Council
 - 9 Financial Reports to the Economic Development Corporation (EDC) Board
 - 3 Investment Reports to City Council
 - Annual Audit: Unmodified Opinion; 12 Audit Adjustments

What's a CAFR?

(say: cah-FUR)

It's the city's annual report. A Comprehensive Annual Financial Report (CAFR) is a set of financial statements comprising the financial report of a state, municipal, or other governmental entity that complies with the accounting requirements outlined by the Governmental Accounting Standards Board (GASB).

The document you're reading now is the Annual Program of Services, which serves as the city's budget.

- Percent of Actual vs. Budget Expenditures
 - Revenues (All Funds): 92.6% Projected
 - Expenditures (All Funds): 94.8% Projected
- Sales Tax Trend: 5.1% Decrease [SEE SIDEBAR>>](#)
- Sales Taxes % of General Fund Revenues: 12%
- Insurance Claims
 - General Liability: 1 in 2015; and 1 in 2016
 - Law Enforcement: None in 2015 or 2016
 - Errors & Omissions: None in 2015 or 2016
 - Automotive: 4 in 2015; and 3 in 2016
 - Property: None in 2015; and 1 in 2016
 - Fidelity and Crime: None in 2015 or 2016
- Costs of Those Claims (Losses)
 - General Liability: \$0
 - Automotive: \$9,553 in 2015; and \$31,802 in 2016
 - Property: \$260,000 in 2016

Calculating Sales Tax Trends

(Tax Collected During Current Year (CY) – Tax Collected During Previous Year (PY))

Tax Collected During Previous Year (PY)

Current Year: Fiscal Year 2015-16

Previous Year: Fiscal Year 2014-15

Actual Numbers

Sales Tax Collected in FY14-15: \$1,367,241 – General Fund Only

Sales Tax Collected in FY 15-16 (*estimated for July-Sept.*): \$1,107,087 – General Fund Only

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

07: FINANCE

01: FINANCE ADMINISTRATION

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	219,674	210,921	210,921	135,753	195,738	184,884	(26,037)
	SUPPLIES	3,798	3,700	3,700	1,674	2,885	3,811	111
	MAINTENANCE	19,895	16,111	16,111	13,784	17,134	16,753	642
	SUNDRY	105,383	93,199	93,199	78,346	94,208	90,640	(2,558)
	TOTAL EXPENDITURES	\$ 348,750	\$ 323,931	\$ 323,931	\$ 229,557	\$ 309,966	\$ 296,088	\$ (27,843)

DEPARTMENT OUTLINE: POLICE

FUNCTIONS

Provides the highest level of service, in partnership with the community, to foster a safe atmosphere while promoting the highest quality of life for all people

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Established a crime prevention program under which officers follow-up with property crime victims, informing them of improved, customized security and prevention measures (4.2)
- Creation of Citizens Police Academy to help residents understand what we do and how we do it (4.2)
- Maintained Texas Police Chief's Association Recognized Status by implementing new employee orientation and end-of-year reports (4.2.1)
- Maintained the regional partnership with the City of Mansfield for dispatch and jail services (4.2.1, 4.3) [SEE SIDEBAR>>](#)
- Continued sending command and supervisory staff to the Developing Leaders for Texas Law Enforcement training, presented by the Texas Police Chief's Association (4.2.1)
- Obtained five-day supervision training for all Field Training Officers (FTOs) (4.2.1)
- Developed a Strategic Plan for future law enforcement personnel and equipment growth needs (4.2.1)
- Chief Tommy Williams continued his involvement with the Texas Police Chief's Association Ethics Committee (1.4)
- Trained two officers in active-shooter techniques, allowing them to provide in-house training to fellow officers (4.8)
- Added a sworn position through a grant with the Mansfield Auto Theft Task Force (4.8.2)
- One sworn officer has been accepted as an official member of Mansfield's SWAT team (4.8.2)
- Continued radio access for police services through the City of Fort Worth (4.3)
- Continued evaluation of Animal Control Services and shelter options for improved fiscal control, while maintaining a regional partnership with the City of Mansfield (4.2.1, 4.3)

Did You Know?

In 2013, The Mansfield/Kennedale Emergency Communications Center became Tarrant County's first regional dispatch center. Contact numbers for dispatch remain the same. For all emergencies, dial 9-1-1. To speak with an officer or report a non-emergency situation, call 817-478-5416.

Through this partnership with Mansfield, Kennedale was also able to cease operations of its jail facility. Now, anyone arrested in Kennedale is detained at the Mansfield Law Enforcement Center (at 1601 Heritage Parkway), and the processing time has been cut in half, which means more time on patrol for Kennedale officers and better protection for our residents.

SHORT-TERM GOALS

- Continue sending command and supervisory staff to the Developing Leaders for Texas Law Enforcement training sponsored by the Texas Police Chief's Association (4.2.1)
- Accept applicants to the inaugural class of the Citizens Police Academy in Spring 2017 (4.2)
- Begin annual in-house active-shooter response training (4.2.2)
- Obtain Community Oriented Policing Services (COPS) Grant funding to hire a Community Resource Officer (CRO) to encourage resident interaction with the our department (1.2, 4.2.2)
- Continue to identify and apply for grants for equipment and positions that enhance the department's ability to deliver varied, top-notch services (4.2.1)

LONG-TERM GOALS

- Continue to develop a Strategic Plan for future law enforcement personnel and equipment growth needs (4.2.1)
- Continue providing Leadership Command College (LCC) training for Sergeants, as one component of our department's succession planning (4.2.1)
- Seek out grants for building renovations and improvements (4.3)
- Improve or replace the current facility with a more efficient building and/or modified floor plan (4.3)

STAFFING RESOURCES

- Police Chief: 1.0 Full-Time Equivalent (FTE)
- Police Captain: 1.0 Full-Time Equivalent (FTE)
- Sergeant: 4.0 Full-Time Equivalent (FTE)
- Corporal: 5.0 Full-Time Equivalent (FTE)
- Auto Theft Task Force Officer (Grant Funding): 1.0 Full-Time Equivalent (FTE)
- Community Resource Officer (CRO) (Grant Funding Pending): 1.0 Full-Time Equivalent (FTE)
- Patrol Officers: 6.0 Full-Time Equivalent (FTE)
- School Resource Officer (SROs; Shared cost with Kennedale ISD): 2.0 Full-Time Equivalent (FTE)
- Animal Control Officer: 1.0 Full-Time Equivalent (FTE)
- Reserve Officer: Volunteer
- Evidence/Records Clerk: 1.0 Full-Time Equivalent (FTE)
- Receptionist: 0.63 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES
(JANUARY THROUGH JUNE 2016)

- 119 Physical Arrests
- 23 Parking Violations
- 1,788 Traffic Violations
- 3.16 Minutes: Average Service Response Time
- 13,633 Calls for Service
- 4,076 Officer-Initiated Field Actions Resulting in a Police Unit Making a Contact
- 0 Complaints Against Sworn Personnel
- 928 Moving Citations Issued
- Crime Rates Part 1: 153
 - 7 Unfounded
 - 318 Assigned to Investigator
 - 194 Cleared
 - 119 Arrests (Adult)
- Crime Rates Part 2: 150
 - 6 Unfounded
 - 0 Assigned to Investigator
 - 73 Cleared
 - 0 Arrests (Adult)
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - How Safe Do You Feel Walking Alone in Your Neighborhood After Dark? 78%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

09: POLICE

01: OPERATIONS

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	1,319,081	1,548,044	1,548,044	973,605	1,493,528	1,616,060	68,016
	SUPPLIES	64,506	92,625	92,625	28,502	70,300	82,625	(10,000)
	MAINTENANCE	86,917	77,719	77,719	47,471	79,397	112,261	34,542
	SUNDRY	354,949	390,041	390,041	253,007	397,774	435,842	45,801
	TOTAL EXPENDITURES	\$ 1,825,452	\$ 2,108,429	\$ 2,108,429	\$ 1,302,585	\$ 2,040,999	\$ 2,246,788	\$ 138,358
		\$ 140,236	\$ 137,404	\$ 137,404	\$ 83,900	\$ 129,971	\$ 134,482	\$ (2,921)
		1,965,688	2,245,833	2,245,833	1,386,485	2,170,970	2,381,270	135,437

01: GENERAL FUND

09: POLICE

02: SRO PROGRAM/COPS GRANT

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	140,236	137,404	137,404	83,900	129,971	134,482	(2,921)
	TOTAL EXPENDITURES	\$ 140,236	\$ 137,404	\$ 137,404	\$ 83,900	\$ 129,971	\$ 134,482	\$ (2,921)

DEPARTMENT OUTLINE: FIRE

FUNCTIONS

Provides Kennedale residents with fire suppression, technical rescue, and emergency medical services (EMS) at and above the level required by all regulatory agencies governing the fire service industry

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continued training personnel to provide exceptional service to the community (4.2.1)
- Awarded grant by North Central Texas Trauma Regional Advisory Council (NCTTRAC) to purchase medical and audio visual supplies (4.3)
- Awarded grant by Tarrant County Emergency Service District to purchase fifteen high-temperature air masks and a high-speed washer/extractor to properly clean and protect firefighting gear (4.3)
- Published training manual for consistent on-boarding of new personnel (4.2.2)
- Implemented a new recruitment process, which resulted in increase of qualified applicants (4.2.2)
- Updated quality assurance guidelines to ensure excellent patient care and documentation (4.2)
- Continued involvement in regional organizations to enhance partnerships, including (1.4):
 - Tarrant County College Fire Service Advisory Board
 - Tarrant County Fire Chiefs Association
 - South Tarrant County Emergency Response Association
 - Tarrant County Emergency Management
 - North Central Texas Regional Emergency Preparedness Planning Council

SHORT-TERM GOALS

- Completion, by all officers and drivers, of fire strategy and tactics training, a part of Tarrant County College's "Blue Card Command" certification curriculum, which provides an enhanced level of safety and performance at incidents (4.2)
- Upgrade Kennedale's Insurance Services Office (ISO) Mitigation rating to 3 (currently at 4) to reduce insurance costs for homeowners and local businesses (4.2.2)
- Encourage residential fire safety by distributing activity sheets promoting parental involvement in children's fire prevention and safety education (4.2)
- Provide CPR training to residents and employee groups (4.2)
- Conduct a risk assessment of hazards encountered by firefighters during emergency operations to ensure that necessary and appropriate personal protective equipment is provided (4.2.1)
- Train with mutual-aid partners to enhance safety and operational effectiveness (4.2.2)
- Replace or repair fire station rain gutters, flashing, and caulk (as needed) and repaint metal surfaces to prevent weather damage (4.2.1)
- Resurface fire station driveways (4.2.1)

- Maintain EMS service response times of five (5) minutes or less within the City of Kennedale (4.2)
- Provide annual fire inspections of commercial buildings (4.6)
- Increase EMS billing collection rate to 60% (4.3)
- Continue the bi-annual Resident Satisfaction Survey to evaluate services and facilities (4.8)
- 120 hours of Fire and EMS training per month (4.2.2)

LONG-TERM GOALS

- Acquire Best Practices certification by the Texas Fire Chiefs Association (4.2.1)
- Acquire emergency generators for all unprotected city-owned facilities through the Federal Excess Personal Property Program (4.2.1)
- Assess the vulnerability of facilities to serious injury and loss of emergency response capabilities; and estimate cost of providing safe rooms within city-owned facilities frequently occupied by visitors, officials, and staff (4.7)

STAFFING RESOURCES

- Fire Chief: 1.0 Full-Time Equivalent (FTE)
- Administrative Assistant: 1.0 Full-Time Equivalent (FTE)
- Senior Lieutenant: 1.0 Full-Time Equivalent (FTE)
- Lieutenants: 2.0 Full-Time Equivalent (FTE)
- Drivers/Engineers: 3.0 Full-Time Equivalent (FTE)
- Firefighters/Paramedics: 9.0 Full-Time Equivalent (FTE)

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- 110 Inspections/Certificate of Occupancy (CO) Issued
- 703 Emergency Responses
- 1,395 Training Hours
- EMS Collection Rate: 51% (Amount Collected in 1st Month of Billing)
- EMS Outstanding Balance: \$2,354,134.87 (billed, but not payed)
- Fire/EMS Service Response Time
 - Less than Five (5) Minutes: 373Calls
 - More than Five (5), but Less than Ten (10) Minutes: 330 Calls
- 8.0 Square Miles Served by Fire/EMS including Extraterritorial Jurisdiction (ETJ)
- 32 Fire Incidents (18 Structure; 14 Non-Structure)
- 327 EMS Transports (2 were cardiac arrest)

- ISO Rating (1-10 rating system that influences cost of homeowner’s insurance in the area; lower scores are better): 4
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Timeliness of Fire Services: 67%
 - Quality of Fire Services: 72%
 - Quality of EMS Services: 60%

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

10: FIRE

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	1,372,735	1,432,105	1,432,105	920,692	1,391,902	1,428,057	(4,048)
	SUPPLIES	75,088	82,922	82,922	41,927	62,660	76,102	(6,820)
	MAINTENANCE	83,676	95,809	95,809	66,945	97,598	125,400	29,591
	SUNDRY	81,048	94,178	94,178	66,396	86,230	111,972	17,794
	GRANTS	16,001	23,000	23,000	2,272	12,725	84,500	61,500
	TOTAL EXPENDITURES	\$ 1,628,548	\$ 1,728,014	\$ 1,728,014	\$ 1,098,232	\$ 1,651,115	\$ 1,826,031	\$ 98,017

DEPARTMENT OUTLINE: COMMUNITY DEVELOPMENT

FUNCTIONS

Enhance residents' quality of life by encouraging sustainable growth, development, and redevelopment through planning, use of development regulations, and enforcement of building and construction codes to ensure the safe and lawful use of buildings and properties, thereby safeguarding each resident's health and welfare as well as the stability of our neighborhoods

DEVELOPMENT HIGHLIGHTS

- Hilltop Addition engineering plans under review
- Falcon Crest plans and plat application under review
- Kennedale Seniors Development permitted
- Hudson Village Creek Business Park preliminary plat approved
- Vineyards Phase 2 approved and under construction
- McDonald's permitted
- Dickey's Barbeque and Chicken Express plans under review
- Swiney Estates development preliminary plat submitted

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Complete update of the new zoning code and subdivision regulations (5.0)
- Adoption of 2015 building codes (4.6)
- Permit Clerk passed the permits tech exam (5.0)
- Established an active substandard building remediation program (4.6, 5.0)
- Six (6) substandard buildings addressed (1 demolished, 4 remodeled/brought up to code, 1 repair in progress) (4.6)
- Code Enforcement Officer to complete training to obtain plumbing inspection certification (cross-training/covering for building official) (5.0)
- Work with Police Department to coordinate policing and code enforcement work to reduce crime and perception of crime and to improve quality of life for residents (4.6, 5.0)
- Continued involvement as Staff Liaison for Planning & Zoning Commission (P&Z), Board of Adjustment (BOA), and Building Board of Appeals (BBA) (4.0)
- Continued involvement in regional organizations to enhance partnerships (1.4):
 - Oil/Gas Regulators & Environmental Specialists (OGRES)
 - Bicycle and Pedestrian Advisory Committee (BPAC)
 - Tarrant Regional Transportation Coalition (TRTC)
 - Joint Professionals Organization (JPO)

- Texas Chapter, American Planning Association (APA), Midwest Section mentoring group
- Floodplain Administrators group with North Central Texas Council of Governments (NCTCOG)

SHORT-TERM GOALS

- Enhance availability of information to the development community about the range of housing styles possible through the new Unified Development Code (UDC) (1.5.1)
- Update development applications and checklists, as needed, after adoption of Unified Development Code (UDC) (1.5)
- Complete document preparation and review for beginning the process to join the Community Rating System (CRS) program (5.0)
- Maintain an active, effective substandard building remediation program (2.2, 4.6, 5.0)
- Develop program to assist elderly, disabled, and low-income residents with housing improvements to maintain compliance with city codes (1.3, 1.5.1, 4.6)
- Continue staff training, including permit clerk receipt of Plan Review certification (4.0)
- Update the Strategic Plan (5.0)
- Cross-train staff as much as possible to improve efficiency and customer service (4.8.2)
- Potential for preservation of Village Creek riparian area through development of Swiney Estates neighborhood (1.5.2)

LONG-TERM GOALS

- Work with the Streets Department to establish a bicycle and pedestrian plan (3.1, 6.0)
- Assist City Council in developing a Comprehensive Annexation Plan (5.0)
- Maintain programs that ensure residents are able to meet city building codes despite disabilities or limited income (1.3, 4.6)
- Develop a reputation for easy-to-understand, efficient review and approval processes for development so that Kennedale can attract high-quality developers and businesses to support our community (5.0)
- Facilitate and encourage residential development on New Hope Road (within TIRZ) (5.0)

STAFFING RESOURCES

- Planning Director – 1.0 FTE
- Building Official – 1.0 FTE
- Code Enforcement Officer – 1.0 FTE
- Permits Clerk – 1.0 FTE

PERFORMANCE MEASURES
(THROUGH MAY 2016)

- % of Code Enforcement Complaints Resolved – 32.8%
 - Voluntary Compliance (*to be implemented*)
 - Forced Compliance (*to be implemented*)
- # of Code Enforcement Complaints - 29 (*not all documented - to be implemented*)
 - # of Nuisance – 7
 - # of Junk Cars – 2
 - # of Weeds – 14
 - # of Dangerous Building – 2
 - # of Other Complaints – 4
- Building Permit Response Time (Days) – 1.62
- # of Permits Issued - 227
 - Residential – 67
 - Commercial – 3
- # of Building Inspections Conducted – 898
- ISO Rating (1-10 Rating System) – 4
- Development Plan Review
 - # of Plans Reviewed – 16
 - # of Days to Review Plans (*to be implemented*)
 - # of Days to Plan Approval (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Code-Resolution of Complaints – 39%
 - Code-Customer Service – 61%

DEPARTMENT SUMMARY BUDGET

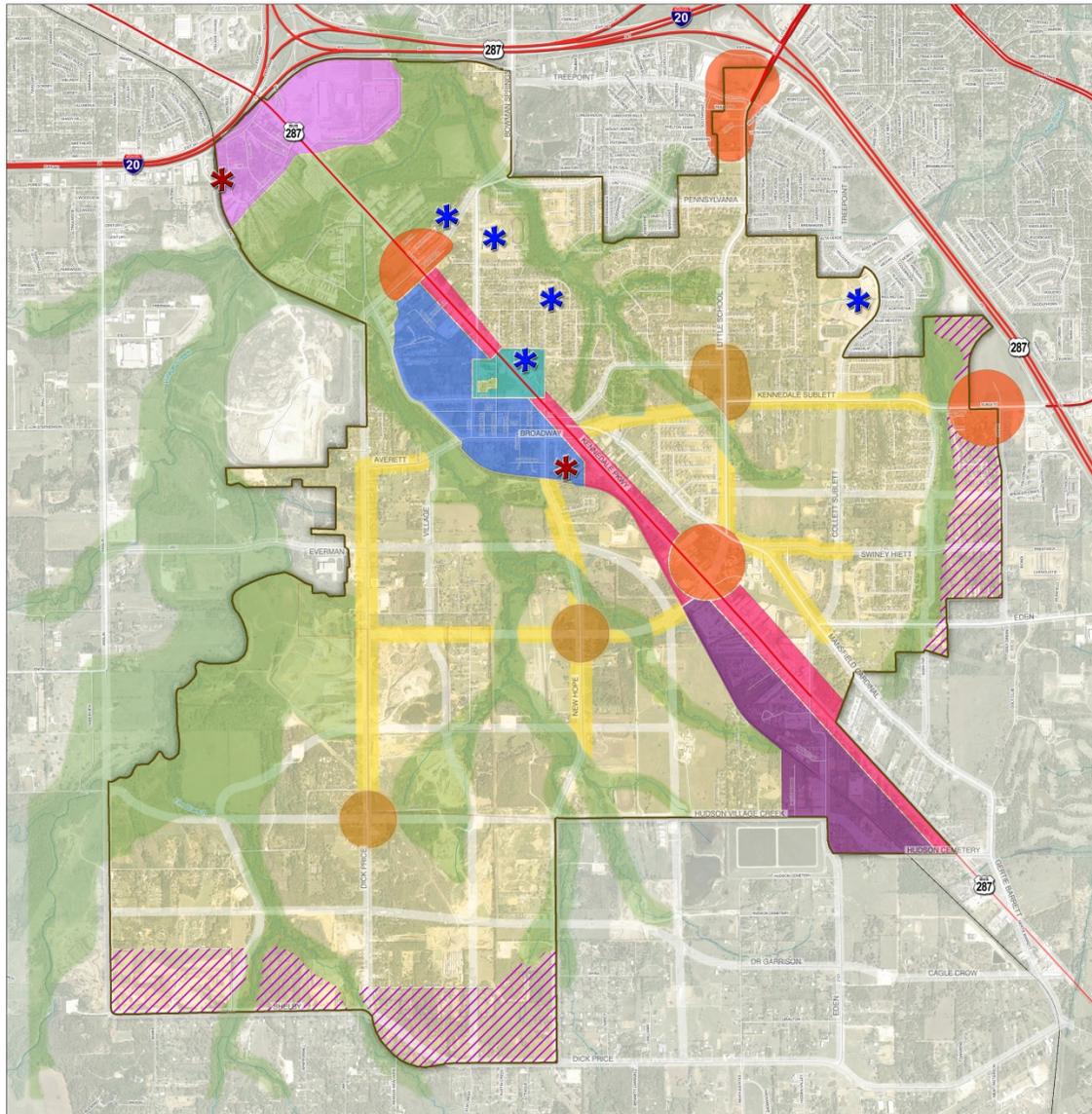
01: GENERAL FUND

12: COMMUNITY DEVELOPMENT

01: PLANNING/PERMITS

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	254,304	264,806	264,806	168,553	261,315	267,819	3,014
	SUPPLIES	7,947	8,625	8,625	2,855	6,360	9,395	770
	MAINTENANCE	10,364	12,246	12,246	8,730	13,256	15,821	3,575
	SUNDRY	70,716	153,803	153,803	63,468	141,132	39,406	(114,397)
	GRANTS	4,994	-	-	-	-	-	-
	TOTAL EXPENDITURES	\$ 348,325	\$ 439,480	\$ 439,480	\$ 243,606	\$ 422,063	\$ 332,442	\$ (107,038)

COMPREHENSIVE PLAN UPDATE 2011 – FUTURE LAND USE PLAN



KENNEDALE
COMPREHENSIVE
PLAN UPDATE

FUTURE LAND
USE PLAN

CATEGORIES

- Town Center
- Downtown Village
- Urban Village
- Urban Corridor
- Neighborhood Village
- Neighborhood Corridor
- Neighborhoods
- Employment Center
- Light Industrial District
- Park & Open Space
- Conservation Overlay
- Potential Commuter Train or Park & Ride Station
- Schools

A comprehensive plan shall not constitute zoning regulations or establish zoning district boundaries.

0 200 400 600 800 1000
SCALE IN FEET



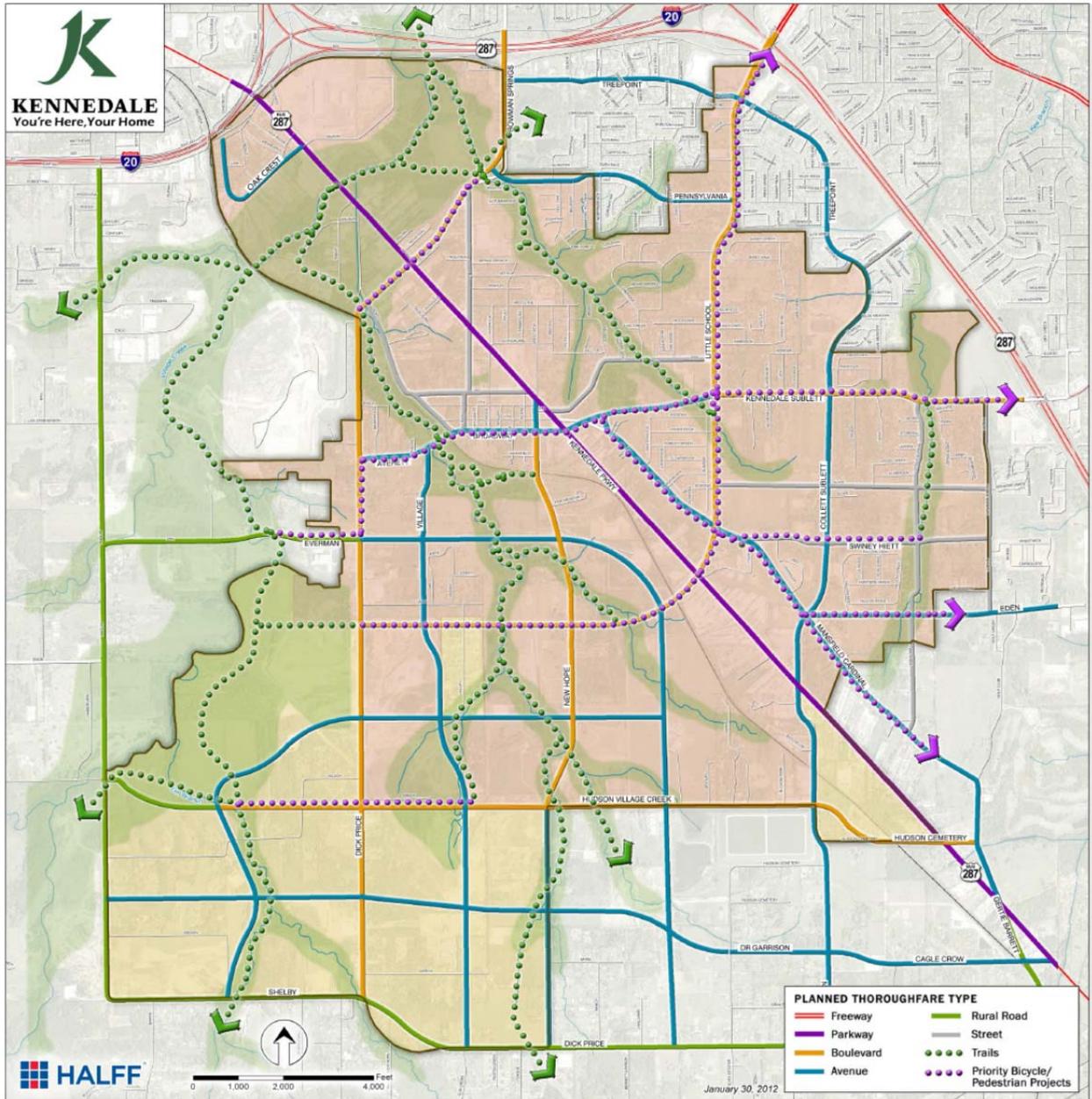
March 8, 2012



KENNEDALE
You're Here, Your Home



COMPREHENSIVE PLAN UPDATE 2016 – FUTURE TRANSPORTATION PLAN:
THOROUGHFARE TYPOLOGY



DEPARTMENT OUTLINE: SENIOR CITIZEN CENTER

FUNCTIONS

Funding for the Kennedale Senior Citizen Center, which provides support to the seniors in our community, and is operated through a contract with Senior Citizen Services of Greater Tarrant County

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Cleaned and reorganized the food-storage area of the center and purchased a new refrigerator (4.7)
- The Youth Advisory Council (YAC) Annual Project for 2015-16 was the repainting of the interior of the Senior Citizen Center (4.3)
- Secured the donation of classic artwork prints from the Amon Carter Museum of American Art to display in the building (1.5.4)

SHORT-TERM GOALS

- Continue to increase number of social and educational opportunities (1.3)
- Increase membership and meals served daily (1.3)

LONG-TERM GOALS

- Purchase more dependable transportation that allows for more frequent field trips (4.7)
- Reallocate the space in the center to better serve members (1.5.4)

STAFFING RESOURCES

- Provided by contract with Senior Citizen Services of Greater Tarrant County

PERFORMANCE MEASURES

(THROUGH MAY 2016)

- 99 Members (66 Returning; and 33 New)
- 2,422 Meals Served (Daily Average: 16 meals/weekday)

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

16: SENIOR CITIZEN CENTER

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	SUPPLIES	145	1,400	1,400	-	120	150	(1,250)
	MAINTENANCE	17,416	19,968	19,968	8,181	13,024	19,830	(138)
	SUNDRY	33,008	32,709	32,709	21,840	33,976	34,632	1,923
	TOTAL EXPENDITURES	\$ 50,569	\$ 54,077	\$ 54,077	\$ 30,021	\$ 47,120	\$ 54,612	\$ 535

DEPARTMENT OUTLINE: LIBRARY

FUNCTIONS

Serve as a central hub for community information, and connect patrons with their community by offering innovative programs, gathering spaces, and services to enrich their lives

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured \$23,400 in grant funding for library programs, services, and training (4.3, 1.3)
- Completed 2016-2020 Strategic Plan for the Library (1.7.1)
- Completed Community Conversations Report (1.2)
- Secured \$2,535 in donations and in-kind contributions for 2016 Summer Reading Club (4.3)(1.3)

SHORT-TERM GOALS

- Evaluate and revise the facility's layout to provide more gathering space (1.7.1)
- Work towards updating the print collection to reflect the current information needs and wants of the community (1.7.1, 1.3)
- Expand children's programs to encompass ages birth through sixth grade (1.7.1, 1.5.4, 1.3)
- Develop adult programming that is varied and regularly-scheduled year-round (1.7.1, 1.5.4)
- Apply for grant funding to expand library programs and services (1.7.1)
- Add electronic resources, such as Hoopla, to allow for expanded services to patrons outside operating hours (1.7.1)
- Attend Family Place Libraries training and provide family spaces and services at the Library (1.7.1) (1.3)

LONG-TERM GOALS

- Become a centralized information access point for the community (1.7.1, 1.2)
- Provide quality programs that enrich patron's lives (1.7.1, 1.5.4)
- Plan for eventual expansion of existing facilities to meet the needs of the community (1.7.1, 4.7)

STAFFING RESOURCES

- Library Director: 1.0 Full-Time Equivalent (FTE)
- Library Clerks: 3.0 Full-Time Equivalent (FTE)

**PERFORMANCE MEASURES
(THROUGH JUNE 2016)**

- 17,306 Volumes in the Collection
- 15,310 Volumes Borrowed by Patrons
- 71 Databases Available
- 83 Programs Offered
- 5 Grants Received (Totaling \$23,400)
- 295 Library Cards Issued
- 9,988 Patron Visits to the Facility
- 1,801 Computer Sessions [SEE SIDEBAR >>](#)
- 1,358 People Attended a Library-Sponsored Program or Event
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Quality of Services – 89.8%
 - Customer Service – 67.4%
 - Quality of Programs – 54.5%
 - Availability of Desired Books – 53.9%

Did You Know?

Of course the Library is a great place to find a leisure-time read or research your next school project, but we also have lots of other services.

There are eight computer stations available to use for free, or bring your own device and utilize our WiFi.

Other services are available for a fee, including:

Copies: \$0.10 per black & white page

Printing: \$0.25 per black & white page

CD/DVD Disc Repair: \$1.00 per disc

Local Fax (outgoing) \$1.00 for the page; \$0.25 per additional page

Long Distance Fax (outgoing) \$2.00 for first page; \$0.50 per additional page

Arlington, Kennedale, and Mansfield Library Partnership

A card from any of the three consortium libraries will be honored at all the others if the patron lives within one of the consortium cities.

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND

17: LIBRARY

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	152,375	170,304	170,304	117,916	176,737	185,915	15,611
	SUPPLIES	27,291	27,954	27,954	15,311	28,027	28,484	531
	MAINTENANCE	18,669	20,772	20,772	11,542	19,272	14,639	(6,133)
	SUNDRY	19,472	20,050	20,050	12,858	23,149	23,553	3,503
	GRANTS	-	-	-	200	4,464	7,000	7,000
	TOTAL EXPENDITURES	\$ 217,807	\$ 239,080	\$ 239,080	\$ 157,826	\$ 251,650	\$ 259,591	\$ 20,512

THIS PAGE LEFT BLANK INTENTIONALLY

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

FUNCTIONS

For expenditures that affect the whole fund but not necessarily one department

PERFORMANCE MEASURES

- #of IT Projects Completed – 2015 -7; 2016 - 10
- Age of Servers - 4
- Age of Telephone System – 9 Make & Model: Iwatsu ECS W/TOL
- Office Product : 2010
- Windows Product: 7

DEPARTMENT SUMMARY BUDGET

01: GENERAL FUND
90: NONDEPARTMENTAL

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	72,848	80,258	80,258	81,881	84,314	100,769	20,511
	MAINTENANCE	9,879	9,984	9,984	8,774	10,297	11,161	1,177
	SUNDRY	207,899	211,800	211,800	142,171	201,228	201,330	(10,470)
	TRANSFERS	192,086	65,275	65,275	-	142,817	91,822	26,547
	CAPITAL	644	-	-	-	-	-	-
	TOTAL EXPENDITURES	\$ 483,355	\$ 367,317	\$ 367,317	\$ 232,825	\$ 438,657	\$ 405,082	\$ 37,765

DEBT SERVICE FUND BUDGET OVERVIEW

REVENUES

Property Taxes are the main source of revenue for the Debt Service Fund. Money is also transferred in the from the capital projects fund for reimbursement of the debt for Dick Price Road.

PROPERTY TAXES

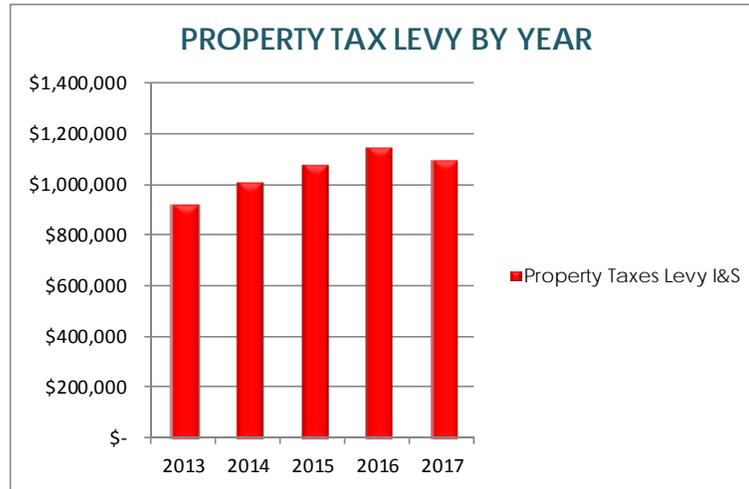
Property Values have only increased \$64.98 million over the last 5 even though new construction has added \$84.4 million to the property roll. Without the new construction, the city would have seen a drop of property values of \$16.4 million. Property Taxes make up 82.8% of the Debt Service Fund Budget revenues. Please see the tax summary information for more information on tax rates and property values.

The charts below show the values and levy for the past 5 years:

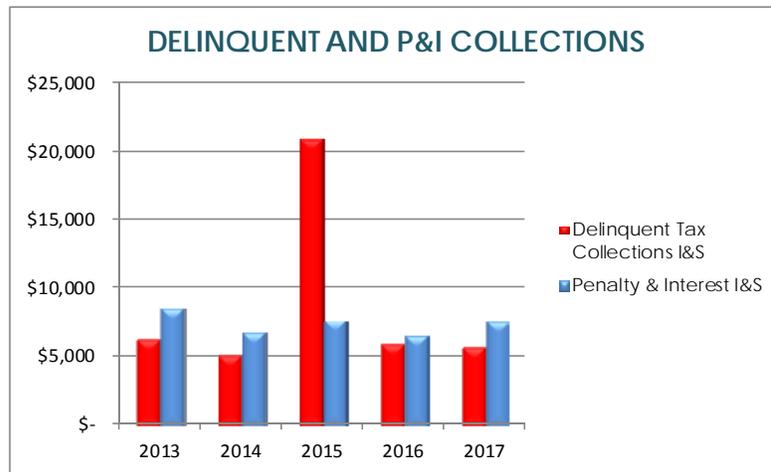


Tax Year (Fiscal Year)	2012 (2013)	2013 (2014)	2014 (2015)	2015 (2016)	2016 (2017)
Property Values	\$ 546,018,341	\$ 554,989,355	\$ 567,207,295	\$ 587,891,887	\$ 613,999,425
Property Values Per Capita	\$ 75,240.23	\$ 75,059.42	\$ 70,971.88	\$ 72,117.69	\$ 73,843.48

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



Fiscal Year	2013	2014	2015	2016	2017
Property Taxes Levy I&S	\$ 928,807	\$ 1,017,638	\$ 1,086,476	\$ 1,161,068	\$ 1,105,201
Property Values Per Capita	\$ 127.99	\$ 137.63	\$ 135.95	\$ 142.43	\$ 132.92



Fiscal Year	2013	2014	2015	2016	2017
Delinquent Tax Collections I&S	\$ 6,310	\$ 5,191	\$ 21,106	\$ 6,000	\$ 5,700
Penalty & Interest I&S	\$ 8,577	\$ 6,702	\$ 7,650	\$ 6,500	\$ 7,500

EXPENDITURES

All expenditures in the Debt Service Fund are associated with principal, interest and misc. fees. Please see the debt summaries for more detailed information on each bond. Bond Ratings for the City of Kennedale are Standard & Poor's (A+) and Moody's (A1).

In 2016, the 2009 \$154,000 ESG capital lease was paid off.

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

02: GENERAL DEBT SERVICE FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 2,848	\$ 53,344	\$ 5,308	\$ (69,363)	\$ 5,308	\$ 0	
BEGINNING CASH BALANCE	\$ -	\$ 14,375	\$ 14,375	\$ 14,375	\$ 14,375	\$ 9,067	
AD VALOREM TAXES	1,115,231	1,173,568	1,173,568	1,090,750	1,119,750	1,118,401	(55,167)
INVESTMENT EARNINGS	23	24	24	167	227	162	138
TRANSFERS	225,519	229,520	229,520	151,919	233,189	230,820	1,300
TOTAL REVENUES	\$ 1,340,773	\$ 1,403,111	\$ 1,403,111	\$ 1,242,836	\$ 1,353,166	\$ 1,349,383	\$ (53,729)
DEBT	1,338,313	1,363,867	1,363,867	1,173,473	1,358,474	1,365,627	1,760
TOTAL EXPENDITURES	\$ 1,338,313	\$ 1,363,867	\$ 1,363,867	\$ 1,173,473	\$ 1,358,474	\$ 1,365,627	\$ 1,760
REVENUES OVER EXPENDITURES	\$ 2,460	\$ 39,244	\$ 39,244	\$ 69,363	\$ (5,308)	\$ (16,244)	
ENDING FUND BALANCE	\$ 5,308	\$ 92,588	\$ 44,553	\$ 0	\$ 0	\$ (16,244)	
ENDING CASH BALANCE	\$ 14,375	\$ 53,619	\$ 53,619	\$ 63,423	\$ 9,067	\$ (7,178)	
FUND BALANCE AS % OF EXP	0.4%	6.8%	3.3%	0.0%	0.0%	-1.2%	
RESERVE (10% REQUIREMENT)	\$ 133,831	\$ 136,387	\$ 136,387	\$ 117,347	\$ 135,847	\$ 136,563	
RESERVE SURPLUS/(SHORTFALL)	\$ (128,523)	\$ (43,798)	\$ (91,834)	\$ (117,347)	\$ (135,847)	\$ (152,807)	

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

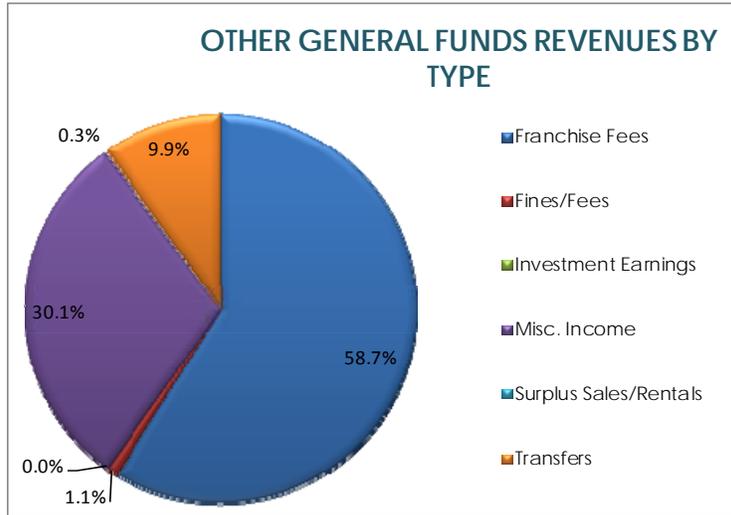
COMBINED OTHER GENERAL FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 409,048	\$ 611,114	\$ 761,602	\$ 463,800	\$ 761,602	\$ 129,092	
BEGINNING CASH BALANCE	\$ 467,762	\$ 796,810	\$ 796,810	\$ 796,810	\$ 796,810	\$ 400,547	
FRANCHISE FEES	910,886	991,109	991,109	517,551	993,640	926,966	(64,143)
FINES/FEES	18,107	20,660	20,660	13,784	17,245	16,600	(4,060)
INVESTMENT EARNINGS	198	95	95	562	826	154	59
MISCELLANEOUS INCOME	407,177	145,000	145,000	16,649	62,455	474,698	329,698
SURPLUS/RENTALS	3,600	4,500	4,500	1,855	3,270	4,330	(170)
TRANSFERS	99,852	102,275	102,275	26,460	139,298	156,320	54,045
TOTAL REVENUES	\$ 1,439,821	\$ 1,263,639	\$ 1,263,639	\$ 576,861	\$ 1,216,735	\$ 1,579,068	\$ 315,429
PERSONNEL	417,039	426,304	426,304	245,325	387,535	439,340	13,036
SUPPLIES	30,392	45,200	45,200	18,228	36,398	42,460	(2,740)
MAINTENANCE	218,984	499,561	499,561	433,091	569,839	163,254	(336,307)
SUNDRY	238,738	147,569	147,569	88,928	240,287	196,747	49,178
DEBT	-	-	-	-	-	109,186	109,186
TRANSFERS	18,900	36,900	36,900	26,460	270,663	53,281	16,381
CAPITAL	203,208	167,280	167,280	97,072	108,277	524,130	356,850
TOTAL EXPENDITURES	\$ 1,127,260	\$ 1,322,814	\$ 1,322,814	\$ 909,104	\$ 1,612,998	\$ 1,528,399	\$ 205,585
REVENUES OVER EXPENDITURES	\$ 312,561	\$ (59,175)	\$ (59,175)	\$ (332,242)	\$ (396,263)	\$ 50,669	
ENDING FUND BALANCE	\$ 721,609	\$ 551,939	\$ 702,428	\$ 131,558	\$ 365,339	\$ 179,761	
ADJUSTMENTS	39,993						
ENDING CASH BALANCE	\$ 796,810	\$ 737,636	\$ 737,636	\$ 389,973	\$ 400,547	\$ 451,216	
FUND BALANCE AS % OF EXP	64.0%	41.7%	53.1%	14.5%	22.6%	11.8%	
RESERVE (25% REQUIREMENT)	\$ 281,815	\$ 330,703	\$ 330,703	\$ 227,276	\$ 403,250	\$ 382,100	
RESERVE SURPLUS/(SHORTFALL)	\$ 439,794	\$ 221,235	\$ 371,724	\$ (95,718)	\$ (37,910)	\$ (202,339)	

OTHER GENERAL FUNDS BUDGET OVERVIEW

REVENUES

The main source of revenue for Other General Funds is franchise fees that are used for the street improvement fund. Below is the chart showing the distribution of revenues by type:



Below are the revenues for the Other General Funds for the last 5 years and the % change:

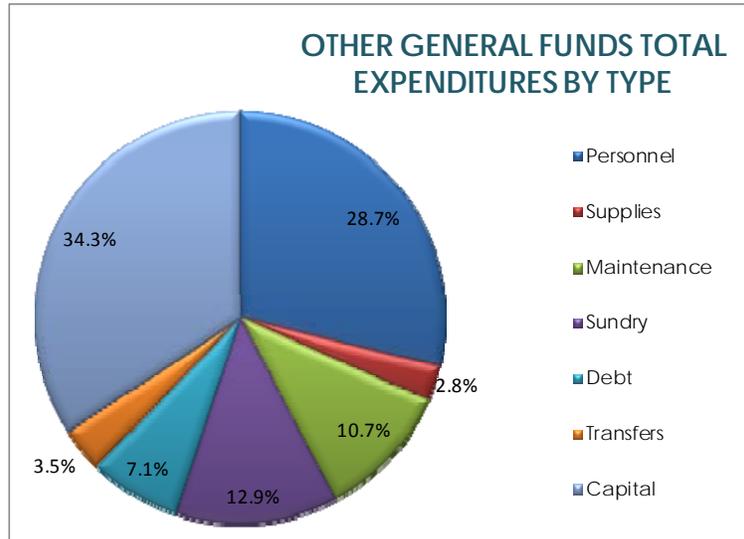
Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Other General Funds Franchise Fees	\$ 817,732	\$ 871,351	\$ 910,886	\$ 993,640	\$ 926,966	13.36%
Other General Funds Fines/Fees	\$ 24,659	\$ 21,335	\$ 18,107	\$ 17,245	\$ 16,600	-32.68%
Other General Funds Investment Earnings	\$ 1,947	\$ 94	\$ 198	\$ 826	\$ 154	-92.09%
Other General Funds Misc. Income	\$ 94,177	\$ 168,191	\$ 407,177	\$ 62,455	\$ 474,698	404.05%
Other General Funds Surplus Sales/Rentals	\$ 4,465	\$ 6,026	\$ 3,600	\$ 3,270	\$ 4,330	-3.02%
Other General Funds Transfers	\$ 121,652	\$ 71,155	\$ 99,852	\$ 139,298	\$ 156,320	28.50%
Other General Funds Total Revenues	\$ 1,064,632	\$ 1,138,152	\$ 1,439,821	\$ 1,216,735	\$ 1,579,068	48.32%
Other General Funds Revenues Per Capita	\$ 146.70	\$ 153.93	\$ 180.16	\$ 149.26	\$ 189.91	29.45%

FRANCHISE FEES

Franchise Fees make up 58.7% of Other General Funds revenue. This revenue will be discussed further in the Street Fund Budget Overview.

EXPENDITURES

Capital costs make up 34.3% of expenditures from the Capital Replacement Fund and the Street Improvement Fund. Personnel costs make up 28.7% which primarily is from the Street Improvement Fund. Supplies, Maintenance and Sundry expenditures make up the remaining 37%. Below is the chart showing the distribution of expenditures by type:



Below are the expenditures for the Other General Funds for the last 5 years and the % change:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Other General Funds Personnel	\$ 402,522	\$ 426,749	\$ 417,039	\$ 387,535	\$ 439,340	9.15%
Other General Funds Supplies	\$ 43,388	\$ 33,463	\$ 30,392	\$ 36,398	\$ 42,460	-2.14%
Other General Funds Maintenance	\$ 197,860	\$ 528,302	\$ 218,984	\$ 569,839	\$ 163,254	-17.49%
Other General Funds Sundry	\$ 132,846	\$ 150,119	\$ 238,738	\$ 240,287	\$ 196,747	48.10%
Other General Funds Debt	\$ -	\$ -	\$ -	\$ -	\$ 109,186	100.00%
Other General Funds Transfers	\$ 55,188	\$ -	\$ 18,900	\$ 270,663	\$ 53,281	-3.45%
Other General Funds Capital	\$ 152,951	\$ 22,408	\$ 203,208	\$ 108,277	\$ 524,130	242.68%
Other General Funds Total Expenditures	\$ 984,755	\$ 1,161,041	\$ 1,127,260	\$ 1,612,998	\$ 1,528,399	55.21%
Other General Funds Expenditures Per Capita	\$ 135.70	\$ 157.02	\$ 141.05	\$ 197.87	\$ 183.81	35.46%

PERSONNEL

Personnel make up 28.7% of Other General Funds expenditures. The majority of this cost is from the Street Improvement and will be discussed further on the Street Improvement Budget Overview.

CAPITAL

Capital Costs make up 34.3% of Other General Funds expenditure. The majority of this cost is from the Capital Replacement Fund & Street Improvement and will be discussed further on the Capital Replacement Fund & Street Improvement Budget Overview.

CAPITAL REPLACEMENT FUND BUDGET OVERVIEW

REVENUES

The Capital Replacement Fund is supported by oil and gas royalties and transfers in from other funds. The Street Improvement Fund transfers money in to support their capital purchases. The Water/Sewer Fund is included on the replacement schedule but is charged directly to the fund.

EXPENDITURES

We use a replacement schedule for vehicles, equipment, and computers. Items have estimated replacement periods but are adjusted as needed.

Below is the five year trend of expenditures and the % change:

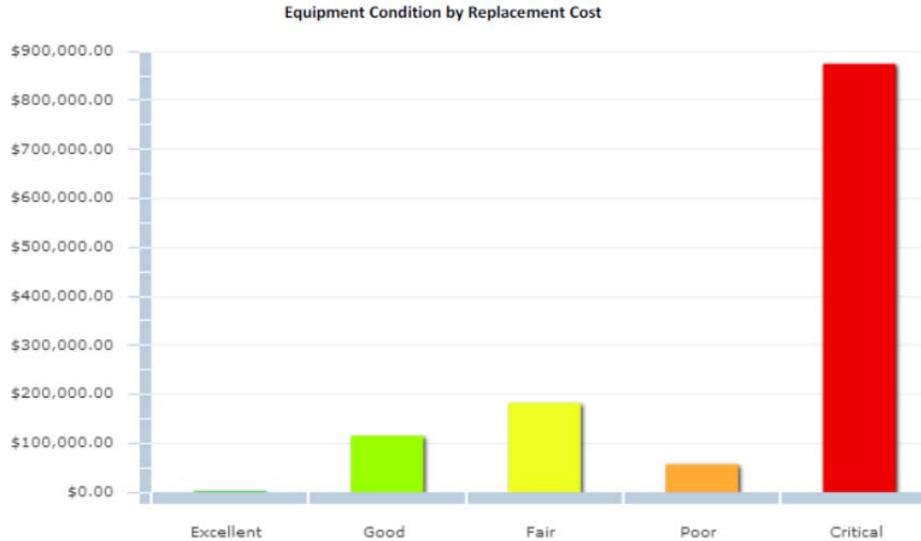
Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Capital Replacement Fund Motor Vehicle	\$ 96,614	\$ -	\$ 141,538	\$ 83,045	\$ 408,000	322.30%
Capital Replacement Fund Other Equipment	\$ 56,337	\$ 22,408	\$ 61,670	\$ 25,232	\$ 76,130	35.13%
Capital Replacement Fund Total Expenditures	\$ 152,951	\$ 22,408	\$ 203,208	\$ 108,277	\$ 484,130	216.53%

ASSET MANAGEMENT PLAN EQUIPMENT SUMMARY (UPDATED EVERY 2-3 YEARS)

Equipment Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Equipment	Fire	3	User-Defined	\$37,379
	Police	1	User-Defined	\$1,000
	Streets	15	User-Defined	\$261,710
	Information Technology	274	User-Defined	\$930,500
				\$1,230,589

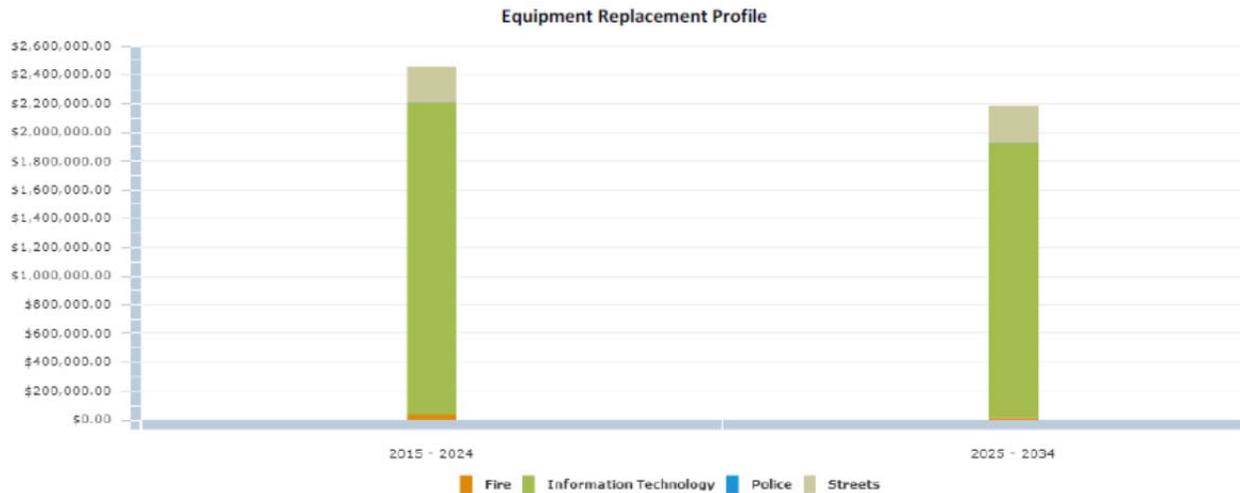
WHAT IS THE VALUE OF THE EQUIPMENT?

The estimated replacement value of the equipment class, in 2015 dollars, is \$488,000. The cost per household for the equipment network is \$596 based on 2,380 households.



WHAT IS THE CONDITION OF THE EQUIPMENT?

Approximately 67% of equipment is in poor to critical condition based on replacement cost. As such, the city received a Condition vs. Performance rating of ‘F’.



HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s equipment class is approximately \$225,000. Based on Kennedale’s current annual funding of \$88,000, there is an annual deficit of \$137,000. Given this deficit, the city received a Funding vs. Need rating of ‘F’.

The city received an overall rating of ‘F’ for its Equipment class, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

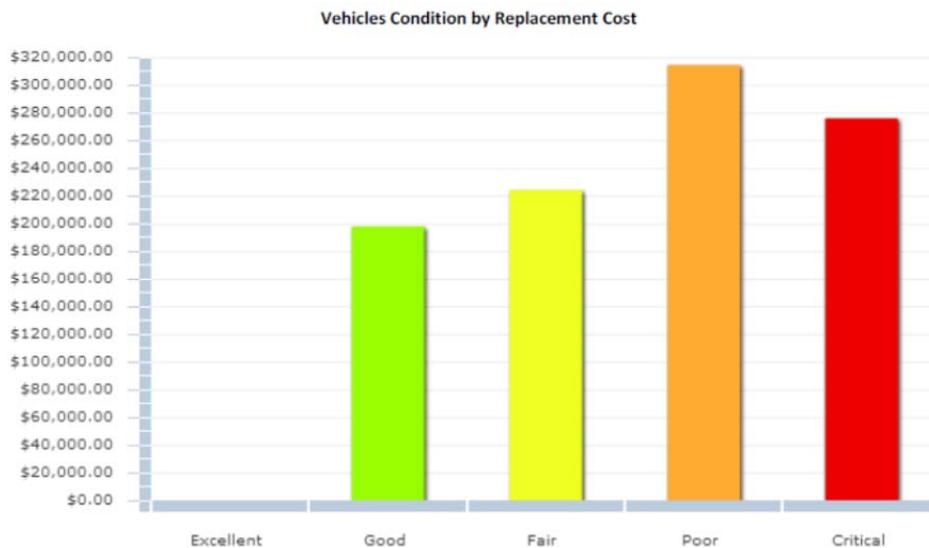
Update for Current Year: The city is buying 3 pieces of equipment at a cost of \$83,000, which leaves the annual deficit at \$142,000. These are new pieces of equipment for operations purposes so does not improve our critical condition standing.

ASSET MANAGEMENT PLAN VEHICLE SUMMARY
(UPDATED EVERY 2-3 YEARS)

Vehicles Replacement Value				
Asset Type	Asset Component	Quantity/ Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Vehicles	Administration	5	User-Defined	\$39,407
	Fire	8	User-Defined	\$520,739
	Police	17	User-Defined	\$327,971
	Public Works	16	User-Defined	\$123,509
				\$1,011,626

WHAT IS THE VALUE OF THE VEHICLES?

The estimated replacement value of the vehicles class, in 2015 dollars, is \$1.1 million. The cost per household for the vehicles class is \$481 based on 2,380 households.



WHAT IS THE CONDITION OF THE VEHICLES?

Nearly 42% of vehicles are in fair to excellent condition, with the remaining in poor to critical condition. As such, the city received a Condition vs. Performance rating of ‘D’.

HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s vehicles class is approximately **\$142,000**. Based on Kennedale’s current annual funding of **\$179,000**, there is an annual surplus of **\$37,000**. As such, the city received a Funding vs. Need rating of ‘A’.

The city received an overall rating of ‘C+’ for its vehicle class, calculated from the Condition vs. Performance and the Funding vs Needs ratings.

Update for Current Year: The city is buying 8 vehicles at a cost of \$287,000, which improves current annual funding to a surplus of \$145,000. This helps reduce the vehicle condition critical category.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

05: CAPITAL REPLACEMENT FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 170,063	\$ (0)	\$ 38,986	\$ 60,700	\$ 38,986	\$ (0)	
INVESTMENT EARNINGS	15	5	5	8	8	5	-
MISCELLANEOUS INCOME	53,216	65,000	65,000	9,903	12,049	473,000	408,000
TRANSFERS	18,900	102,275	102,275	26,460	57,234	120,312	18,037
TOTAL REVENUES	\$ 72,130	\$ 167,280	\$ 167,280	\$ 36,372	\$ 69,291	\$ 593,317	\$ 426,037
DEBT	-	-	-	-	-	109,186	-
CAPITAL	203,208	167,280	167,280	97,072	108,277	484,130	316,850
TOTAL EXPENDITURES	\$ 203,208	\$ 167,280	\$ 167,280	\$ 97,072	\$ 108,277	\$ 593,316	\$ 316,850
REVENUES OVER EXPENDITURES	\$ (131,077)	\$ -	\$ -	\$ (60,700)	\$ (38,986)	\$ 1	
ENDING FUND BALANCE	\$ 38,986	\$ (0)	\$ 38,986	\$ (0)	\$ (0)	\$ 0	
FUND BALANCE AS % OF EXP	19.2%	0.0%	23.3%	0.0%	0.0%	0.0%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 38,986	\$ (0)	\$ 38,986	\$ (0)	\$ (0)	\$ 0	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR VEHICLE & EQUIPMENT REPLACEMENT SCHEDULE

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
1999	FORD	PICKUP - F150	204,000	CPD2515	8	RESERVE	24,500				
2000	MPH SPEED TRAILER	CE - TRAILOR	N/A	9019393	5	05/04/17		500			
2008	DODGE	DURANGO	110,900	NWW097	8	01/02/17	24,500	25,000			
2009	DODGE	CHARGER	98,901	1062562	3	01/02/12					
2009	DODGE	CHARGER	83,979	1062563	3	01/02/12					
2009	CHEVROLET	PICKUP - 2WD REG CAB	44,411	1066856	8	03/06/17		20,000			
2010	CHEVROLET	TAHOE	109,719	1080991	5	12/31/14	58,000				
2010	CHEVROLET	TAHOE	120,098	1080990	5	12/31/14					
2010	FORD	EXPEDITION XLT	157,201	BR8Z497	8	02/04/18		25,000			
2012	CHEVROLET	TAHOE	106,881	1132596	5	12/13/16	58,000				
2012	CHEVROLET	TAHOE	94,245	1132598	5	12/13/16	58,000				
2013	CHEVROLET	TAHOE	88,745	1149623	5	10/29/17		58,000			
2014	CHEVROLET	TAHOE	25,521	1181200	5	11/21/19					58,000
2014	CHEVROLET	TAHOE	22,270	1181198	5	11/21/19					58,000
2014	CHEVROLET	TAHOE	24,082	1181199	5	11/21/19					58,000
2016	CHEVROLET	TAHOE	35	1292883	5	01/15/20					
POLICE							\$ 223,000	\$ 128,500	\$ -	\$ -	\$ 174,000

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
1999	EAGLE	AIR COMPRESSOR	386	N/A	20	03/01/19				25,000	
2001	PIERCE	PUMPER/ENGINE	64,647	1117518	20	12/18/21					
2004	FORD	TRUCK - F450 BRUSH	8,805	877632	10	03/01/14		175,000			
2005	FORD	PICKUP - SD CREWCAB	19,203	883457	8	03/01/13			80,000		
2007	FORD	AMBULANCE - F450	69,008	1204244	10	03/01/17		225,000			
2009	CHEVROLET	TAHOE	42,925	1066736	8	03/10/17		48,000			
2011	FORD	AMBULANCE - F450	69,031	1117434	10	05/26/21					
2011	PIERCE	PUMPER/ENGINE	21,905	1117412	10	05/18/21					550,000
FIRE							\$ -	\$ 448,000	\$ 80,000	\$ 25,000	\$ 550,000

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
2010	CHEVY	EQUINOX	45,584	1081038	8	01/29/18		20,000			
2010	FORD	EXPEDITION 4X4	58,503	1081122	8	04/23/18		25,000			
PLANNING/PERMITS							\$ -	\$ 45,000	\$ -	\$ -	\$ -

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
1990	FORD	VAN - 3/4 TON	31,068	613949	20	03/01/10					
1997	FORD	SHUTTLE - E350	124,481	1150396	10	07/21/23					
SENIOR CITIZEN CENTER							\$ -				

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
1981	INTERNATIONAL	DUMP TRUCK 10 YARD	242,491	725498	12	RESERVE					
1986	TFI	TRAILER - UTILITY	N/A	985017	12	03/01/92					
1989	-	TRAILER - UTILITY	N/A	95555	12	03/01/01					
1994	BOMAG	ASPHALT ROLLER	1,265	N/A	10	03/01/04	30,000				
1995	LONG	TRACTOR 2320	2,032	N/A	12	03/01/07					
1996	MILLER	TRAILER - TWO WHEEL W/WELDER			20	03/01/16		10,000			
1996	LEROY	AIR COMPRESSOR 185	624	N/A	10	RESERVE					
1998	JOHN DEERE	SKID LOADER	N/A	N/A	12	03/01/10		45,000			
2000	ALUMACRAFT	ALUMINUM JON BOAT	N/A	N/A	15	03/01/15					
2000	CHEVROLET	PICKUP - 3/4 TON	97,734	789422	8	AUCTION					
2000	MOHAWK	DECK MOWER	N/A	N/A	6	RESERVE					
2000	PAVE-A-LOT	PAVING EQUIPMENT	N/A	N/A	20	03/01/20					
2001	FORD	F150XL	148,428	796977	8	RESERVE					
2002	CHEVROLET	PICKUP - 3/4 TON	121,643	822402	8	RESERVE					

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

2005	CIMLINE	TRAILER - CRACK/SEAL MACHINE	N/A	917011	12	03/01/17			80,000		
2006	NEW HOLLAND	TRACTOR/MOWER	2,023	N/A	12	03/01/18		25,000			
2006	TRACKER MARINE	ALUMINUM OUTBOARD BOAT	N/A	9061040	20	03/01/25					
2006	TRAILSTAR	BOAT TRAILER	N/A	9019505	20	03/01/26					
2007	TX BRAGG	TRAILER - EH1R2BP10	N/A	9001965	12	03/01/19					
2007	TEXAS TRAILERS	TRAILER - UTILITY	N/A	9002001	12	03/01/19					
2008	FORD	PICKUP - F150 XL	71,708	1231454	8	12/11/15	34,000				
2008	INTERNATIONAL	DUMP TRUCK	8,811	1231455	12	05/31/19					
2008	CHEVROLET	PICKUP - 1/2 TON EXTENDED CAB	36,533	1309819	8	12/03/16	34,000				
2009	CHEVROLET	PICKUP - 2WD REG CAB	44,054	1066734	8	03/06/17	34,000				
2010	JOHN DEERE	BACKHOE 310J	N/A	N/A	10	05/25/20					
2010	KUBOTA	L3400 TRACTOR	233	N/A	12	08/23/22					
2011	KUBOTA	"48 MOWER-2D221-48		-	6	05/23/17		10,000			
2012	JOHN DEERE	BACKHOE 310J	1,405	N/A							
2012	HAULMARK	TRAILER		9061083							
2013	NEW HOLLAND	WORKMASTER 55 TRACTOR	225	N/A	12	03/13/25					
2013	CHEVROLET	SILVERADO PICKUP - 3500	14,053	1150238	8	05/15/21					
2016	CHEVROLET	SILVERADO PICKUP - 3500	8,355	1292876	8	11/15/23					
		MOTORIZED LIFT					35,000				
		MOTOR UTILITY VEHICLE					18,000				
2016	SCAG	ZERO TURN MOWER	N/A	N/A	12	02/25/28					
STREETS/PARKS							\$ 185,000	\$ 90,000	\$ 80,000	\$ -	\$ -

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
1997	PERKINS	SEWER MACHINE	N/A	980862	10	RESERVE					
2004	ROADCLIPPER	TRAILER - FLATBED	N/A	907119	10	03/01/14					
2004	JOHN DEERE	BACKHOE 310G	3,679	N/A	12	03/01/16	-	7,500			
2005	BIG TEX	TRAILER - UTILITY			12	03/01/17	-	7,500			
2006	INGERSOLL RAND	AIR COMPRESSOR	182	N/A	10	03/01/16	-	7,500			
2007	DODGE	PICKUP 1 TON CREW CAB	74,518	1204365	8	03/01/15					
2007	DODGE	RAM	68,282	1066707	8	03/01/15					
2007	INTERNATIONAL	VACTOR	15,073	1204245	10	03/01/17			400,000		
2007	INTERNATIONAL	DUMP TRUCK	11,503	1292875	12	03/01/19					
2009	CHEVROLET	PICKUP - 2WD REG CAB	61,843	1066735	8	03/06/17	-	28,000			
2010	DODGE	PICKUP 1500	63,250	1095445	8	11/29/18		17,500			
2011	CHEVROLET	SILVERADO 2WD - 1500		1117425	8	03/31/19					
2011	CHEVROLET	SILVERADO 2WD - 2500	73,621	1117435	8	03/30/19					
2012	CHEVROLET	SILVERADO PICKUP - 3500 (MINIDUMP)	10,942	1138524	8	02/14/20					
2012	LO-K-TOR	TRAILER - HYDROEXCAVATOR	N/A	9060823	8	02/21/21					
2015	CHEVROLET	SILVERADO 1500 1/2 TON 4X4 CREW CAB	9,639	1181444							
2015	FORD	F450	1,176	1292878							
2015	JOHN DEERE	BACKHOE 310L	238	N/A							
2016	CHEVROLET	SILVERADO 1500 4X4	2,901	1292877	8	11/15/23					
2016	CHEVROLET	SILVERADO	1,812	1310160	8	02/23/24					
WATER/SEWER OPERATIONS							\$ -	\$ 248,000	\$ 560,000	\$ -	\$ -

YEAR	MAKE	MODEL	CURRENT MILEAGE/HRS	PLATE	LIFE	REPLACE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
2012	ROTA JETTER	CLEANER	N/A	N/A	8	10/01/20					20,000
STORMWATER							\$ -	\$ -	\$ -	\$ -	\$ 20,000

GENERAL FUND	223,000	621,500	80,000	25,000	724,000
STREET IMPROVEMENT FUND	185,000	90,000	80,000	-	-
WATER/SEWER FUND	-	248,000	560,000	-	-

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEEE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
CITY SECRETARY	1,950				
CITY SECRETARY LAPTOP			1,850		
CONFERENCE ROOM LAPTOP					
HUMAN RESOURCES	1,550				
HUMAN RESOURCES LAPTOP			1,850		
COUNCIL CHAMBER PC DIOSCE	1,550				
ASST CITY SECRETARY		1,400			
CITY MANAGER	1,550				
MAYOR/INTERN OFFICE		1,400			
ADMIN COPIER					
CONFERENCE ROOM - TV					
COUNCIL DVR					
COUNCIL LAPTOP/MEMBERS					
COUNCIL VOICE RECORDER					
COUNCIL WIRELESS POINTS					
HUMAN RESOURCES - TV					
JURY ROOM - TV					
MAIL ROOM					
CITY MANAGER	\$ 6,600	\$ 2,800	\$ 3,700	\$ -	\$ -

COURT COUNCIL CHAMBER	1,550				
COURT WINDOW	1,550				
COURT ADMINISTRATOR					1,400
COURT CLERK					1,400
COURT COPIER					
MUNICIPAL COURT	\$ 3,100	\$ -	\$ -	\$ -	\$ 2,800

FINANCE DIRECTOR		1,400			
FINANCE LAPTOP			1,850		
ACCOUNTING TECH.		1,400			
ACCOUNTING TECH.		1,400			
IT CONTRACTOR		1,400			
FINANCE COPIER					
FINANCE	\$ -	\$ 5,600	\$ 1,850	\$ -	\$ -

FIRE STATION	1,550				
FIRE STATION	1,550				
FIRE STATION					
IPAD			850	-	-
LIEUTENANTS LAPTOP			1,600	-	-
FIRE CHIEF				1,400	-
MCMURRAY LAPTOP					
MCMURRAY LAPTOP					
TRAINING-ENGINE	5,500				
TRAINING-HAZMAT					
TRAINING-MEDIC	5,500				
FIRE ADMIN.		1,400			
CONFERENCE AREA - TV					
FIRE COPIER					
FIRE	\$ 14,100	\$ 1,400	\$ 2,450	\$ 1,400	\$ -

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEEE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
LIBRARY DIRECTOR			1,400	-	-
CARD CATALOG	-		1,400	-	-
CARD CATALOG	-		1,400	-	-
CIRCULATION	-		1,400	-	-
CIRCULATION	-		1,400	-	-
LIBRARY	-				
LIBRARY SERVER	-	10,225			
PUBLIC STATION	-				
PUBLIC STATION					
PUBLIC STATION					
PUBLIC STATION					
PUBLIC STATION					
PUBLIC STATION					
PUBLIC STATION					
PUBLIC STATION					
PUBLIC STATION					
LIBRARY CLERK			1,400	-	-
SWITCH					
LIBRARY FAX/PROJECTOR					
LIBRARY COPIER					
LIBRARY					
FLAT SCREEN					
LIBRARY	\$ -	\$ 10,225	\$ 8,400	\$ -	\$ -

PLANNING DIRECTOR		1,400			
PLANNING DIRECTOR LAPTOP			1,850		
CODE ENFORCEMENT		1,400			
BUILDING INSPECTOR		1,400			
PERMITS LAPTOP		1,400			
PERMITS WINDOW		1,400			
PERMITS CLERK		1,400			
PERMITS					
PERMITS COPIER					
PLANNER - TV					
COMMUNITY DEVELOPMENT	\$ -	\$ 8,400	\$ 1,850	\$ -	\$ -

BRIEFING	1,550				
CAR LAPTOP			5,500	-	-
CAR LAPTOP			5,500	-	-
CAR LAPTOP			5,500	-	-
CAR LAPTOP			5,500	-	-
CAR LAPTOP			5,500	-	-
CARLSON		1,400			
CHARBONNET		1,400			
DAGNELL		1,400			
GARCIA		1,400			
GOODE		1,400			
HULL	1,550				
HULL LAPTOP					
JAIL PC					
KJELSEN		1,400			
STEVENSON		1,400			

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
TBD (WAS VALENTICH)		1,400			
TLETS	1,550				
WHITE	1,550	1,400			
POLICE CHIEF		1,400			
DISPATCH					
DISPATCH - TV					
DISPATCH/COURT					
LIVESCAN					
PHONE ROOM					
POLICE CLOSET					
POLICE COPIER					
WHITE/RECORDS/TARRANT CTY					
WILLIAMS TYPEWRITER					
POLICE	\$ 6,200	\$ 14,000	\$ 27,500	\$ -	\$ -
SENIOR CITIZEN COPIER					
SENIOR CITIZEN	\$ -				
HOOVER				1,400	
HOOVER LAPTOP			1,500		
STREETS	\$ -	\$ -	\$ 1,500	\$ 1,400	\$ -
UB BILLING CLERK				1,400	-
UB WINDOW				1,400	
UTILITY BILLING	\$ -	\$ -	\$ -	\$ 2,800	\$ -
LEDBETTER		1,400			
LEDBETTER LAPTOP					
TBD (SCHAPPAUGH)		1,400			
GOZA		1,400			
GOZA LAPTOP					
BROWN LAPTOP			1,500		
RANGEL		1,400			
ROUNTREE		1,400			
SHOP	1,550				
SHOP	1,550				
SHOP					
ADMIN TRAILER COPIER					
CONFERENCE AREA - TV					
SHOP					
TRAINING ROOM - TV					
WATER - TV					
WATER SHOP SCADA					
WATER/SEWER	\$ 3,100	\$ 7,000	\$ 1,500	\$ -	\$ -

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR COMPUTER REPLACEMENT SCHEDULE

EMPLOYEEE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
BATTERY BACKUP					
BATTERY BACKUP					
BATTERY BACKUP					
FIREWALL					
FIREWALL - STW					
FIREWALL - STW					
FIRE SERVER - NEW					
FIRE SERVER - OLD					
KVM					
SERVER - LICENSE					
SERVER - TERMINAL 2					
SERVER - TERMINAL 1					
SERVER - CITY HALL					
SERVER - COURT					
SERVER - CREDIT CARDS					
SERVER - LASERFICHE					
SERVER - MAIL					
SERVER - PD VOICE RECORDER					
SERVER - POLICE					
SERVER - POLICE					
SERVER - STW					
SERVER - STW					
SERVER - VIRTUAL					
SERVER - VIRTUAL	27,000	27,000			
STORAGE - SAN SYSTEM					
SWITCH	-				
SWITCH					
SWITCH					
SWITCH					
SWITCH	-				
SWITCH					
SWITCH	-				
SWITCH	-				
SWITCH - CITY HALL ELECTRICAL	-				
SWITCH - COUNCIL DIOSCE					
SWITCH - COUNCIL WIFI					
SWITCH - LIBRARY					
TERASTATION					
TIMECLOCK					
VOICEMAIL					
GENERAL ADMINISTRATION	\$ 27,000	\$ 27,000	\$ -	\$ -	\$ -
GENERAL FUND	57,000	69,425	45,750	1,400	2,800
STREET IMPROVEMENT FUND	-	-	1,500	1,400	-
WATER/SEWER FUND	3,100	7,000	1,500	2,800	-
TOTAL EXPENDITURES	\$ 60,100	\$ 76,425	\$ 48,750	\$ 5,600	\$ 2,800

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

12: COURT SECURITY FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ (4,935)	\$ 1,795	\$ 8,185	\$ 8,622	\$ 8,185	\$ 10,847	
FINES/FEES	4,329	5,360	5,360	3,244	4,190	4,500	(860)
TRANSFERS	80,952	-	-	-	-	-	-
TOTAL REVENUES	\$ 85,281	\$ 5,360	\$ 5,360	\$ 3,246	\$ 4,192	\$ 4,500	\$ (860)
PERSONNEL	64,041	1,558	1,558	1,020	1,530	1,152	(406)
SUPPLIES	2,959	-	-	-	-	-	-
MAINTENANCE	2,220	-	-	-	-	-	-
SUNDRY	2,940	-	-	-	-	-	-
TOTAL EXPENDITURES	\$ 72,160	\$ 1,558	\$ 1,558	\$ 1,020	\$ 1,530	\$ 1,152	\$ (406)
REVENUES OVER EXPENDITURES	\$ 13,120	\$ 3,802	\$ 3,802	\$ 2,226	\$ 2,662	\$ 3,348	
ENDING FUND BALANCE	\$ 8,185	\$ 5,597	\$ 11,987	\$ 10,847	\$ 10,847	\$ 14,195	
FUND BALANCE AS % OF EXP	11.3%	359.2%	769.4%	1063.5%	709.0%	1232.2%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 8,185	\$ 5,597	\$ 11,987	\$ 10,847	\$ 10,847	\$ 14,195	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

16: COURT TECHNOLOGY FUND

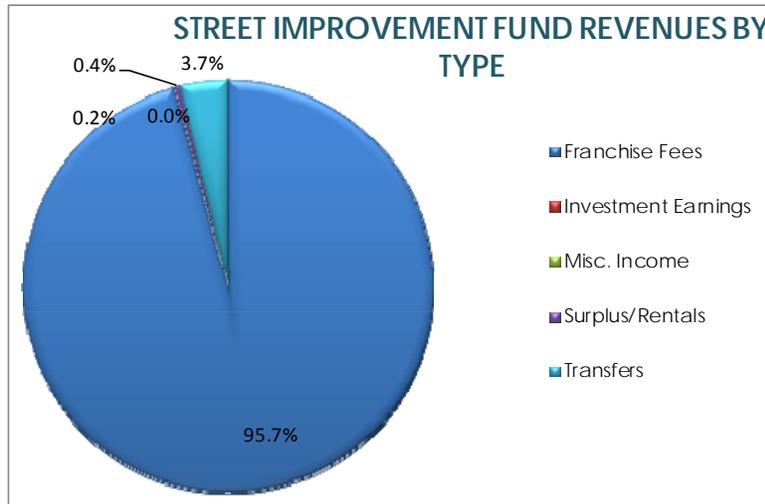
CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 11,663	\$ 16,347	\$ 7,922	\$ 3,184	\$ 7,922	\$ 1,950	
FINES/FEES	5,772	6,100	6,100	4,326	5,413	5,100	(1,000)
INVESTMENT EARNINGS	3	3	3	4	8	4	1
TOTAL REVENUES	\$ 5,775	\$ 6,103	\$ 6,103	\$ 4,330	\$ 5,421	\$ 5,104	\$ (999)
SUPPLIES	3,655	9,225	9,225	-	8,297	5,160	(4,065)
MAINTENANCE	5,861	5,861	5,861	3,096	3,096	395	(5,466)
SUNDRY	-	1,000	1,000	-	-	-	(1,000)
TOTAL EXPENDITURES	\$ 9,516	\$ 16,086	\$ 16,086	\$ 3,096	\$ 11,393	\$ 5,555	\$ (10,531)
REVENUES OVER EXPENDITURES	\$ (3,741)	\$ (9,983)	\$ (9,983)	\$ 1,234	\$ (5,972)	\$ (451)	
ENDING FUND BALANCE	\$ 7,922	\$ 6,364	\$ (2,061)	\$ 4,418	\$ 1,950	\$ 1,499	
FUND BALANCE AS % OF EXP	83.3%	39.6%	-12.8%	142.7%	17.1%	27.0%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 7,922	\$ 6,364	\$ (2,061)	\$ 4,418	\$ 1,950	\$ 1,499	

STREET IMPROVEMENT FUND BUDGET OVERVIEW

REVENUES

The 2016-2017 Street Improvement Fund Budget includes \$969,057 in revenues, which is a decrease of 7.2%, or \$75,593 change from the prior year.

The primary source of revenue for the Street Improvement Fund is franchise fees, which accounts for 95.7% of all revenue.



Below is the five year trend of revenues:

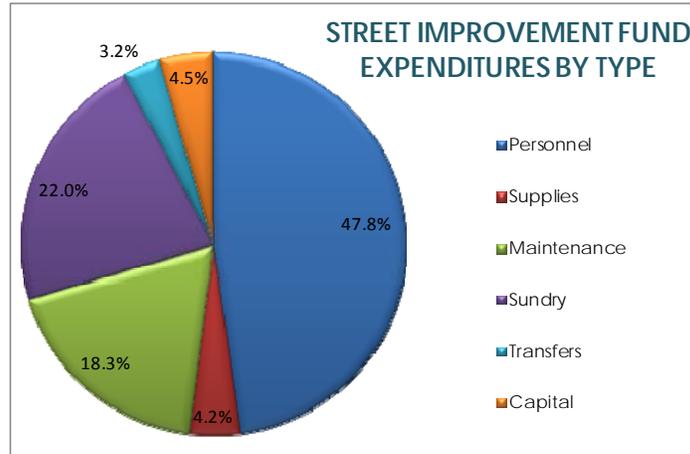
Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Street Improvement Fund Franchise Fees	\$ 817,732	\$ 871,351	\$ 910,886	\$ 993,640	\$ 926,966	13.36%
Street Improvement Fund Investment Earnings	\$ 83	\$ 57	\$ 134	\$ 603	\$ 55	-33.73%
Street Improvement Fund Misc. Income	\$ 1,368	\$ (27)	\$ 353,961	\$ 50,406	\$ 1,698	24.10%
Street Improvement Fund Surplus/Rentals	\$ -	\$ -	\$ -	\$ -	\$ 4,330	100.00%
Street Improvement Fund Transfers	\$ -	\$ -	\$ -	\$ -	\$ 36,008	100.00%
Street Improvement Fund Total Revenues	\$ 819,183	\$ 871,381	\$ 1,264,981	\$ 1,044,650	\$ 969,057	18.30%
Street Improvement Fund Revenues Per Capita	\$ 112.88	\$ 117.85	\$ 158.28	\$ 128.15	\$ 116.54	3.25%

The Public Utility Commission of Texas sets the rates at which utility companies pay franchise fees. Below is a table of the rates for the last five years:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Budgeted)	% Change FY13-17
PUC Residential Rate	\$ 1.63	\$ 1.65	\$ 1.67	\$ 1.69	\$ 1.68	3.07%
PUC Non-Residential Rate	\$ 1.50	\$ 1.52	\$ 1.54	\$ 1.56	\$ 1.55	3.33%
PUC Point to Point Rate	\$ 1.67	\$ 1.69	\$ 1.71	\$ 1.73	\$ 1.72	2.99%

EXPENDITURES

The Street Improvement Fund Budget is illustrated below by type:

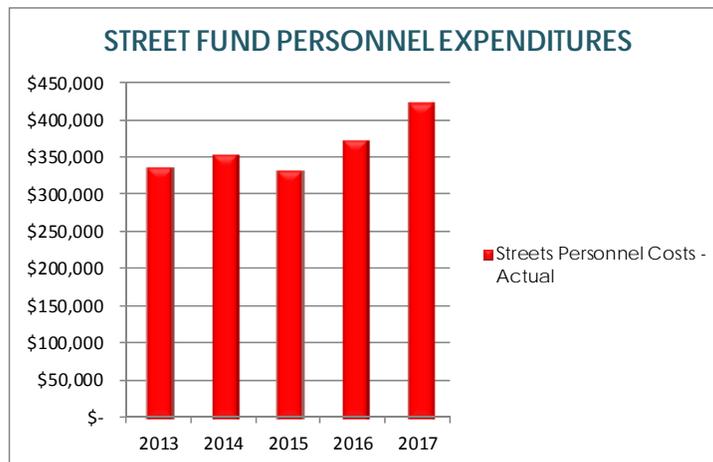


Personnel costs make up 47.8%. Maintenance and Sundry make up 18.3% and 22%, respectively. With transfers, capital and supplies making up the remaining 11.9%. Below is a five year trend of expenditures:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Street Improvement Fund Personnel	\$ 336,726	\$ 356,036	\$ 333,659	\$ 374,837	\$ 426,208	26.57%
Street Improvement Fund Supplies	\$ 32,810	\$ 28,433	\$ 23,777	\$ 28,101	\$ 37,300	13.68%
Street Improvement Fund Maintenance	\$ 183,402	\$ 523,359	\$ 210,903	\$ 566,743	\$ 162,859	-11.20%
Street Improvement Fund Sundry	\$ 130,097	\$ 143,965	\$ 235,545	\$ 240,287	\$ 196,047	50.69%
Street Improvement Fund Transfers	\$ 55,188	\$ -	\$ 18,900	\$ 270,663	\$ 28,490	-48.38%
Street Improvement Fund Capital	\$ -	\$ -	\$ -	\$ 236,250	\$ 40,000	-83.07%
Street Improvement Fund Total Expenditures	\$ 738,223	\$ 1,051,793	\$ 822,784	\$ 1,716,880	\$ 890,904	20.68%
Street Improvement Fund Expenditures Per Capita	\$ 101.73	\$ 142.25	\$ 102.95	\$ 210.61	\$ 107.15	5.33%

PERSONNEL

Salary expenditures are expected to total \$426,208, which is a change of 14% from the prior year.



Below is a chart of the last 5 years of budgeted and actual salary and benefit expenditures:

Fiscal Year	2013	2014	2015	2016	2017	% Change FY13-17
Streets Personnel Costs - Actual	\$ 336,726	\$ 356,036	\$ 333,659	\$ 374,837	\$ 426,208	26.57%

CAPITAL

Capital costs have been included in maintenance in previous years but have been placed into its own department this year. The Capital costs are based on the 5 Year Street Schedule of improvements that is revised as needed.

ASSET MANAGEMENT PLAN STREETS SUMMARY (UPDATED EVERY 2-3 YEARS)

WHAT IS THE VALUE OF THE STREETS?

Kennedale has approximately 42 miles of road. The estimated replacement value of all streets, in 2015 dollars, is approximately \$59.6 million. The cost per household for streets is \$25,034 (based on 2,380 households).

Streets Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Streets	Residential	179,016 ft	User-Defined	\$47,401,166
	Arterial	43,795 ft	User-Defined	\$12,179,244
				\$59,580,410

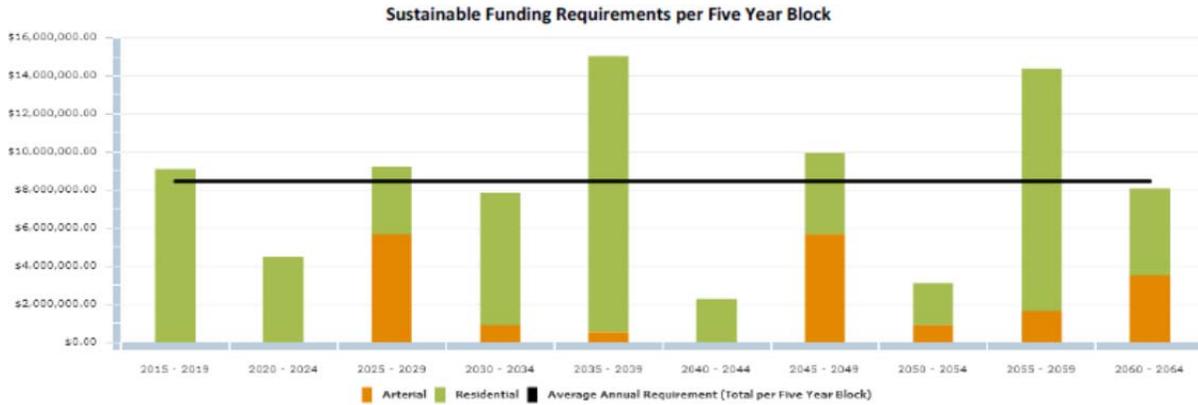
WHAT IS THE CONDITION OF THE STREETS?

Approximately 90% of all streets, based on field condition data, are in fair to excellent condition. As a result, the city received a Condition vs. Performance rating of 'B'.



HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s streets is approximately **\$1,690,000**. Based on Kennedale’s annual funding of **\$287,000**, there is an annual deficit of **\$1,403,000**. As such, the city received a Funding vs. Need rating of ‘**F**’ based on a weighted star rating of 0 stars. The following graph illustrates the expenditure requirements in five year increments against the sustainable funding threshold line.



The city received an overall rating of ‘**D**’ for its streets, calculated from the Condition vs. Performance and Funding vs. Need ratings.

Update for Current Year: The city is budgeting for one street at a cost of \$40,000, which increases the annual deficit to \$1,650,000.

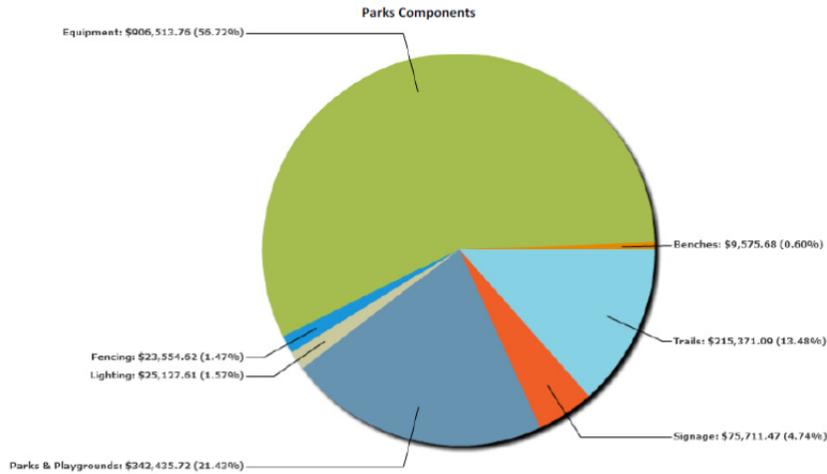
**ASSET MANAGEMENT PLAN PARKS SUMMARY
(UPDATED EVERY 2-3 YEARS)**

WHAT IS THE VALUE OF THE PARKS?

The estimated replacement value of all parks, in 2015 dollars, is \$18 thousand. The cost per household for the Parks is \$672 based on 2,380 households.

Parks Replacement Value				
Asset Type	Asset Component	Quantity/Units	2014 Unit Replacement Cost	2014 Overall Replacement Cost
Parks	Benches	33	CPI	\$9,576
	Equipment	99	CPI	\$906,513
	Fencing	2	CPI	\$23,555
	Lighting	29	CPI	\$25,128
	Parks & Playgrounds	4	CPI	\$342,436
	Signage	10	CPI	\$75,711
	Trails	4	CPI	\$215,371
				\$1,598,290

The pie chart below provides a breakdown of each component of parks:

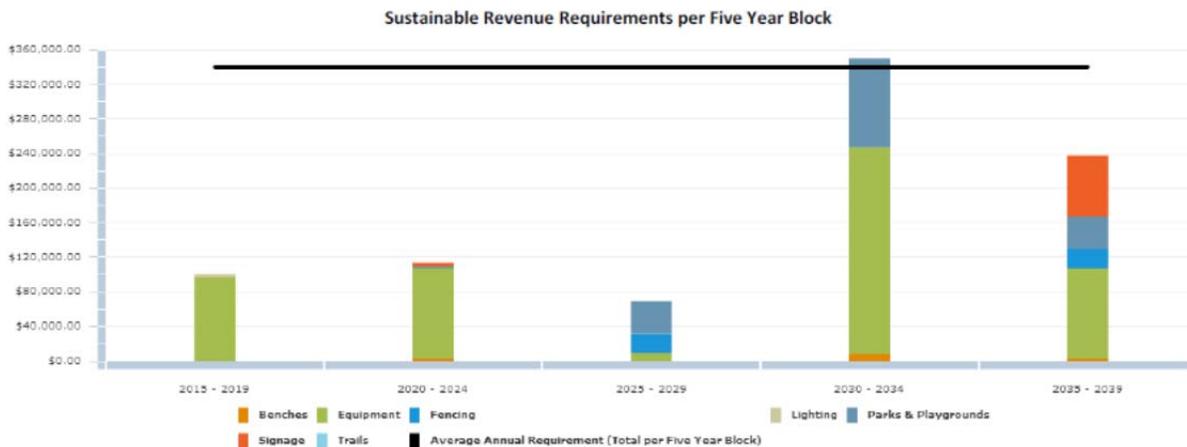


WHAT IS THE CONDITION OF THE PARKS?

Based on assessed condition data, 94% of the parks are in fair to excellent condition. As such, the city received a Condition vs. Performance rating of 'B+'.

HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's parks is approximately \$68,000. Based on a current annual funding of \$0, there is a deficit of \$68,000. Given this deficit, the city received a Funding vs. Need rating of 'F'.

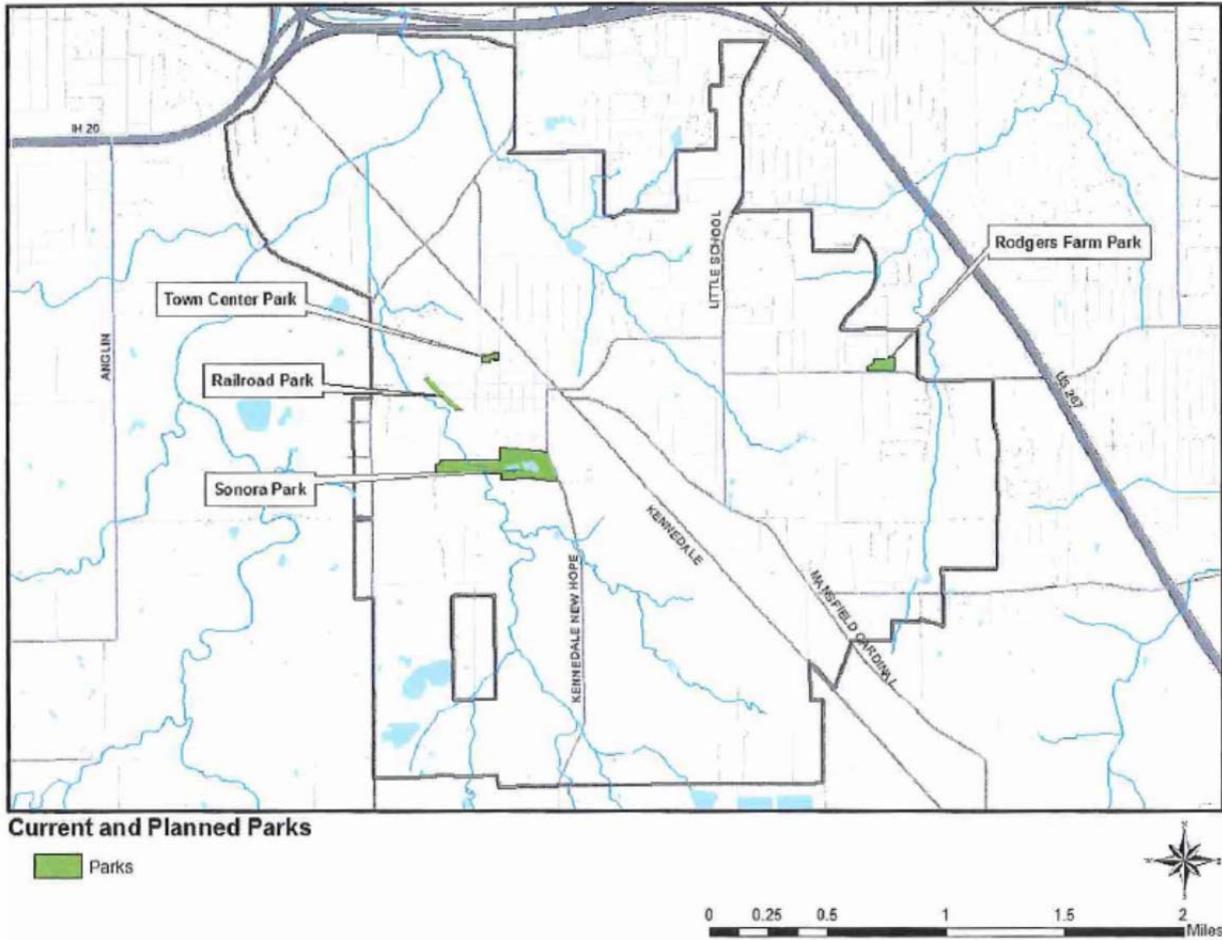


Kennedale's parks are in good to excellent condition, based on assessed condition data. There are needs to be addressed within the next five (5) years totaling approximately \$100,000.

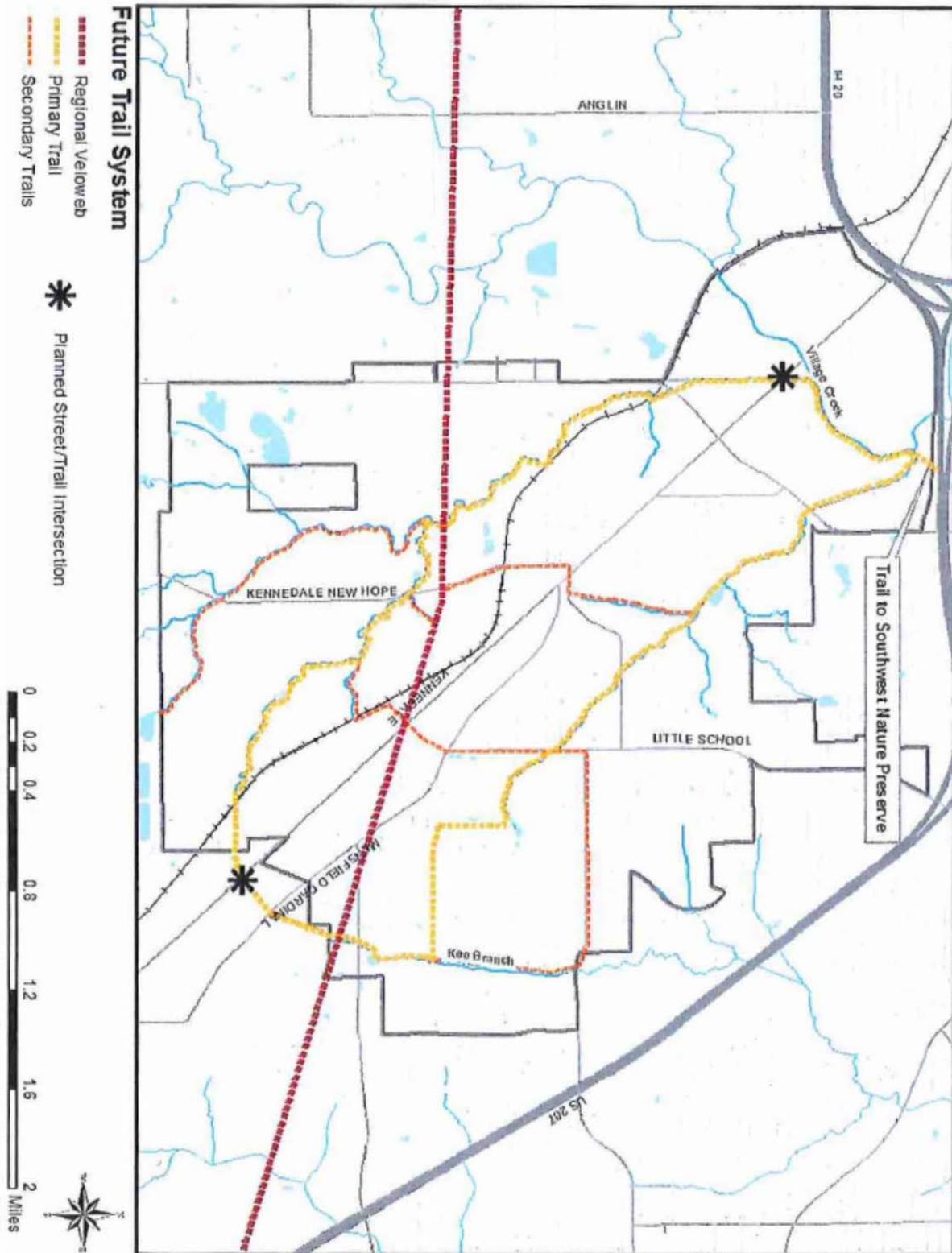
The city received an overall rating of 'D' for its parks, calculated from the Condition vs. Performance and Funding vs. Need ratings.

Update for Current Year: The city has increased park revenue to \$4,330 leaving an annual deficit of \$63,670.

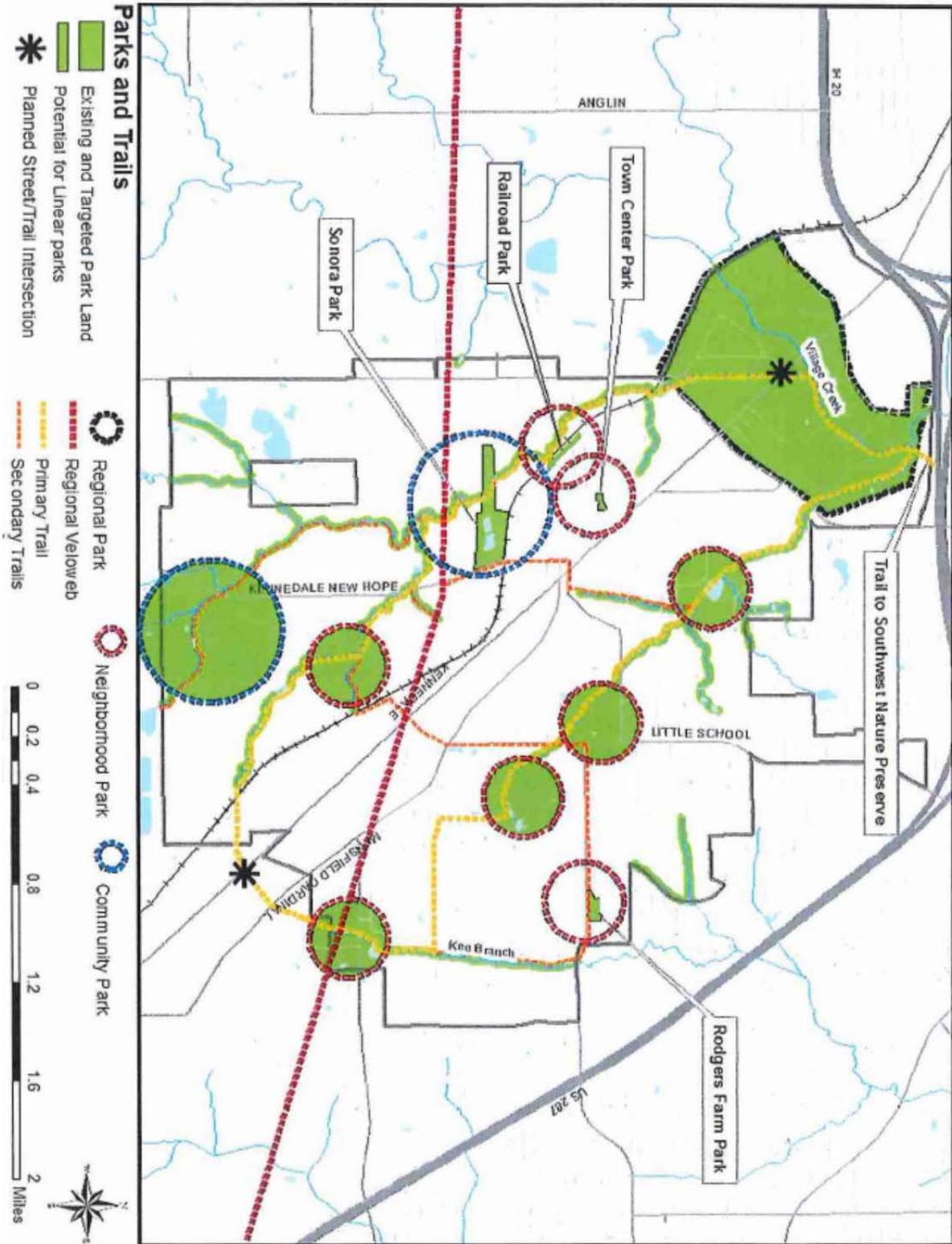
**PARKS MASTER PLAN (2016-2016) SUMMARY
CURRENT AND PLANNED PARK LOCATIONS**



**PARKS MASTER PLAN (2016-2016) SUMMARY
PROPOSED TRAIL SYSTEM**



**PARKS MASTER PLAN (2016-2016) SUMMARY
POTENTIAL LOCATIONS FOR PARKS AND TRAILS**



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 107,989	\$ 484,284	\$ 590,179	\$ 276,279	\$ 590,179	\$ 12	
FRANCHISE FEES	910,886	991,109	991,109	517,551	993,640	926,966	(64,143)
INVESTMENT EARNINGS	134	55	55	443	603	55	-
MISCELLANEOUS INCOME	353,961	80,000	80,000	6,745	50,406	1,698	(78,302)
SURPLUS/RENTALS	-	-	-	-	-	4,330	-
TRANSFERS	-	-	-	-	82,064	36,008	-
TOTAL REVENUES	\$ 1,264,981	\$ 1,071,164	\$ 1,071,164	\$ 524,740	\$ 1,126,714	\$ 969,057	\$ (142,445)
PERSONNEL	333,659	414,093	414,093	237,396	374,837	426,208	12,114
SUPPLIES	23,777	35,975	35,975	18,228	28,101	37,300	1,325
MAINTENANCE	210,903	493,700	493,700	429,995	566,743	162,859	(330,841)
SUNDRY	235,545	145,869	145,869	88,928	240,287	196,047	50,178
TRANSFERS	18,900	36,900	36,900	26,460	270,663	28,490	(8,410)
CAPITAL	-	-	-	-	236,250	40,000	40,000
TOTAL EXPENDITURES	\$ 822,784	\$ 1,126,537	\$ 1,126,537	\$ 801,006	\$ 1,716,880	\$ 890,904	\$ (235,633)
REVENUES OVER EXPENDITURES	\$ 442,197	\$ (55,373)	\$ (55,373)	\$ (276,266)	\$ (590,167)	\$ 78,153	
ENDING FUND BALANCE	\$ 550,186	\$ 428,911	\$ 534,805	\$ 12	\$ 12	\$ 78,165	
ADJUSTMENTS	39,993						
FUND BALANCE AS % OF EXP	66.9%	38.1%	47.5%	0.0%	0.0%	8.8%	
RESERVE (25% REQUIREMENT)	\$ 205,696	\$ 281,634	\$ 281,634	\$ 200,252	\$ 429,220	\$ 222,726	
RESERVE SURPLUS/(SHORTFALL)	\$ 344,490	\$ 147,276	\$ 253,171	\$ (200,239)	\$ (429,208)	\$ (144,561)	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
4071-00-00	FRANCHISE FEES-TELEPHONE	48,704	45,000	45,000	22,141	42,430	43,000	(2,000)
4072-00-00	FRANCHISE FEES-GARBAGE	58,155	54,000	54,000	36,386	56,786	52,000	(2,000)
4073-00-00	FRANCHISE FEES-GAS	64,703	60,000	60,000	54,891	54,891	54,000	(6,000)
4074-00-00	FRANCHISE FEES-ELECTRICITY	302,103	278,000	278,000	141,302	293,393	278,000	-
4075-00-00	FRANCHISE FEES-CABLE	78,748	70,000	70,000	42,726	82,726	70,000	-
4076-00-00	FRANCHISE FEES-WATER/SEWER	358,473	484,109	484,109	220,105	463,413	429,966	(54,143)
	FRANCHISE FEES	\$ 910,886	\$ 991,109	\$ 991,109	\$ 517,551	\$ 993,640	\$ 926,966	\$ (64,143)
4401-00-00	INVESTMENT INCOME	134	55	55	443	603	55	-
	INVESTMENT EARNINGS	\$ 134	\$ 55	\$ 55	\$ 443	\$ 603	\$ 55	\$ -
4409-00-00	MISCELLANEOUS INCOME	353,961	80,000	80,000	6,745	50,406	1,698	(78,302)
	MISCELLANEOUS INCOME	\$ 353,961	\$ 80,000	\$ 80,000	\$ 6,745	\$ 50,406	\$ 1,698	\$ (78,302)
4805-00-00	PARK PAVILLION RENTAL	-	-	-	-	-	3,600	-
4807-00-00	BALLFIELD RENTAL	-	-	-	-	-	200	-
4808-00-00	KYA BALLFIELD RENTAL	-	-	-	-	-	530	-
	SURPLUS/RENTALS	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 4,330	\$ -
4906-00-00	TRANSFER IN GENERAL FUND	-	-	-	-	82,064	-	-
4921-00-00	TRANSFER IN TIF FUND	-	-	-	-	-	11,217	-
4941-00-00	TRANSFER IN DONATION FUND	-	-	-	-	-	24,791	-
	TRANSFERS	\$ -	\$ -	\$ -	\$ -	\$ 82,064	\$ 36,008	\$ -
	TOTAL REVENUES	\$ 1,264,981	\$ 1,071,164	\$ 1,071,164	\$ 524,740	\$ 1,126,714	\$ 969,057	\$ (142,445)

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

17: STREET IMPROVEMENT FUND

**FY16-17
PROPOSED**

4071-00-00	FRANCHISE FEES-TELEPHONE	ROW: % OF GROSS QUARTERLY REVENUES FOR COMPANIES WITH LANDLINES. BASED ON LINE RATES ADOPTED BY COUNCIL AND SUBMITTED TO PUBLIC UTILITIES COMMISSION . ADJUSTED ANNUALLY MIDYEAR FOR CPI.	43,000	43,000
4072-00-00	FRANCHISE FEES-GARBAGE	ROW: AGREEMENT WITH PROGRESSIVE. 10% OF GROSS MONTHLY REVENUES (6% GROSS BILLINGS IN LIMITS, 4% GROSS BILLING/COLLECTION FEE). 5 YEAR CONTRACT ENDING JAN 2018 UNLESS RENEWED. ADJUSTED ANNUALLY IN FEB FOR CPI.	52,000	52,000
4073-00-00	FRANCHISE FEES-GAS	ROW: AGREEMENT WITH ATMOS ENERGY. PREVIOUSLY 4% BUT INCREASED TO 5% OF GROSS CALENDAR REVENUES. RECEIVED IN FEB.	54,000	54,000
4074-00-00	FRANCHISE FEES-ELECTRICITY	ROW: AGREEMENT WITH ONCOR/GEXA ENERGY. 4% OF GROSS CALENDAR REVENUES. RECEIVED IN MAR.	278,000	278,000
4075-00-00	FRANCHISE FEES-CABLE	ROW: AGREEMENT WITH CHARTER COMMUNICATIONS. 6% OF GROSS QUARTERLY REVENUES.	70,000	70,000
4076-00-00	FRANCHISE FEES-WATER/SEWER	ROW: PAYMENT IN LIEU OF TAXES (PILOT). BASED ON 11% OF REVENUES LESS TRANSFERS/INTEREST.	429,966	429,966
4401-00-00	INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	50	55
4409-00-00	MISCELLANEOUS INCOME	TML HAIL DAMAGE REPAIR FOR RESTROOMS (\$4,358.84 - \$1,697.70 FOR DEPRECIATION) (ONE TIME REVENUE)	1,698	1,698
4805-00-00	PARK PAVILLION RENTAL	RENTAL FEES FOR PARK PAVILLION USE	3,600	3,600
4807-00-00	BALLFIELDS RENTAL	RENTAL FEES FOR PARK BALLFIELD USE OTHER THAN KYA	200	200
4808-00-00	KYA BALLFIELD RENTAL	USE OF BALLFIELDS BY KENNEDALE YOUTH ASSOCIATION (KYA)	530	530
4921-00-00	TRANSFER IN TIF FUND	TRANSFER TO COVER BLOXOM PARK ROAD PROJECT	11,217	11,217
4941-00-00	TRANSFER IN DONATION FUND	TRANSFER PARK RENTAL FEE REVENUE TO STREETS FUND	24,791	24,791

TOTAL REVENUES \$ 969,057

DEPARTMENT OUTLINE: STREETS

FUNCTIONS

Sustains and optimizes the structural life of the city's streets in the most effective manner and provide preventive maintenance to existing concrete and asphalt streets

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed rebuilds of Caylebaite Street, Municipal Drive, and True Gunn Road (6.0)
- Completed new construction of Bloxom Park Road (6.0)
- Completed construction of sidewalk along Kennedale Parkway through a grant program with TxDOT and North Central Council of Governments (NCTCOG) (6.0, 7.0)
- Successfully maintained irrigation system and landscaping along the parkway, medians, parks, and other areas (2.3)
- Completion of Roadway Impact Fee Study with Freese & Nichols (4.4)

SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs in the City (4.4, 6.0)
- Update Public Works Manual to current standards (4.4, 6.0)
- Continue to explore efficiencies in Right-of-Way Maintenance (4.3, 4.4)
- Develop a work order/documentation of street activities (4.3)
- Continue a systematic replacement of street signs (4.3, 6.0)
- Continue to analyze chemical versus mechanical control of weeds and pests for efficiency (2.0, 4.3)
- Continue inspection of streets for proper pavement repairs and maintenance applications (4.4, 6.0)

LONG-TERM GOALS

- Secure legislative option for transportation funding (6.0)
- Continue utilizing the Asset Management Plan to prioritize road maintenance activities (4.3, 6.0)

STAFFING RESOURCES

- Streets Superintendent – 1.0 FTE
- Crew Leader – 1.0 FTE
- Public Works Technicians – 4.0 FTE
- Part-Time Public Works Technicians – 2.9 FTE

PERFORMANCE MEASURES

- # of Pot Holes Repaired *(to be implemented)*
- # of Work Orders Processed *(to be implemented)*
- # of Snow/Ice Days *(to be implemented)*

- Mowing Measurement *(to be implemented)*
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Quality of Streets *(to be implemented)*
 - Ease of Travel – 92%
 - Good Traffic Flow – 80%

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

02: STREETS

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	333,659	414,093	414,093	237,396	374,837	426,208	12,114
	SUPPLIES	23,777	35,975	35,975	18,228	28,101	37,300	1,325
	MAINTENANCE	170,424	459,700	459,700	388,720	505,520	112,250	(347,450)
	SUNDRY	157,399	95,869	95,869	58,529	150,787	130,247	34,378
	TRANSFERS	18,900	36,900	36,900	26,460	34,413	-	(36,900)
	TOTAL EXPENDITURES	\$ 704,161	\$ 1,042,537	\$ 1,042,537	\$ 729,333	\$ 1,329,908	\$ 706,005	\$ (336,533)

DEPARTMENT OUTLINE: STREETS: PARK MAINTENANCE

FUNCTIONS

Provide quality parks, open space, and trails to enhance the quality of life for the residents of Kennedale

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Continued involvement as staff liaison for Parks & Recreation Board (1.5, 3.0)
- Updated the Parks, Recreation, and Open Space Master Plan (2016-2026) (3.0)
- Increased the cooperation with and commitment to the Kennedale Youth Association (KYA) (1.3)

SHORT-TERM GOALS

- Foster the relationship between the City and the Kennedale Youth Association (KYA) (1.3, 3.0)
- Develop a documentation process of maintenance activities (4.3)
- Complete a Tree Inventory with the State Forester (2.4)
- Acquire park land on Hudson Village Road (3.0)
- Establish partnership with foundation to hold land for future parks (3.0)

LONG-TERM GOALS

- Develop strategies to fund and develop new parks and amenities (4.3)
- Restore and develop Village Creek Park (3.0)
- Develop linear park system (3.0)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

- # of Inspections of Playground Equipment (*to be implemented*)
- Frequency of Mowing (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Quality of Parks (*to be implemented*)
 - Accessibility of Parks (*to be implemented*)

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

03: PARK MAINTENANCE

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	MAINTENANCE	40,479	34,000	34,000	41,275	61,223	50,609	16,609
	SUNDRY	78,145	50,000	50,000	30,399	89,500	65,800	15,800
	TOTAL EXPENDITURES	\$ 118,624	\$ 84,000	\$ 84,000	\$ 71,674	\$ 150,723	\$ 116,409	\$ 32,409

DEPARTMENT OUTLINE: STREETS: CAPITAL PROJECTS

FUNCTIONS

For capital projects for the street fund including major street construction

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Kennedale Parkway Sidewalk project (6.0)
- Completed the rebuilds of Caylbaite Street, Municipal Drive, Village and True Gunn Road through a partnership with Tarrant County Precinct Two Commissioner Andy Nguyen's Office (6.0)
- Completed Bloxom Park Road (new construction) through a partnership with Tarrant County and independent contractors (4.8.2, 6.0)

SHORT-TERM GOALS

- Continue partnership with Tarrant County for maintenance needs (1.4, 6.0)
- Complete reconstruction of selected streets with Tarrant County Precinct Two Commissioner Andy Nguyen's Office (1.4, 6.0)

LONG-TERM GOALS

- Secure legislative option for transportation funding (6.0)
- Utilize the Asset Management Plan to prioritize projects (4.3, 6.0)
- Develop Water, Wastewater, Storm Water, and Street coordinated replacement plan (4.3, 4.4, 5.0, 6.0)

STAFFING RESOURCES

- Contract with Tarrant County Precinct Two Commissioner Andy Nguyen's Office to work on major street projects

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- 4 Street Projects Completed

DEPARTMENT SUMMARY BUDGET

17: STREET IMPROVEMENT FUND

12: COMMUNITY DEVELOPMENT

04: CAPITAL PROJECTS

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	TRANSFERS	-	-	-	-	-	28,490	28,490
	CAPITAL	-	-	-	-	-	40,000	40,000
	TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 68,490	\$ 68,490

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR STREET SCHEDULE

PROJECT	TYPE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
OLDTOWN						
MINERAL STREET	RECONSTRUCTION	-	-	15,600	-	-
THIRD STREET	RECONSTRUCTION FROM KENNEDALE PARKWAY TO BOWMAN SPRINGS ROAD	-	195,000	-	-	-
FOURTH STREET	RECONSTRUCTION	-	-	187,200	-	-
FIFTH STREET	RECONSTRUCTION	-	-	-	187,200	-
MAIN STREET	RECONSTRUCTION	-	64,000	-	-	-
		\$ -	\$ 259,000	\$ 202,800	\$ 187,200	\$ -
INDUSTRIAL						
INDUSTRIAL	RECONSTRUCTION	-	-	-	115,000	-
BATCHELOR	RECONSTRUCTION	-	40,000	-	-	-
		\$ -	\$ 40,000	\$ -	\$ 115,000	\$ -
HIGHER MAINTENANCE						
SHORT STREET	RECONSTRUCTION	-	-	9,000	-	-
		\$ -	\$ -	\$ 9,000	\$ -	\$ -
COLLECTOR						
AVERITT ROAD	RECONSTRUCTION	-	-	195,000	-	-
EDEN ROAD	RECONSTRUCTION FROM MANSFIELD CARDINAL ROAD TO KENNEDALE PARKWAY EAST CITY LIMITS	-	124,000	-	-	-
EDEN ROAD	RECONSTRUCTION FROM KENNEDALE PARKWAY TO HUDSON VILLAGE CREEK ROAD	-	-	95,000	-	-
SOUTH NEW HOPE ROAD (TIFF PROJECT)	RECONSTRUCTION FROM KENNEDALE PARKWAY TO SONORA PARK/RAILROAD	-	-	-	111,000	-
SOUTH NEW HOPE ROAD	RECONSTRUCTION FROM SONORA PARK/RAILROAD TO HUDSON VILLAGE CREEK(NEW CONTRACTOR SECTION)	-	-	10,000,000	-	-
		\$ -	\$ 124,000	\$ 10,290,000	\$ 111,000	\$ -
REBUILDS THROUGHOUT THE CITY						
CENTURY DRIVE	RECONSTRUCTION	-	53,000	-	-	-
MAGNOLIA	RECONSTRUCTION	-	80,000	-	-	-
COLLETT SUBLETT	RECONSTRUCTION	-	-	-	165,000	-
CLOVER LANE	RECONSTRUCTION FROM CRESTVIEW TO KENNEDALE PARKWAY	-	120,000	-	-	-
EVERMAN KENNEDALE BURLESON	FROM CITY LIMITS TO DICK PRICE	40,000	-	-	-	-
JR HAWKINS	RECONSTRUCTION	-	-	180,000	-	-
		\$ 40,000	\$ 253,000	\$ 180,000	\$ 165,000	\$ -
NEW						
BORDER AND HARRISON CONNECTION	CONNECT BORDER TO HARRISON	-	-	-	-	-
BOWERMAN ROAD	NEW CONSTRUCTION	-	-	78,440	-	-
KEVIN MILLER	EXTEND KEVIN MILLER TO THE VINEYARD SUBDIVISION	-	80,000	-	-	-
OAKCREST REALIGNMENT	GILMAN TO OAKCREST REALIGNMENT	-	-	-	-	-
LITTLE ROAD EXTENSION	EXTEND LITTLE ROAD OVER RAILROAD TRACKS TO NEW HOPE ROAD	-	-	-	-	-
WILDCAT WAY	CONNECT SUBLETT TO COLLETT SUBLETT	-	-	750,000	-	-
		\$ -	\$ 80,000	\$ 828,440	\$ -	\$ -
TOTAL		\$ 40,000	\$ 756,000	\$ 11,510,240	\$ 578,200	\$ -

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

18: JUVENILE CASE MANAGER FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 38,245	\$ 18,136	\$ 26,671	\$ 23,855	\$ 26,671	\$ 23,178	
FINES/FEES	8,006	9,200	9,200	6,214	7,642	7,000	(2,200)
INVESTMENT EARNINGS	11	4	4	18	33	10	6
TOTAL REVENUES	\$ 8,017	\$ 9,204	\$ 9,204	\$ 6,232	\$ 7,675	\$ 7,010	\$ (2,194)
PERSONNEL	19,338	10,652	10,652	6,909	11,168	11,980	1,328
SUNDRY	253	700	700	-	-	700	-
TOTAL EXPENDITURES	\$ 19,591	\$ 11,352	\$ 11,352	\$ 6,909	\$ 11,168	\$ 12,680	\$ 1,328
REVENUES OVER EXPENDITURES	\$ (11,574)	\$ (2,148)	\$ (2,148)	\$ (677)	\$ (3,493)	\$ (5,670)	
ENDING FUND BALANCE	\$ 26,671	\$ 15,988	\$ 24,522	\$ 23,178	\$ 23,178	\$ 17,508	
FUND BALANCE AS % OF EXP	136.1%	140.8%	216.0%	335.5%	207.5%	138.1%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 26,671	\$ 15,988	\$ 24,522	\$ 23,178	\$ 23,178	\$ 17,508	

Annual Events & Programs

WWW.CITYOFKENNEDEALE.COM/CAL

KIDFISH

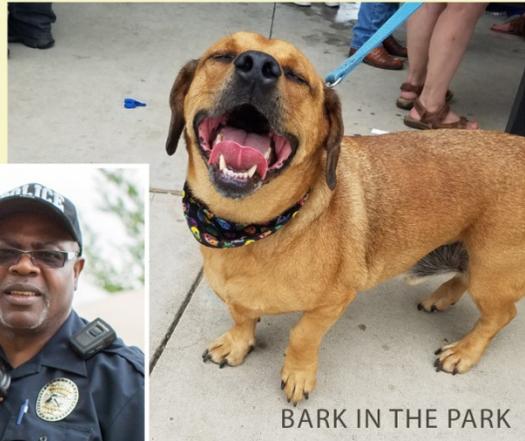


May

- May 20, 2017 Kids to Parks Day: Bark in the Park and KIDFISH at Sonora
- KKB "Don't Mess With Texas" Cleanup
- The Big Spring Clean: Take It! Cleanup and Community-Wide Garage Sale

June & July

- Library Summer Reading Club including Family Movie Matinees at 3:00 p.m. Saturdays and so much more... KennedaleLibrary.org/summer



BARK IN THE PARK

PUBLIC SAFETY OPEN HOUSE



September

- Library: Babygarten 11:00 a.m. Tuesdays in September and October
- Library: My Digital Toolkit (Ages: Teen+) 6:30 p.m. Thursdays
- Library: LEGO Club 3:30 p.m. Fridays this Fall
- Library: Booklovers Club 11:00 a.m. Saturdays this Fall

October

- October 8, 2016: Public Safety Open House
- October 22, 2016: KPD Drug Takeback and KKB Take It! + Bring It! Cleanup
- October 29, 2016: Pumpkin-Palooza, YAC Trunk-or-Treat, and Senior Center Craft Fair
- Library: DIY Program (Teen+) at 6:30 p.m. Thursdays



SUMMER READING CLUB



YAC MOVIES IN THE PARK

November

- Saturday, November 5, 2016: KKB Arbor Day Celebration
- Library: Teach Me Technology (All Ages) 6:30 p.m. Thursdays
- Kennedale Professional Firefighter Association Angel Tree

December

- December 3 & 10, 2016: Library presents Gingerbread Wonderland
- Tuesday, December 6, 2016: Christmas Tree Lighting Festival

Throughout the Year

- Quarterly Birding Workshops: January, April, July, and October
- YAC Movies in the Park and Food Truck Nights
- Weekly Library Programs: Crochet Club Tuesdays 6:00 p.m. Storytime Wednesdays 10:30 a.m. (Tuesdays during Summer Reading)
- KKB Adopt-A-Spot, Cleanups, and Demonstration Garden
- Public Meetings, Town Halls, Open Houses, and Meet-n-Greets



Never miss an event! Subscribe to our newsletter at

WWW.CITYOFKENNEDEALE.COM/SUBSCRIBE

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

41: PARK REC/OTHER DONATION FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 17,945	\$ 22,455	\$ 21,559	\$ 23,014	\$ 21,559	\$ 24,904	
INVESTMENT EARNINGS	14	10	10	35	75	-	(10)
SURPLUS/RENTALS	3,600	4,500	4,500	1,855	3,270	-	(4,500)
TOTAL REVENUES	\$ 3,614	\$ 4,510	\$ 4,510	\$ 1,890	\$ 3,346	\$ -	\$ (4,510)
TRANSFERS	-	-	-	-	-	24,791	-
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 24,791	\$ -
REVENUES OVER EXPENDITURES	\$ 3,614	\$ 4,510	\$ 4,510	\$ 1,890	\$ 3,346	\$ (24,791)	
ENDING FUND BALANCE	\$ 21,559	\$ 26,965	\$ 26,069	\$ 24,904	\$ 24,904	\$ 113	
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A	N/A	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 21,559	\$ 26,965	\$ 26,069	\$ 24,904	\$ 24,904	\$ 113	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

83: TREE REFORESTATION FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY14-15 YTD MAY	FY14-15 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 67,775	\$ 67,793	\$ 67,798	\$ 67,843	\$ 67,798	\$ 67,896	
INVESTMENT EARNINGS	23	18	18	53	98	80	62
TOTAL REVENUES	\$ 23	\$ 18	\$ 18	\$ 53	\$ 98	\$ 80	\$ 62
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES OVER EXPENDITURES	\$ 23	\$ 18	\$ 18	\$ 53	\$ 98	\$ 80	
ENDING FUND BALANCE	\$ 67,798	\$ 67,811	\$ 67,816	\$ 67,896	\$ 67,896	\$ 67,976	
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A	N/A	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 67,798	\$ 67,811	\$ 67,816	\$ 67,896	\$ 67,896	\$ 67,976	

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

85: UNCLAIMED PROPERTY FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	
INVESTMENT EARNINGS	-	-	-	-	-	-	-
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
ENDING FUND BALANCE	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A	N/A	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
RESERVE SURPLUS/(SHORTFALL)	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	\$ 304	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED WATER/SEWER FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING RETAINED EARNINGS	\$ 11,894,149	\$ 10,966,968	\$ 11,202,296	\$ 10,914,756	\$ 11,416,189	\$ 11,054,440	
BEG. WORKING CAPITAL BALANCE	\$ 1,263,474	\$ 455,027	\$ 502,056	\$ 331,330	\$ 566,360	\$ 589,231	
CHARGES FOR SERVICES	3,233,643	4,391,495	4,391,495	2,409,195	4,200,798	4,767,900	376,405
FINES/FEES	416,984	370,480	370,480	219,522	423,496	318,832	(51,648)
INVESTMENT EARNINGS	280	200	200	248	464	250	50
MISCELLANEOUS INCOME	15,805	1,107,500	1,107,500	10,289	384,001	101,236	(1,006,264)
SURPLUS SALES/RENTALS	17,111	2,000	2,000	1,908	2,118	2,000	-
GRANTS	-	-	-	-	-	176,000	176,000
TRANSFERS	197,312	171,200	171,200	-	171,200	214,415	43,215
TOTAL REVENUES	\$ 3,881,134	\$ 6,042,875	\$ 6,042,875	\$ 2,641,162	\$ 5,182,078	\$ 5,580,634	\$ (462,241)
PERSONNEL	541,926	700,666	700,666	440,492	688,434	725,958	25,292
SUPPLIES	47,603	65,775	65,775	23,653	52,018	63,250	(2,525)
MAINTENANCE	330,585	411,072	411,072	327,046	592,956	442,818	31,746
SUNDRY	2,309,577	2,929,315	2,929,315	1,324,997	2,788,954	2,878,389	(50,926)
TRANSFERS	246,490	171,200	171,200	-	171,200	214,415	43,215
DEBT	186,691	505,472	505,472	450,087	505,473	511,309	5,837
GRANTS	-	-	-	-	-	176,000	
CAPITAL	696,222	1,745,200	1,745,200	58,899	530,899	549,850	(1,195,350)
TOTAL EXPENDITURES	\$ 4,359,094	\$ 6,528,700	\$ 6,528,700	\$ 2,625,175	\$ 5,329,933	\$ 5,561,989	\$ (1,168,002)
REVENUES OVER EXPENDITURES	\$ (477,960)	\$ (485,825)	\$ (485,825)	\$ 15,987	\$ (147,855)	\$ 18,644	
ENDING RETAINED EARNINGS	\$ 11,416,189	\$ 10,481,143	\$ 10,716,470	\$ 10,930,742	\$ 11,268,333	\$ 11,073,084	
ADJUSTMENTS	(213,893)						
ENDING WORKING CAPITAL BALANCE	\$ 566,360	\$ 266,404	\$ 266,404	\$ 672,496	\$ 589,231	\$ 432,458	
WORKING CAPITAL AS % OF EXP	13.0%	4.1%	4.1%	25.6%	11.1%	7.8%	
RESERVE (25% REQUIREMENT)	\$ 1,089,774	\$ 1,632,175	\$ 1,632,175	\$ 656,294	\$ 1,332,483	\$ 1,390,497	
RESERVE SURPLUS/(SHORTFALL)	\$ (523,414)	\$ (1,365,771)	\$ (1,365,771)	\$ 16,203	\$ (743,252)	\$ (958,040)	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING RETAINED EARNINGS	\$ 11,314,115	\$ 9,598,302	\$ 10,514,173	\$ 10,467,144	\$ 10,514,173	\$ 10,343,446	
BEGINNING WORKING CAPITAL	\$ 926,683	\$ 103,105	\$ 276,331	\$ 229,301	\$ 276,331	\$ 105,604	
CHARGE FOR SERVICES	3,233,643	4,391,495	4,391,495	2,405,813	4,195,726	4,767,900	376,405
INVESTMENT EARNINGS	167	133	133	6	6	20	(113)
MISCELLANEOUS INCOME	15,805	1,107,500	1,107,500	10,289	15,001	7,500	(1,100,000)
SURPLUS SALES/RENTALS	17,111	2,000	2,000	1,908	2,118	2,000	-
TRANSFERS	197,312	171,200	171,200	-	171,200	214,415	43,215
TOTAL REVENUES	\$ 3,464,037	\$ 5,672,328	\$ 5,672,328	\$ 2,418,016	\$ 4,384,052	\$ 4,991,835	\$ (680,493)
PERSONNEL	541,926	700,666	700,666	440,492	688,434	725,958	25,292
SUPPLIES	47,603	64,775	64,775	23,653	52,018	62,950	(1,825)
MAINTENANCE	316,971	389,072	389,072	325,951	550,956	427,575	38,503
SUNDRY	2,260,673	2,788,042	2,788,042	1,242,631	2,626,999	2,786,775	(1,267)
DEBT	186,691	505,472	505,472	450,087	505,473	511,309	5,837
CAPITAL	696,222	1,645,200	1,645,200	58,899	130,899	301,850	(1,343,350)
TOTAL EXPENDITURES	\$ 4,050,086	\$ 6,093,227	\$ 6,093,227	\$ 2,541,714	\$ 4,554,778	\$ 4,816,417	\$ (1,276,810)
REVENUES OVER EXPENDITURES	\$ (586,049)	\$ (420,899)	\$ (420,899)	\$ (123,698)	\$ (170,727)	\$ 175,418	
ENDING RETAINED EARNINGS	\$ 10,728,066	\$ 9,177,403	\$ 10,093,274	\$ 10,343,446	\$ 10,343,446	\$ 10,518,864	
ADJUSTMENTS	(213,893)						
ENDING WORKING CAPITAL	\$ 340,634	\$ (317,794)	\$ (144,568)	\$ 105,604	\$ 105,604	\$ 281,021	
WORKING CAPITAL AS % OF EXP	8.4%	-5.2%	-2.4%	4.2%	2.3%	5.8%	
RESERVE (25% REQUIREMENT)	\$ 1,012,522	\$ 1,523,307	\$ 1,523,307	\$ 635,428	\$ 1,138,695	\$ 1,204,104	
RESERVE SURPLUS/(SHORTFALL)	\$ (671,888)	\$ (1,841,101)	\$ (1,667,875)	\$ (529,825)	\$ (1,033,091)	\$ (923,083)	

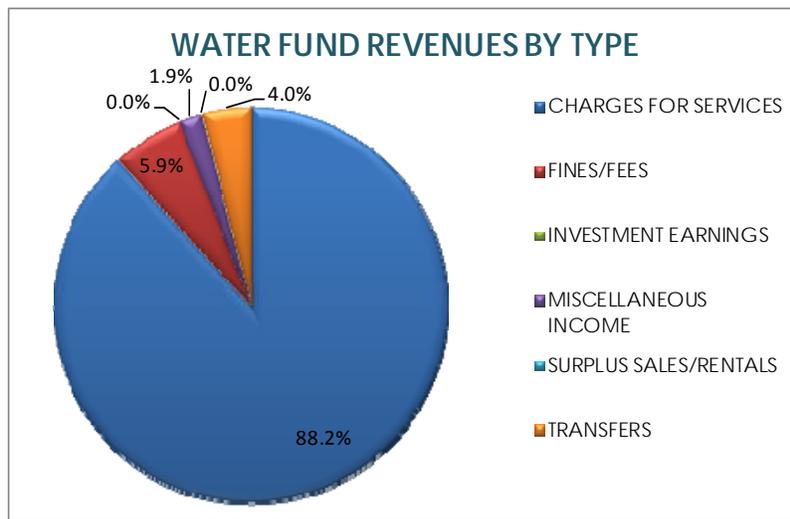
WATER/SEWER FUND BUDGET OVERVIEW

REVENUES

The 2016-2017 Water/Sewer Fund Budget includes \$4,991,835 in revenues, which is 14%, or \$607,783 change from the prior year.

The primary source of revenue for the Water/Sewer Budget is charges for services, which accounts for 88.2% of all revenue.

Revenue by major category is depicted below.

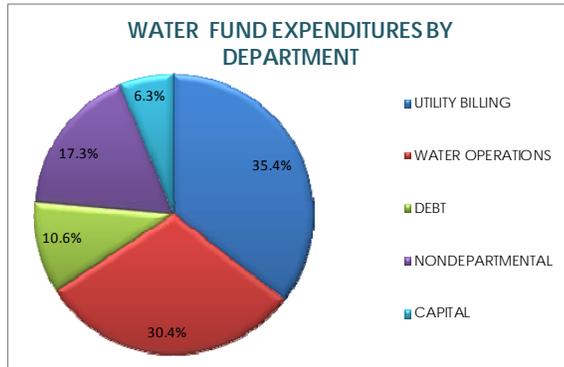


Below is the five year summary of revenues:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Water/Sewer Fund Charges for Services	\$ 2,787,824	\$ 3,089,186	\$ 3,233,643	\$ 4,195,726	\$ 4,767,900	71.03%
Water/Sewer Fund Investment Earnings	\$ 445	\$ 174	\$ 167	\$ 6	\$ 20	-95.51%
Water/Sewer Fund Misc. Income	\$ 68,865	\$ 10,068	\$ 15,805	\$ 15,001	\$ 7,500	-89.11%
Water/Sewer Fund Development	\$ -	\$ 1,500	\$ -	\$ -	\$ -	0.00%
Water/Sewer Fund Surplus Sales/Rentals	\$ -	\$ 31,549	\$ 17,111	\$ 2,118	\$ 2,000	100.00%
Water/Sewer Fund Surplus Transfers	\$ 176,270	\$ 210,200	\$ 197,312	\$ 171,200	\$ 214,415	21.64%
Water/Sewer Fund Total Revenues	\$ 3,033,404	\$ 3,342,677	\$ 3,464,037	\$ 4,384,052	\$ 4,991,835	64.56%
Water/Sewer Fund Revenues Per Capita	\$ 418.00	\$ 452.08	\$ 433.44	\$ 537.80	\$ 600.35	43.63%

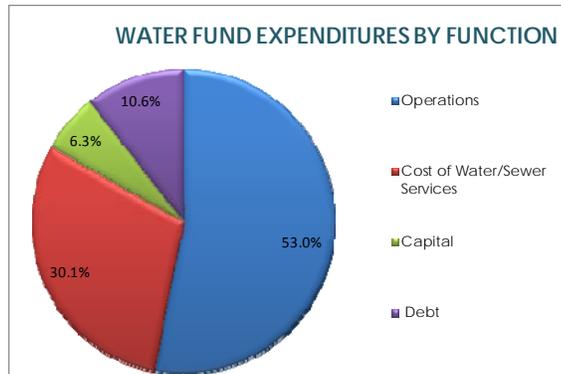
EXPENDITURES

The Water/Sewer Fund Budget is illustrated below by department:



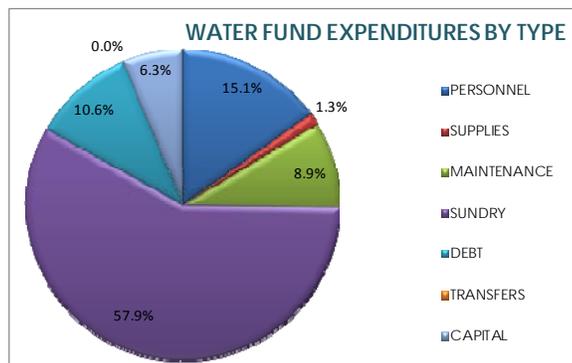
The Water Operations & Utility Billing departments make up over 65.8% of the Water/Sewer Fund Budget. Non-departmental makes up 17.3%, Debt makes up 10.6% and Capital makes up the remaining 6.3%.

The Water/Sewer Fund Budget is illustrated below by operations function:



Operations make up the majority of the expenditures with 53.0%, and cost of water and sewer services to purchase and dispose of sewer is 30.1%. Capital and Debt make up the remaining 6.3% and 10.6%, respectively.

The Water/Sewer Fund Budget is illustrated below by expenditure type:



Sundry which is utilities, consultants, training, and other miscellaneous items makes up 57.9% while personnel costs makes up only 15.1%. Supplies, maintenance, debt, and capital make up the remaining 27%.

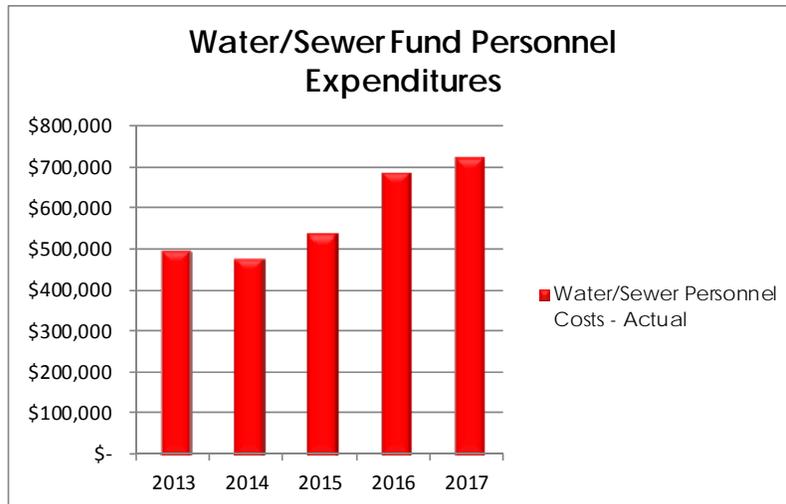
Below is the last five years of expenditures for the Water/Sewer Fund and the % change:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Water/Sewer Personnel Costs	\$ 499,651	\$ 477,340	\$ 541,926	\$ 688,434	\$ 725,958	45.29%
Water/Sewer Supply Costs	\$ 70,578	\$ 50,890	\$ 47,603	\$ 52,018	\$ 62,950	-10.81%
Water/Sewer Maintenance Costs	\$ 292,620	\$ 180,485	\$ 316,971	\$ 550,956	\$ 427,575	46.12%
Water/Sewer Sundry Costs	\$ 1,855,606	\$ 2,222,280	\$ 2,260,673	\$ 2,626,999	\$ 2,786,775	50.18%
Water/Sewer Debt Costs	\$ 674,956	\$ 193,497	\$ 186,691	\$ 505,473	\$ 511,309	-24.25%
Water/Sewer Transfers	\$ 996	\$ -	\$ -	\$ -	\$ -	-100.00%
Water/Sewer Capital Costs - Budgeted	\$ 96,970	\$ 207,500	\$ 1,145,791	\$ 1,645,200	\$ 301,850	211.28%
Water/Sewer Total Costs	\$ 3,491,377	\$ 3,331,992	\$ 4,499,655	\$ 6,069,079	\$ 4,816,417	37.95%
Water/Sewer Costs Per Capita	\$ 481.10	\$ 450.63	\$ 563.02	\$ 744.50	\$ 579.25	20.40%

PERSONNEL

Personnel expenditures are expected to total \$725,958, which is an increase of 5.5% from the prior year.

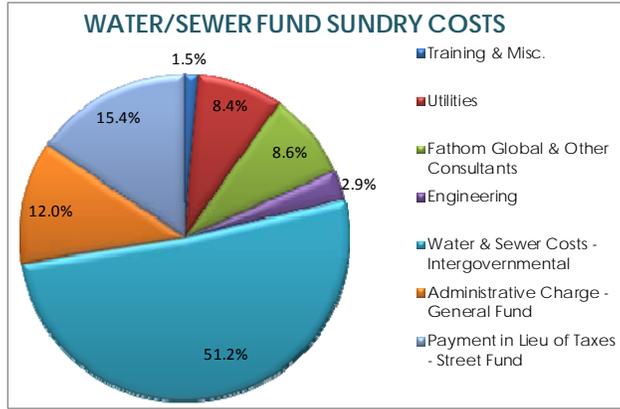
Below is a chart of the last 5 years of budgeted and actual salary and benefit expenditures:



Fiscal Year	2013	2014	2015	2016	2017	% Change FY13-17
Water/Sewer Personnel Costs - Actual	\$ 499,651	\$ 477,340	\$ 541,926	\$ 688,434	\$ 725,958	45.29%

SUNDRY

Sundry costs include training, utilities, contract with Global Water Fathom, engineering and other consultants, Fort Worth and Arlington charges, administrative charges to cover overhead to the General Fund, and a PILOT to the Street Fund for use of the streets.



The majority of Sundry costs are from Water & Sewer Costs that are paid to Fort Worth, Arlington, & Tarrant County Water District for purchase of water and transport of sewer (51.2%). The administrative charge to the general fund and the payment in lieu of taxes to the street fund represent 27.4%. With engineering, Fathom Global & other consultants, utilities, and training & misc. making up the remaining 21.4%.

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

Below is a five year trend and % change:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Advertising Costs	\$ -	\$ -	\$ 588	\$ 400	\$ 500	0.00%
Assoc Dues/Publication Costs	\$ 1,318	\$ 1,590	\$ 1,715	\$ 1,578	\$ 2,703	105.08%
Training/Seminars Costs	\$ 2,423	\$ 2,929	\$ 2,156	\$ 2,395	\$ 2,893	19.40%
Electric Services	\$ 175,113	\$ 198,872	\$ 192,894	\$ 200,000	\$ 210,000	19.92%
Gas Services	\$ 385	\$ 615	\$ 651	\$ 650	\$ 785	103.90%
Legal Services	\$ -	\$ -	\$ 490	\$ 400	\$ -	0.00%
Insurance Costs	\$ 24,089	\$ 23,215	\$ 26,773	\$ 22,923	\$ 22,923	-4.84%
Special Services	\$ 60,664	\$ 189,840	\$ 212,559	\$ 274,989	\$ 238,368	292.93%
Equipment Rental Costs	\$ 11,303	\$ 2,854	\$ 3,254	\$ 5,193	\$ 8,851	-21.69%
Travel Costs	\$ 1,149	\$ 1,334	\$ 1,295	\$ 1,230	\$ 2,550	121.93%
Engineering Services	\$ -	\$ 8,490	\$ 45,589	\$ 110,000	\$ 80,000	842.29%
Telephone Services	\$ 13,489	\$ 14,269	\$ 10,044	\$ 12,341	\$ 13,415	-0.55%
Water/Sewer Services	\$ 1,918	\$ 2,421	\$ 3,320	\$ 2,654	\$ 4,500	134.62%
Trash/Disposal/Dump Services Costs	\$ 3,685	\$ 3,913	\$ 2,960	\$ 2,100	\$ 6,000	62.82%
Intergov- Fort Worth Sewer	\$ 15,341	\$ 16,560	\$ 18,727	\$ 16,661	\$ 18,245	18.93%
Intergov- Arlington Sewer	\$ 467,896	\$ 603,344	\$ 572,235	\$ 746,673	\$ 936,000	100.04%
Intergov- Fort Worth Water	\$ 405,445	\$ 420,827	\$ 470,110	\$ 310,700	\$ 451,818	11.44%
Intergov- Tarrant County Water District	\$ 16,130	\$ 26,000	\$ 19,000	\$ 30,000	\$ 21,138	31.05%
Admin Charge - General Fund	\$ 311,827	\$ 336,144	\$ 325,884	\$ 421,285	\$ 334,418	7.24%
Payment in Lieu of Tax - Street Fund	\$ 339,300	\$ 369,098	\$ 358,473	\$ 463,413	\$ 429,966	26.72%
Bad Debt Expense	\$ -	\$ -	\$ (8,890)	\$ -	\$ -	0.00%
Water/Sewer Total Sundry Costs	\$ 1,851,475	\$ 2,222,315	\$ 2,259,827	\$ 2,625,586	\$ 2,785,075	50.42%

Below is the five year trend on the costs paid to Fort Worth, Arlington, and Tarrant County Water District for water and sewer costs:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Actual)	2017 (Budgeted)	% Change FY13-17
Fort Worth Water Costs Per 1,000 Gallons	\$ 1.6720	\$ 1.8505	\$ 2.1001	\$ 2.2547	\$ 2.2417	34.07%
Fort Worth Max/Peak Day Charge	\$ 114,398	\$ 179,738	\$ 156,017	\$ 128,074	\$ 148,529	29.84%
Fort Worth Max/Peak Hour Charge	\$ 30,616	\$ 7,942	\$ 47,325	\$ 41,788	\$ 5,964	-80.52%
Fort Worth Sewer Costs Per 1,000 Gallons	\$ 1.1633	\$ 1.1267	\$ 1.1495	\$ 1.2784	\$ 1.1817	1.58%
Arlington Sewer Costs Per 1,000 Gallons	\$ 1.844	\$ 2.124	\$ 2.226	\$ 2.380	\$ 2.510	36.12%
Arlington Sewer Monthly Transportation Costs	\$ 16,463	\$ 15,065	\$ 16,117	\$ 20,923	\$ 24,000	45.78%
Tarrant Co. Ground Water District Per 1,000 Gallons	\$ 0.125	\$ 0.125	\$ 0.125	\$ 0.125	\$ 0.125	0.00%

Below is the five year trend information on consumption and accounts for Water & Wastewater:

Fiscal Year	2013 (Actual)	2014 (Actual)	2016 (YTD)	2015 (Actual)	2016 (Projected)	2017 (Budgeted)	% Change FY13-17
Fort Worth Water Consumption	177,905,602	164,579,773	60,935,204	173,204,854	162,616,597	167,096,713	-8.59%
Total City Water Consumption	319,432,300	331,870,138	123,249,119	314,409,521	325,663,904	321,878,880	1.95%
# of Water Accounts	2,506	2,901	2,820	2,722	2,928	3,100	16.84%
Total City Sewer Consumption	182,278,510	186,443,967	80,887,454	167,363,988	168,614,176	176,954,774	-7.50%
# of Sewer Accounts	2,267	2,390	2,527	2,427	2,551	2,700	12.53%

The administrative charge to the General Fund and the payment in lieu of taxes (PILOT) to the Street Fund are calculated based off a % of revenues. The administrative charge to the General Fund is monitored to determine if the % needs to be changed if administrative costs change.

ASSET MANAGEMENT PLAN WATER DISTRIBUTION SUMMARY (UPDATED EVERY 2-3 YEARS)

WHAT DOES THE CITY OWN?

Kennedale is responsible for the following water distribution system inventory which includes approximately 48 miles of water mains:

Water Distribution System Inventory		
Asset Type	Asset Component	Quantity/Units
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft
	Water Pipe (2 inch)	7,079.26 ft
	Water Pipe (6 inch)	73,576.03 ft
	Water Pipe (8 inch)	92,372.76 ft
	Water Pipe (10 inch)	7,301.84 ft
	Water Pipe (12 inch)	44,870.42 ft
	Water Pipe (16 inch)	26,532.19 ft
	Hydrants	487
	Equipment	6
	Facilities	27
Vehicles	14	

WHAT IS THE WATER DISTRIBUTION SYSTEM WORTH?

The estimated replacement value of the water distribution system, in 2015 dollars, is approximately \$23.7 million. The cost per household for the water distribution system is \$10,851 based on 2,184 households.

Water Distribution System Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost*
Water Distribution System	Water Pipe (1.5 inch)	3,644.62 ft	User-Defined	\$153,075
	Water Pipe (2 inch)	7,079.26 ft	User-Defined	\$297,329
	Water Pipe (6 inch)	73,576.03 ft	User-Defined	\$3,090,196
	Water Pipe (8 inch)	92,372.76 ft	User-Defined	\$5,283,722
	Water Pipe (10 inch)	7,301.84 ft	User-Defined	\$522,082
	Water Pipe (12 inch)	44,870.42 ft	User-Defined	\$3,849,883
	Water Pipe (16 inch)	26,532.19 ft	User-Defined	\$3,035,280
	Hydrants	487	User-Defined	\$798,680
	Equipment	6	User-Defined	\$188,215
	Facilities	27	User-Defined	\$6,668,420
	Vehicles	14	User-Defined	\$133,583
				\$24,020,465

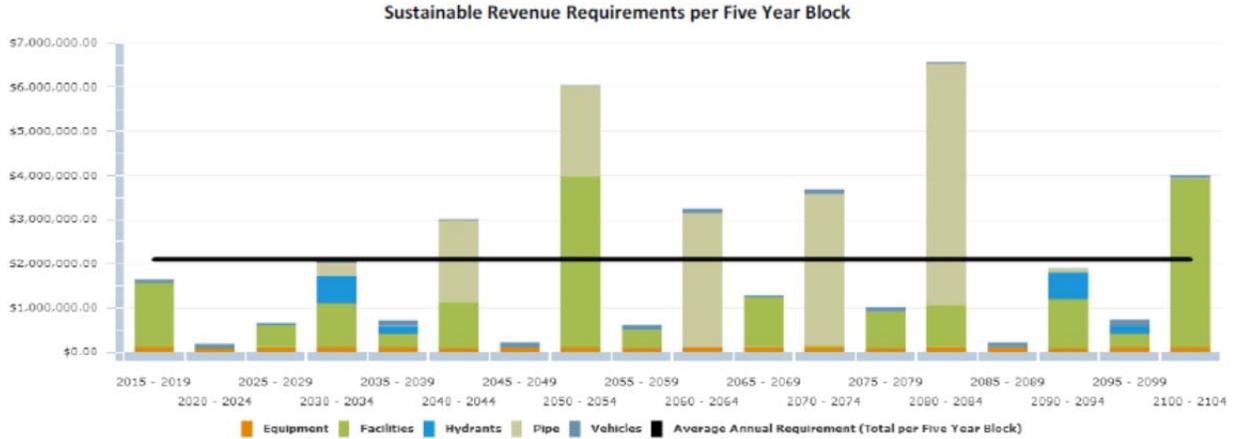
WHAT IS THE CONDITION OF THE WATER DISTRIBUTION SYSTEM?

Based on age based condition, approximately 76% of the city’s water mains are in fair to excellent condition, while 24% are poor to critical condition. Nearly 42%, by replacement value, of the city’s facilities assets are in poor to critical condition. As such, the city received a Condition vs. Performance rating of ‘C’.



HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s water distribution system is approximately \$420,000. Based on Kennedale’s annual funding of \$589,000, there is a surplus of \$169,000. Given this surplus, the city received a Funding vs. Need rating of ‘A’. The following graph represents five year blocks of expenditure requirements against the sustainable funding threshold line.



The city received an overall rating of ‘B’ for its water distribution system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

**ASSET MANAGEMENT PLAN WASTEWATER COLLECTION SYSTEM SUMMARY
(UPDATED EVERY 2-3 YEARS)**

WHAT DOES THE CITY OWN?

The inventory components of the wastewater collection system are outlined in the table below. The entire system consists of approximately 48 sanitary mains.

Wastewater Collection System Inventory		
Asset Type	Asset Component	Quantity/Units
Wastewater Collection System	Sewer Pipe (6 Inch)	122,238 ft
	Sewer Pipe (8 Inch)	85,470 ft
	Sewer Pipe (10 Inch)	5,997 ft
	Sewer Pipe (12 Inch)	37,848 ft
	Sewer Pipe (15 Inch)	811 ft
	Sewer Pipe (18 Inch)	3,558 ft

WHAT IS THE WASTEWATER COLLECTION SYSTEM WORTH?

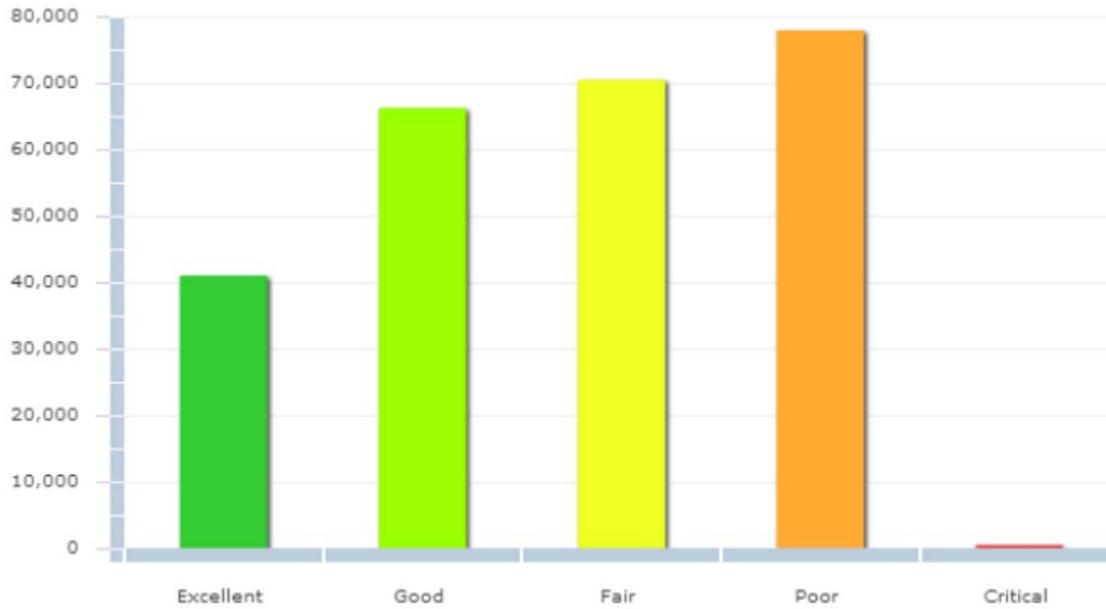
The estimate replacement value of the wastewater collection system, in 2015 dollars, is approximately \$14.9 million. The cost per household for the wastewater collection is \$7,380 based on 2017 households.

WHAT IS THE CONDITION OF THE WASTEWATER COLLECTION SYSTEM?

Approximately 69% of the city’s sewer pipes are in fair to excellent condition, based on age data only, with approximately 31% in poor to critical condition. As such, the city received a Condition vs. Performance rating of ‘C’.

THIS PAGE LEFT BLANK INTENTIONALLY

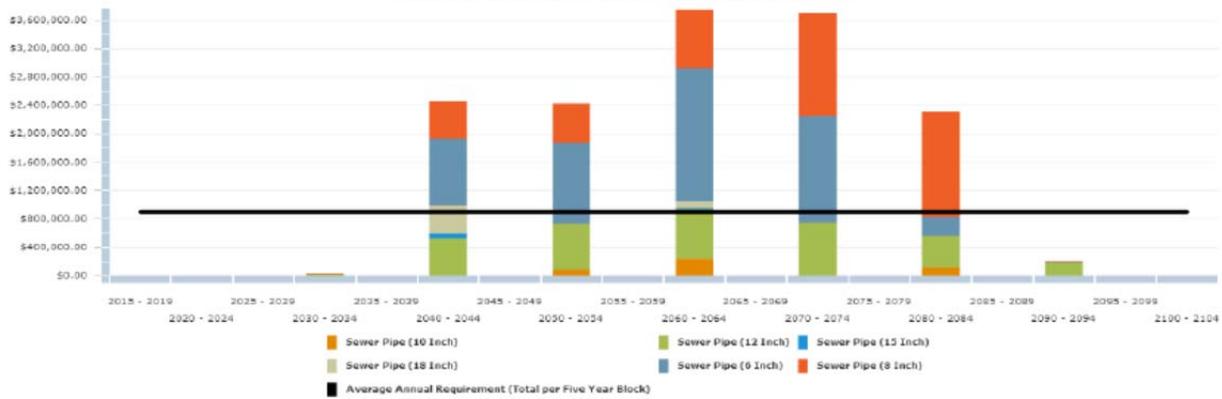
Wastewater Collection System Condition by Quantity



HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s wastewater collection system is approximately **\$179,000**. Based on Kennedale’s current annual funding of **\$80,000**, there is an annual deficit of **\$99,000**. Given this deficit, the city received a Funding vs. Need rating of ‘F’. The following graph presents five year blocks of expenditure requirements against the sustainable funding threshold line.

Sustainable Revenue Requirements per Five Year Block



The city received an overall rating of ‘D’ for its wastewater collection system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

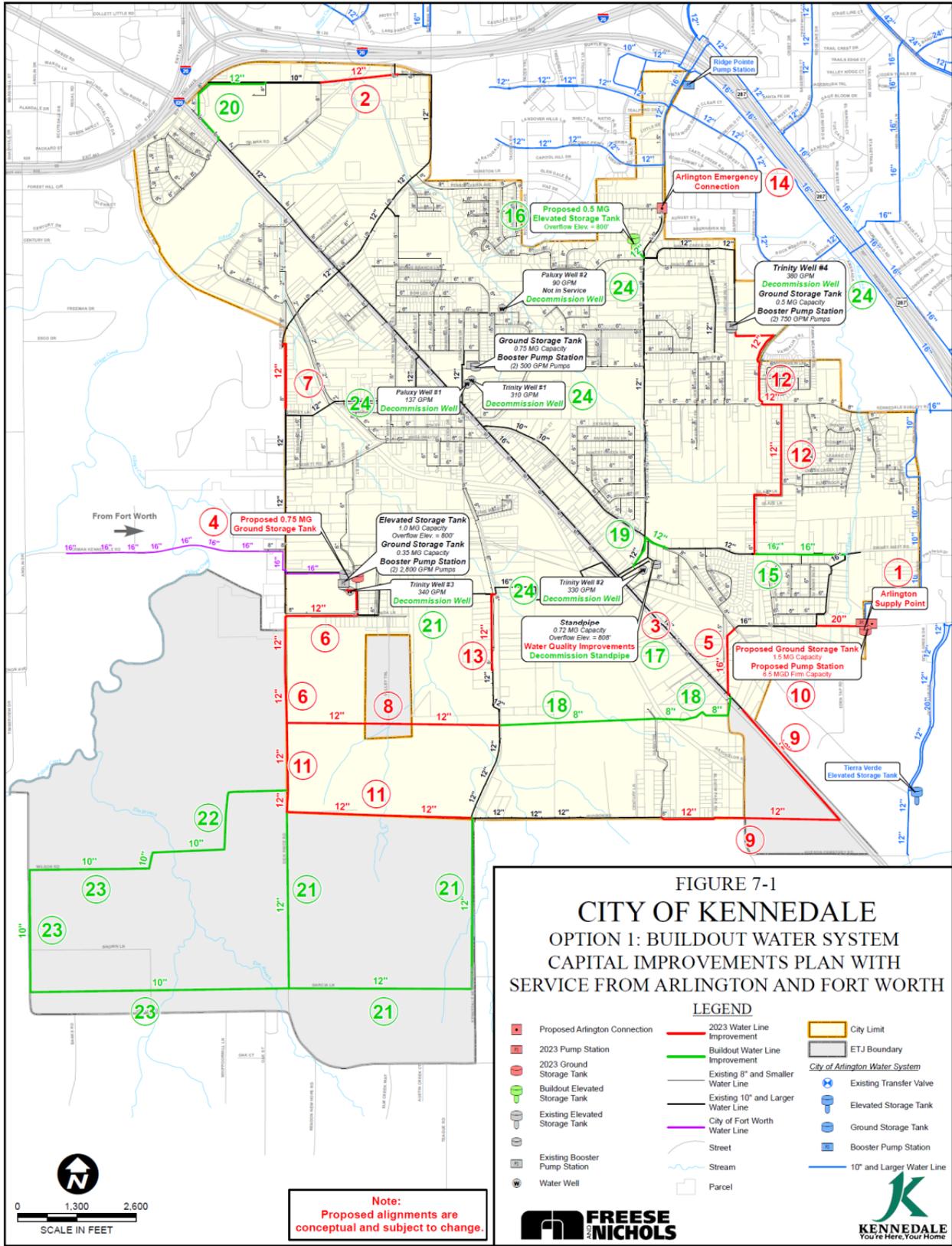
WATER & WASTEWATER MASTER PLAN MAY 2014 SUMMARY

Below is the capital improvement needs for the City for the water system through the buildout of our City if with Fort Worth, Wells, and Arlington Water supply:

Table 7-1: Option 1 Water System Capital Improvement Plan

	Proj. No.	Project	Cost
2013 - 2023	1	Arlington Water Supply	\$909,420
	2	12-inch water line south of Interstate 20	\$438,830
	3	Standpipe Improvements	\$483,000
	4	0.75 MG Ground Storage Tank	\$1,343,430
	5	16-inch water line along Eden Road	\$495,420
	6	12-inch water lines from Pump Station 3 and along Dick Price Road	\$409,650
	7	12-inch water line between Dick Price Road and New Hope Road	\$319,880
	8	12-inch water line along Dick Price Road	\$767,460
	9	12-inch water line along US 287 Business and along Hudson Road	\$1,235,930
	10	1.5 MG Ground Storage Tank and 6.5 MGD Pump Station	\$3,910,230
	11	12-inch water line along Dick Price Road and Green Circle	\$1,049,530
	12	12-inch water line between Swiney Hiatt Road and Trinity Well #4	\$1,320,480
	13	12-inch water line along New Hope Road	\$390,190
	14	Arlington Emergency Connection	\$172,500
	Total 2013 - 2023		\$13,245,950
2024 - Buildout	15	16-inch water line Swiney Hiatt Road	\$386,120
	16	0.5 MG Elevated Storage Tank	\$1,958,670
	17	Decommission Standpipe	\$207,000
	18	8-inch water lines between New Hope Road and US 287 Business	\$571,830
	19	12-inch water line near standpipe	\$158,730
	20	12-inch water line south of Interstate 20 and along US 287 Business	\$275,840
	21	12-inch water lines along Dick Price Road, Garcia Lane and New Hope Road	\$1,932,730
	22	10-inch water line west of Dick Price Road	\$944,750
	23	10-inch water line along Wilson Road and Shelby Road in the ETJ	\$1,769,850
	24	Decommission Wells	\$207,000
	Total 2024 - Buildout		\$8,412,520
	Grand Total, 2013 - Buildout		\$21,658,470

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

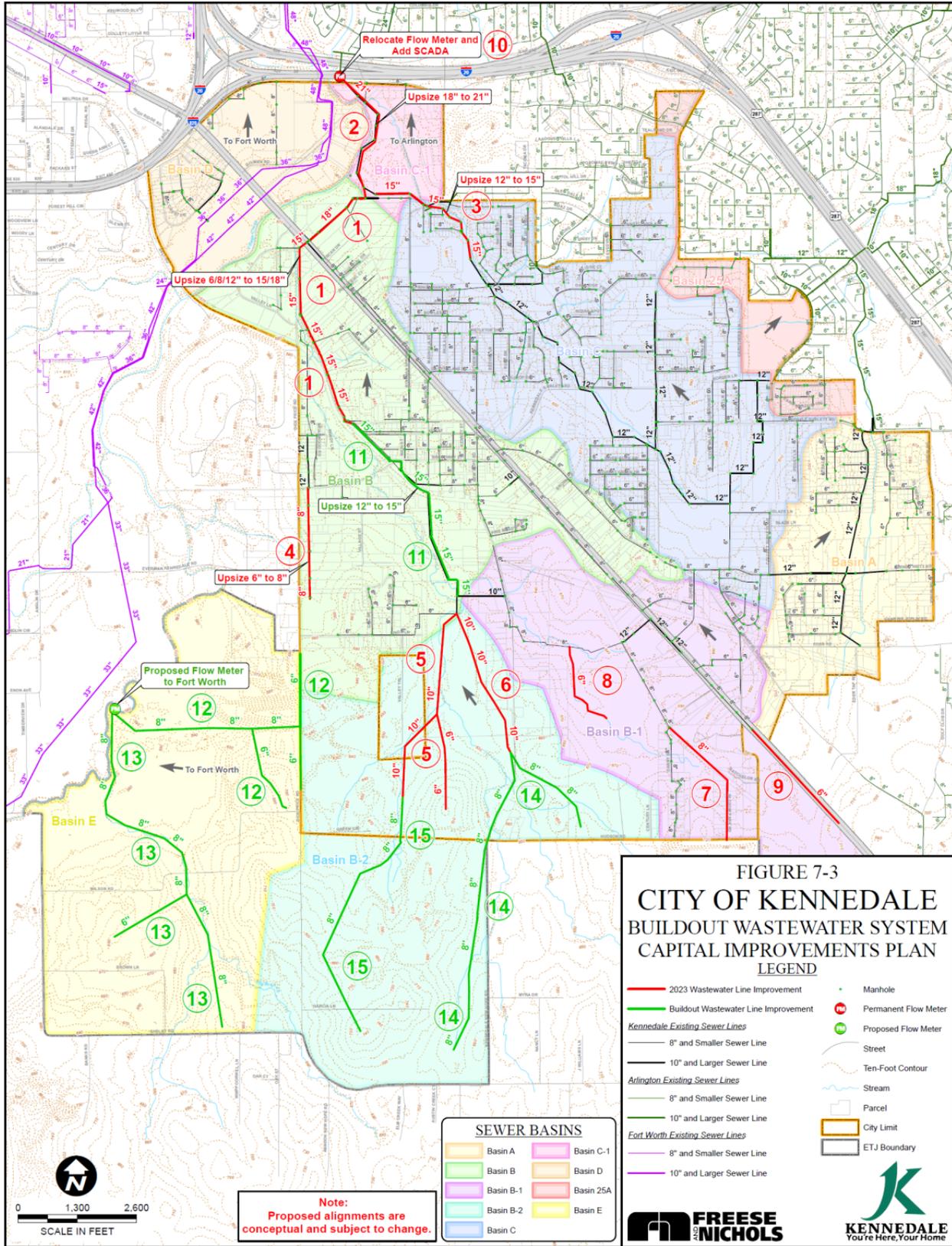


WATER & WASTEWATER MASTER PLAN MAY 2014 SUMMARY

Below is the capital improvement needs for the City for the wastewater system through the buildout of our City with Arlington sewer:

Table 7-3: Wastewater System Capital Improvement Plan

	Proj. No.	Project	Cost
2013 - 2023	1	15/18-inch interceptor along North Road and Dick Price Road	\$1,442,480
	2	21-inch and interceptor in Basin C-1	\$846,690
	3	15-inch interceptor in Basin C	\$692,210
	4	8-inch line along Dick Price Road	\$601,200
	5	10/6-inch lines in Basin B-2	\$985,990
	6	10-inch line in Basin B-2	\$426,950
	7	8-inch line along Bloxom Park	\$327,090
	8	6-inch line in Basin B-1	\$213,890
	9	6-inch line along Kennedale Parkway	\$244,450
	10	Flow Meter Updates	\$358,800
		Total 2013 - 2023	\$6,139,750
2024 - Buildout	11	15-inch interceptor in Basin B	\$1,049,360
	12	6/8-inch lines in Basin E	\$1,512,510
	13	6/8-inch lines in Basin E	\$1,341,910
	14	8-inch lines in Basin B-2	\$1,076,700
	15	8-inch lines in Basin B-2	\$699,700
		Total 2024 - Buildout	\$5,680,180
		Grand Total, 2013 - Buildout	\$11,819,930



CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
4010-00-00	WATER SERVICE	1,878,194	2,640,000	2,640,000	1,268,132	\$2,314,512	2,630,000	(10,000)
4020-00-00	SEWER SERVICE	1,198,797	1,654,145	1,654,145	1,002,367	\$1,667,146	1,992,000	337,855
4025-00-00	SEWER SURCHARGE	8,521	7,000	7,000	6,052	8,852	8,400	1,400
4040-00-00	PENALTIES	50,366	55,000	55,000	42,183	66,983	66,000	11,000
4050-00-00	ADMINISTRATIVE FEES	16,160	15,000	15,000	10,620	15,020	15,000	-
4060-00-00	WATER TAP FEES	11,115	-	-	19,025	27,575	10,000	10,000
4061-00-00	METER PURCHASE/INSTALL	40,492	11,000	11,000	17,578	43,943	11,000	-
4070-00-00	SEWER TAP FEES	10,179	-	-	19,031	21,031	10,000	10,000
4071-00-00	ENGINEER REVIEW FEES	-	-	-	7,900	10,900	5,000	5,000
4074-00-00	SANITATION BILLING FEES	11,847	8,500	8,500	7,269	12,069	14,400	5,900
4076-00-00	OTHER FEES-WATER UTILITY	7,880	750	750	5,575	7,575	6,000	5,250
4081-00-00	SALES TAX	92	100	100	82	122	100	-
	CHARGE FOR SERVICES	\$ 3,233,643	\$ 4,391,495	\$ 4,391,495	\$ 2,405,813	\$ 4,195,726	\$ 4,767,900	\$ 376,405
4401-00-00	INVESTMENT INCOME	167	133	133	6	6	20	-
	INVESTMENT EARNINGS	\$ 167	\$ 133	\$ 133	\$ 6	\$ 6	\$ 20	\$ -
4409-00-00	MISCELLANEOUS INCOME	9,765	7,500	7,500	10,288	15,000	7,500	-
	DEBT PROCEEDS	-	1,100,000	1,100,000	-	-	-	(1,100,000)
4415-00-00	INSURANCE REIMBURSEMENTS	6,039	-	-	-	-	-	-
4499-00-00	CASH OVER/(UNDER)	1	-	-	1	1	-	-
	MISCELLANEOUS INCOME	\$ 15,805	\$ 1,107,500	\$ 1,107,500	\$ 10,289	\$ 15,001	\$ 7,500	\$ (1,100,000)
4886-00-00	SALE OF PARTS/ASSETS	17,111	2,000	2,000	1,908	2,118	2,000	-
	SURPLUS SALES/RENTALS	\$ 17,111	\$ 2,000	\$ 2,000	\$ 1,908	\$ 2,118	\$ 2,000	\$ -
4963-00-00	TRANSFER IN-WATER IMPACT FUND	174,916	171,200	171,200	-	171,200	154,415	(16,785)
4964-00-00	TRANSFER IN-SEWER IMPACT FUND	22,396	-	-	-	-	60,000	60,000
	TRANSFERS	\$ 197,312	\$ 171,200	\$ 171,200	\$ -	\$ 171,200	\$ 214,415	\$ 43,215
	TOTAL REVENUES	\$ 3,464,037	\$ 5,672,328	\$ 5,672,328	\$ 2,418,016	\$ 4,384,052	\$ 4,991,835	\$ (680,380)
	TOTAL REVENUES (EXCLUDING INTEREST/TRANSFERS)	\$ 3,266,558	\$ 4,400,995	\$ 4,400,995	\$ 2,418,010	\$ 4,212,846	\$ 4,777,400	
	7% ADMIN CHARGE-GENERAL FUND	326,656	440,100	440,100	241,801	421,285	334,418	
	9% PAYMENT IN LIEU OF TAXES-STREETS FUND	359,321	484,109	484,109	265,981	463,413	429,966	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND

**FY16-17
PROPOSED**

4010-00-00 WATER SERVICE	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S WATER RATES	2,630,000	2,630,000
4020-00-00 SEWER SERVICE	CHARGE PER ORDINANCE RECEIVED FROM RESIDENTIAL/COMMERCIAL ACCOUNTS GIVEN KENNEDALE'S SEWER RATES	1,992,000	1,992,000
4025-00-00 SEWER SURCHARGE	REVENUE RECEIVE FOR COMMERCIAL ACCOUNTS LOCATED AT NORTH ENTRANCE OF KENNEDALE PARKWAY (FWT, NANCY'S, AND US GALVANIZING,). COMMERCIAL ACCOUNTS DO NOT UTILIZE 3 MONTH AVERAGING FOR SEWER (DIRECT OFFSETTING EXPENSE IN UTILITY BILLING). (\$700/MONTH)	8,400	8,400
4040-00-00 PENALTIES	FEES PER ORDINANCE ON BALANCE OF DELINQUENT ACCOUNTS (\$5500/MONTH)	66,000	66,000
4050-00-00 ADMINISTRATIVE FEES	FEES PER ORDINANCE FOR DELINQUENT ACCOUNTS APPEARING ON CUT LIST, ONCE BALANCE SATISFIED OR PAYMENT ARRANGEMENT MADE SERVICE IS ESTABLISHED (\$1300/MONTH)	15,000	15,000
4060-00-00 WATER TAP FEES	FEE PER ORDINANCE TO TAP INTO WATER SERVICE WITH A NEW METER	10,000	10,000
4061-00-00 METER PURCHASE/INSTALL	FEE PER ORDINANCE TO PURCHASE/INSTALL EITHER NEW OR REPLACEMENT METERS	11,000	11,000
4070-00-00 SEWER TAP FEES	FEE PER ORDINANCE TO TAP INTO SEWER SERVICE WITH A NEW METER	10,000	10,000
4071-00-00 ENGINEER REVIEW FEES	FEES PER ORDINANCE TO CHARGE FOR ENGINEER TO REVIEW PLANS	5,000	5,000
4074-00-00 SANITATION BILLING FEES	4% RIGHT OF WAY FRANCHISE FEE RETAINED GIVEN IESI TRASH BILL (\$1200/MONTH)	14,400	14,400
4076-00-00 OTHER FEES-WATER UTILITY	FEES PER ORDINANCE TO ESTABLISH/TRANSFER UTILITIES TO ANOTHER LOCATION (\$500/MONTH)	6,000	6,000
4081-00-00 SALES TAX	FEES RETAINED FROM SALES TAX TOTAL PAID TO STATE COMPTROLLER (.50% IS DISCOUNTED AMOUNT IF PAYMENT MADE IN TIMELY FASHION)	100	100
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	20	20
4409-00-00 MISCELLANEOUS INCOME	FEES PER ORDINANCE FOR NON-SUFFICIENT FUNDS CHECKS (NSF), ALSO INCLUDES OTHER INCOME SUCH AS THOSE FROM ANNUAL CITYWIDE CLEANUP, ALLOWING COMPANIES TO USE WATER/SEWER RIGHT OF WAY, TML INSURANCE RETURN OF EQUITY CHECK, WATER WELL PERMITS, WASTEHAULER TRIP TICKET PERMITS/BOOKS	7,500	7,500
4886-00-00 SALE OF PARTS/ASSETS	REVENUE EARNED FROM THE SALE OF MAINLY SCRAP METAL	2,000	2,000
4963-00-00 TRANSFER IN-WATER IMPACT FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	154,415	154,415
4964-00-00 TRANSFER IN-SEWER IMPACT FUND	MONIES TRANSFERRED TO ASSIST IN FUNDING PORTION OF \$2.9M 2007 CO BOND/16" WATER LINE PAYMENT (BASED ON IMPACT FEE REVENUE AND AVAILABLE FUND BALANCE)	60,000	60,000

TOTAL REVENUES \$ 4,991,835

DEPARTMENT OUTLINE: UTILITY BILLING

FUNCTIONS

Provides the highest quality cost-effective service to the residents of Kennedale by processing and maintaining utility accounts, collecting payments, and producing and monitor field work orders

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Total replacement of Meter Transmission Units (MTU) due to manufacturing defect (4.4)
- Merged Municipal Court and Utility Billing to improve customer service in both departments (4.4)
- Learn LT Systems (Municipal Court software) to assist court due to merging departments (4.4)
- Reconciled all accounts receiving grandfathered senior trash credit and removed those that no longer qualified (4.4)
- Established a deposit amount for storm drainage-only accounts (4.4)
- Updated policy with Global Water Fathom to correct multi-family deposits (4.4)
- Implemented use of tablets in the field so that work orders could be updated in “real time” (4.4)
- Resolved City Works programming errors with Global Water Fathom (4.4)
- Implemented new water service application to maintain compliance with state regulations (4.4)
- Updated senior/disabled credit application to provide useful documents in determining eligibility (4.4)
- Corrected multipliers on multi-family units for all services (4.4)
- Created new water and sewer tap confirmation sheet to ensure taps are placed and paid for before permits are issued (4.4)
- Implemented fixed-rate for builder accounts so that meters can be set before final inspection to limit damaged equipment (4.4)

SHORT-TERM GOALS

- Continue to work with Global Water Fathom automated meter reading and work order system (4.4)
- Provide services to the residents such as the City Wide Clean Up and the City Wide Garage Sale (4.4)
- Work with library to host a “Fix a Leak Week” in Kennedale to provide information to residents about leaks and conservation (4.4)
- Fathom software update, providing customer access to better meter read information and other customer portal additions (4.4)
- Purchase receipt printer to enable the printing of customer payments and cash receipts at the window to better serve residents in timeliness and service (4.4)

- Correct accounts with multiple meters to be billed based on each meters consumption in tiers rather than combined consumption (4.4)

LONG-TERM GOALS

- Regularly audit utility billing accounts, meters and boxes to maintain and enhance revenue requirements and quality services. (4.4)
- Complete audit on storm drain account to ensure property owners are receiving the bills and no tenants are being double billed (4.4)
- Complete audit on irrigation only accounts to ensure no meters only providing water for irrigation are receiving sewer charges as well as to lessen the work order for zero usage that public works receives (4.4)
- Continue audit on all internal water account codes to ensure accuracy between the City and Fathom (4.4)
- Implement process to monitor returned payments (4.4)
- Work with permits to create a master address list to update both UB and Permits records to match (4.4)
- Create IVR list each month to determine that phone numbers are up to date and customers are receiving notifications (4.4)
- Update process for average billing and Fort Worth Sewer Surcharge so the process is automated and not manual to eliminate errors (4.4)

STAFFING RESOURCES

- Utility Billing Administrator – 1.0 FTE

PERFORMANCE MEASURES

(THROUGH JUNE 2016)

- 2,927 Water Accounts
- 2,551 Sewer Accounts
- 65 Water Taps
- 63 Sewer Taps
- 22 New Utility Connections
- 350 Billing Field Investigations
- 68 (Avg. monthly) Disconnections
- 15% (Avg.) Water Cases Resolved
- 421.84 (Tons) of Recyclables Picked – Up
- 1,370,919 (Gallons) of Leak Adjustments

- Fathom Global Customer Care Survey
 - 7,136 (792 Avg /monthly) Call Volume
 - 72.6% (60% Min. Per Contract) Service Level
 - 9.42 (Avg.) Customer Satisfaction Survey
 - 96% (Avg.) Call Resolution %
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Quality of Services – 74%
 - Accuracy of Water Bill – 70% rated good or better
 - Resolution of Billing Disputes – 39% rated good or better

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

01: UTILITY BILLING

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	63,904	63,693	63,693	42,169	66,528	68,137	4,444
	SUPPLIES	1,027	1,225	1,225	259	648	1,325	100
	MAINTENANCE	8,256	8,203	8,203	3,850	8,062	8,304	101
	SUNDRY	1,253,651	1,287,860	1,287,860	564,527	1,280,258	1,626,431	338,572
	TOTAL EXPENDITURES	\$ 1,326,837	\$ 1,360,981	\$ 1,360,981	\$ 610,804	\$ 1,355,496	\$ 1,704,198	\$ 343,217

DEPARTMENT OUTLINE: WATER OPERATIONS

FUNCTIONS

Provides operations and maintenance of the water and wastewater system

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Evaluated the purchase of additional auto flush valves for dead end mains (4.4)
- Added delay start timer to chlorine booster pump at T2 to prevent pump from becoming air locked (4.4)
- Ensured that customer service inspections are performed by the building official and records maintained for future Sanitary Surveys as required by TCEQ (4.4)
- Worked with Planning and Development, developed a Water Conservation Plan (4.4)
- Conducted SCADA training (4.4)
- Upgraded water meter MTU's (4.4)
- Personnel trained to use new meter services tablets and software (4.4)
- Worked with Arlington to develop sewer billing adjustment matrix to deal with erroneous high flows created by Arlington lift station (4.7)
- Replaced P1 and T1 well pumps and well flow meters (4.4)
- Purchased new SCBA's and trained personnel on proper use (4.4)
- Completed Bloxom Drive water and sewer line project (4.4)
- Tarrant County paved Public Works facility parking lot (4.8.2)
- Completed emergency sewer line replacement at Village Creek (4.4)
- Completed phase I of Vineyards development (4.4)
- Upgraded hardware for old booster pumps at T3 site (4.4)
- Conducted triennial Lead and Copper sampling (4.4)
- Completed TCEQ Triannual Compliance Inspection. No Violations. Designated TCEQ Advisory Utility (4.4)
- Completion of Water & Sewer Impact Fee Study with Freese & Nichols (4.4)

SHORT-TERM GOALS

- Purchase and retrofit well sites for mobile emergency generator use (4.4)
- Install booster pumps at the T2 site (4.4)
- Present Water Conservation Plan to City Council (4.4)
- Evaluate the purchase of additional auto flush valves for dead end mains (4.4)
- Work with Planning and Development to develop and implement a Water Conservation Plan (4.8.2)

- Upgrade SCADA field plc's as they out with Ethernet compatible models as they are replaced(4.4)
- Add timer programming for booster pumps in SCADA so pump starts can be staggered to reduce water hammer (4.4)
- Implement a backflow device inspection/tracking and maintenance program (4.4)
- Continue eliminating 2" water lines (4.4)
- Continue sewer and manhole rehabilitation, smoke testing and installation of rain guards in manholes to reduce I&I (4.4)
- Conduct SCADA training as needed(4.4)
- Implement an automated work order system allowing for a more organized approach to inventory (4.4)
- Enable personnel to improve professional licenses and participate in professional organizations (4.4)
- Sewer line replacement along Dick Price Rd (4.4)
- Complete Senior living facility project (4.4)
- Complete phase II of Vineyards development (4.4)
- Rehab T3 elevated tower (4.4)
- Secure chlorine bottle storage facility at T2 (4.4)

LONG-TERM GOALS

- Fund and build a Public Works Administration facility to better serve our customers (4.4)
- Replace all AC water lines in distribution system (12" Dick Price Road) (4.4)
- Fund a full-time Utility Analyst and Water Superintendent position (4.7)
- Rehabilitation of a least one tank a year (4.4)
- Install ground storage and booster pumps at the T2 site and larger ground storage tank at the T3 site (4.4)
- Investigate strategies to reduce water taste and odor issues (4.4)
- Continue reducing I&I by proactively inspecting and maintaining sewer lines (4.4)
- Eliminate all mains less than 6" in the water distribution system (4.4)
- Loop mains as needed to eliminate all dead end mains in the water distribution system (4.4)
- Install inline chlorine residual analyzers and tie the signal into SCADA so the residual can be monitored continually (4.4)
- Upgrade hardware and modify SCADA automation programming, to include old booster pumps at T3 site (4.4)
- Tie customers into Kennedale water that are in Kennedale but currently receive Arlington water (4.4)
- Construct 12" water line along I-20 from Bowman Springs Road to Kennedale Parkway (4.4)

- Continue participating in Community Development Block Grant (CDBG) program through Tarrant County (4.4)
- Continue involvement in a variety of organizations to enhance partnerships across the regions are as follows (1.4):
 - Village Creek/Lake Arlington Watershed protection program (4.4)
 - Fort Worth Wholesale Water and Wastewater Advisory Committee (4.4)
 - Northern Trinity Groundwater Conservation District (4.4)

STAFFING RESOURCES

- Public Works Director – 1.0 FTE
- Chief Crewleader – 1.0 FTE
- Backflow/CSI Inspector – 1.0 FTE
- Utility Inspector – 1.0 FTE
- Administrative Assistant – 1.0 FTE
- Utilities Analyst - .5 FTE
- Utilities Operator – 5.0 FTE
- Part Time Public Works Technician - .75 FTE

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- # of Major Breaks Repaired
 - 0 Water Breaks (*ones that were tracked*)
 - 3 Sewer Breaks (*ones that were tracked*)
- Water Lines (miles) Added – 1.0 mile
- Wastewater Lines (miles) Added – .5 mile
- Ground Storage Capacity (gallons) – 2,147,000
- Elevated Storage Capacity (gallons) – 1,144,000
- 8.25 Water Loss % (*Below 10% is considered excellent*)
- 72 Water Samples
- # of Manual Reads (*to be implemented*)
- # of Manholes Inspected and Repaired (*to be implemented*)
- # of Feet of Sewer Lines Cleaned (*to be implemented*)
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Quality of Water – 50%

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

- Taste & Odor – 42%
- Pressure – 72%
- Informed of Service Disruptions – 70%

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

02: OPERATIONS

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	469,687	619,833	619,833	385,830	607,471	635,143	15,309
	SUPPLIES	46,576	63,550	63,550	23,395	51,370	61,625	(1,925)
	MAINTENANCE	304,832	376,885	376,885	319,393	538,600	414,110	37,225
	SUNDRY	288,336	529,875	529,875	225,588	424,890	353,711	(176,164)
	CAPITAL	-	1,566,000	1,566,000	-	72,000	-	(1,566,000)
	TOTAL EXPENDITURES	\$ 1,109,432	\$ 3,156,143	\$ 3,156,143	\$ 954,206	\$ 1,694,331	\$ 1,464,589	\$ (1,691,554)

DEPARTMENT OUTLINE: WATER DEBT/CAPITAL PROJECTS

FUNCTIONS

Purpose of these departments is for debt and capital expenditures

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Bloxom Park Water & Sewer line (4.4)
- Completed paving of Public Works Facility (4.4)
- Completed Miller water line (4.4)
- Completed T2 Booster Pump (4.4)

SHORT-TERM GOALS

- Rebuild Timberline Road sewer line in Crestdale neighborhood (4.4)

LONG-TERM GOALS

- Complete projects on Water & Sewer Master Plan (4.4)
- Work on coordinating water, sewer, storm drain, and street project schedule (4.4)
- Evaluate available alternatives for water sources and wastewater disposal (4.4)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

- # of Capital Projects Completed
 - 2 Water Projects
 - 2 Sewer Projects
 - 1 Other Project

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

01: WATER/SEWER

03: DEBT SERVICE

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	DEBT	186,691	505,472	505,472	-	-	511,309	5,837
	TOTAL EXPENDITURES	\$ 186,691	\$ 505,472	\$ 505,472	\$ -	\$ -	\$ 511,309	\$ 5,837

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

10: WATER/SEWER FUND
01: WATER/SEWER
04: CAPITAL PROJECTS

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	CAPITAL	-	-	-	-	-	301,850	301,850
	TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 301,850	\$ 301,850

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR WATER & WASTEWATER PROJECT SCHEDULE

TYPE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
WATER PROJECTS					
DICK PRICE ELEVATED STORAGE TANK REHAB	-		800,000	-	-
ARLINGTON WATER SUPPLY CONNECTION	48,750	276,250	-	-	-
MASTER PLAN OPT 1 PROJECT 2 (OAKCREST)	-	438,830	-	-	-
MILLER TO VINEYARDS WATER LOOP	-	-	-	-	-
T-3 GROUND STORAGE TANK (.75M GALLONS)	-	-	-	-	1,343,430
MASTER PLAN OPT 1 PROJECT 13 (NEW HOPE)	-	390,190	-	-	-
MASTER PLAN OPT 1 PROJECT 9 (287BUS & HUDSON)	-	-	-	-	1,235,930
MASTER PLAN OPT 1 PROJECT 20 (12" I-20 & 287BUS)	-	275,840	-	-	-
	\$ 48,750	\$ 1,381,110	\$ 800,000	\$ -	\$ 2,579,360
WATERWATER PROJECTS					
CRESTDALE CLAY LINES (4)	250,000	250,000	250,000	250,000	-
MASTER PLAN PROJECT 5 (NEW HOPE TO RACETRACK)	-	-	870,000	-	-
MASTER PLAN PROJECT 11 (NEW HOPE)	-	-	-	1,049,360	-
	\$ 250,000	\$ 250,000	\$ 1,120,000	\$ 1,299,360	\$ -
TOTAL	\$ 298,750	\$ 1,631,110	\$ 1,920,000	\$ 1,299,360	\$ 2,579,360

THIS PAGE LEFT BLANK INTENTIONALLY

DEPARTMENT OUTLINE: NON-DEPARTMENTAL

FUNCTIONS

Purpose of this department is for expenditures that impact the fund but not necessarily one department like insurance, admin charge, and payment in lieu of tax

PERFORMANCE MEASURES

- N/A

DEPARTMENT SUMMARY BUDGET

10: WATER/SEWER FUND

90: NONDEPARTMENTAL

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	PERSONNEL	8,334	17,140	17,140	12,493	14,435	22,678	5,538
	MAINTENANCE	3,884	3,984	3,984	2,708	4,294	5,161	1,177
	SUNDRY	718,687	970,307	970,307	452,516	921,851	806,632	(163,674)
	CAPITAL	696,222	79,200	79,200	58,899	58,899	-	(79,200)
	TOTAL EXPENDITURES	\$ 1,427,127	\$ 1,070,631	\$ 1,070,631	\$ 526,617	\$ 999,479	\$ 834,472	\$ (236,159)

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED OTHER WATER/SEWER FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 580,034	\$ 499,825	\$ 688,123	\$ 571,310	\$ 688,123	\$ 710,994	
BEGINNING CASH BALANCE	\$ 336,791	\$ 225,726	\$ 225,726	\$ 225,726	\$ 225,726	\$ 248,597	
GRANTS	-	-	-	-	-	176,000	-
FINES/FEES	416,984	370,480	370,480	219,522	423,496	318,832	(51,648)
INVESTMENT EARNINGS	113	67	67	242	458	230	163
MISCELLANEOUS INCOME	-	-	-	-	369,000	93,736	-
TRANSFERS	-	-	-	-	-	-	-
TOTAL REVENUES	\$ 417,097	\$ 370,547	\$ 370,547	\$ 223,146	\$ 798,026	\$ 588,799	\$ (51,485)
SUPPLIES	-	1,000	1,000	-	-	300	(700)
MAINTENANCE	13,614	22,000	22,000	1,095	42,000	15,243	(6,757)
SUNDRY	48,904	141,273	141,273	82,366	161,955	91,614	(49,659)
TRANSFERS	246,490	171,200	171,200	-	171,200	214,415	43,215
GRANTS	-	-	-	-	-	176,000	176,000
CAPITAL	-	100,000	100,000	-	400,000	248,000	148,000
TOTAL EXPENDITURES	\$ 309,008	\$ 435,473	\$ 435,473	\$ 83,462	\$ 775,155	\$ 745,572	\$ 310,099
REVENUES OVER EXPENDITURES	\$ 108,089	\$ (64,926)	\$ (64,926)	\$ 139,684	\$ 22,871	\$ (156,773)	
ENDING FUND BALANCE	\$ 688,123	\$ 434,899	\$ 623,197	\$ 710,994	\$ 710,994	\$ 554,221	
ENDING CASH BALANCE	\$ 225,726	\$ 160,800	\$ 160,800	\$ 391,475	\$ 248,597	\$ 91,824	
FUND BALANCE AS % OF EXP	222.7%	99.9%	143.1%	851.9%	91.7%	74.3%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 688,123	\$ 434,899	\$ 623,197	\$ 710,994	\$ 710,994	\$ 554,221	

OTHER WATER/SEWER FUNDS BUDGET OVERVIEW

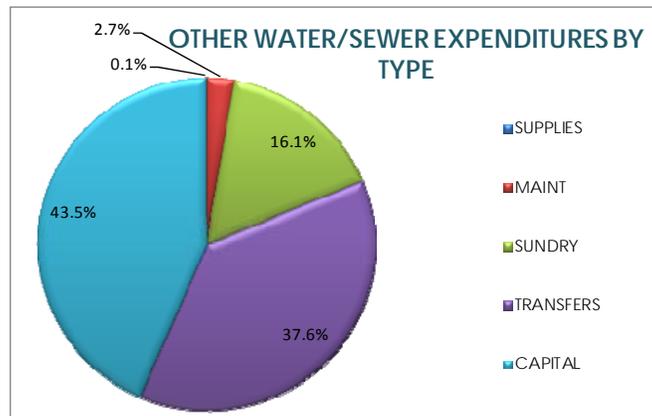
REVENUES

The main source of revenues for Other Water/Sewer Funds are from Fines/Fees. Below is a five year trend of revenues:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Other Water/Sewer Funds Fines/Fees	\$ 281,509	\$ 503,402	\$ 416,984	\$ 423,496	\$ 318,832	13.26%
Other Water/Sewer Funds Investment Earnings	\$ 90	\$ 44	\$ 113	\$ 458	\$ 230	155.56%
Other Water/Sewer Funds Transfers	\$ 996	\$ -	\$ -	\$ -	\$ -	-100.00%
Other Water/Sewer Funds Total Revenues	\$ 282,595	\$ 503,446	\$ 417,097	\$ 423,954	\$ 319,062	12.90%
Other Water/Sewer Funds Revenues Per Capita	\$ 38.94	\$ 68.09	\$ 52.19	\$ 52.01	\$ 38.37	-1.46%

Fines/Fees are revenues from Storm Drain Fees, Water Impact Fees, and Sewer Impact Fees.

EXPENDITURES



Capital and Transfers make up 37.6% and 43.5%, respectively, of the Other Water/Sewer Expenditures. This is money transfer to the Water/Sewer Fund to pay for debt. Sundry makes up 16.1%. Supplies and Maintenance make up the remaining 2.8%.

Below is a five year trend of expenditures:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Other Water/Sewer Funds Supplies	\$ -	\$ -	\$ -	\$ -	\$ 300	100.00%
Other Water/Sewer Funds Maintenance	\$ 717	\$ 11,164	\$ 13,614	\$ 42,000	\$ 15,243	2025.94%
Other Water/Sewer Funds Sundry	\$ 2,865	\$ 14,068	\$ 48,904	\$ 161,955	\$ 91,614	3097.70%
Other Water/Sewer Funds Transfers	\$ 176,270	\$ 181,085	\$ 246,490	\$ 171,200	\$ 214,415	21.64%
Other Water/Sewer Funds Capital	\$ -	\$ 3,814	\$ -	\$ 400,000	\$ 248,000	6402.36%
Other Water/Sewer Funds Total Expenditures	\$ 179,852	\$ 210,131	\$ 309,008	\$ 775,155	\$ 569,572	216.69%
Other Water/Sewer Funds Expenditures Per Capita	\$ 24.78	\$ 28.42	\$ 38.66	\$ 95.09	\$ 68.50	176.40%

STORM WATER UTILITY FUND BUDGET OVERVIEW

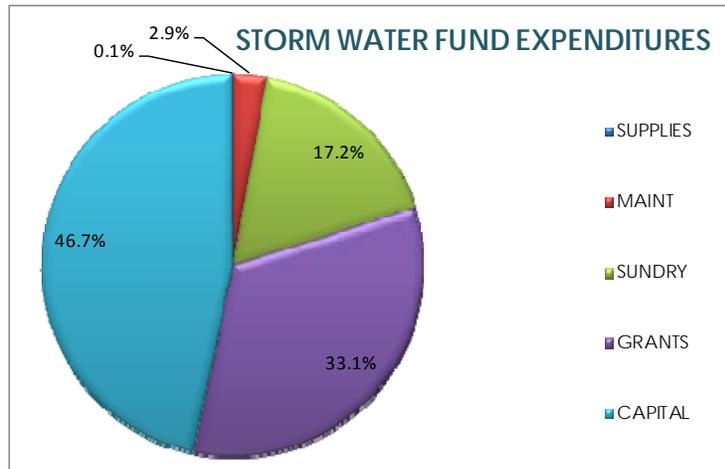
REVENUES

The main source of revenues for the Storm Water Fund are Fines/Fees from the Drainage fee.

Below is the five year trend of revenues:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ -	\$ 176,000	100.00%
Storm Water Fund Fines/Fees	\$ 155,585	\$ 183,827	\$ 200,069	\$ 212,022	\$ 222,000	42.69%
Storm Water Fund Investment Earnings	\$ 63	\$ 30	\$ 39	\$ 157	\$ 90	42.86%
Storm Water Fund Total Revenues	\$ 155,648	\$ 183,857	\$ 200,108	\$ 212,179	\$ 222,090	42.69%
Storm Water Fund Revenues Per Capita	\$ 21.45	\$ 24.87	\$ 25.04	\$ 26.03	\$ 26.71	24.53%

EXPENDITURES



Capital and grants make up over 46.7% and 33.1, respectively, with sundry, maintenance, and supplies making up the remaining 20.2%.

Below is the five year trend of expenditures:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
Storm Water Fund Supplies	\$ -	\$ -	\$ -	\$ -	\$ 300	100.00%
Storm Water Fund Maintenance	\$ 717	\$ 11,164	\$ 13,614	\$ 42,000	\$ 15,243	2025.94%
Storm Water Fund Sundry	\$ 2,865	\$ 14,068	\$ 48,904	\$ 161,955	\$ 91,614	3097.70%
Storm Water Fund Transfers	\$ -	\$ -	\$ 49,178	\$ -	\$ -	0.00%
Storm Water Fund Grants	\$ -	\$ -	\$ -	\$ -	\$ 176,000	100.00%
Storm Water Fund Capital	\$ -	\$ 3,814	\$ -	\$ 400,000	\$ 248,000	6402.36%
Storm Water Fund Total Expenditures	\$ 3,582	\$ 29,046	\$ 111,696	\$ 603,955	\$ 531,157	14728.50%
Storm Water Fund Expenditures Per Capita	\$ 0.49	\$ 3.93	\$ 13.98	\$ 74.09	\$ 63.88	12841.92%

**ASSET MANAGEMENT PLAN STORMWATER DRAINAGE SYSTEM SUMMARY
(UPDATED EVERY 2-3 YEARS)
WHAT DOES THE CITY OWN?**

The inventory components of the stormwater drainage system are outlined in the table below. The entire system consists of approximately 3.7 miles of stormwater main.

Stormwater Drainage System Inventory		
Asset Type	Asset Component	Quantity
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft
	Stormwater Pipe (16-21 inch)	2,720 ft
	Stormwater Pipe (24 inch)	8,289 ft
	Stormwater Pipe (27 inch)	1,921 ft
	Stormwater Pipe (30 inch)	1,441 ft
	Stormwater Pipe (32-36 inch)	2,775 ft
	Stormwater Pipe (39-42 inch)	915 ft
	Stormwater Pipe (48-51 inch)	1,186 ft
	Stormwater Pipe (54 inch)	70 ft
	Culverts	22
	Ditch	36 miles
	Flume	200 ft
Inlet	201	

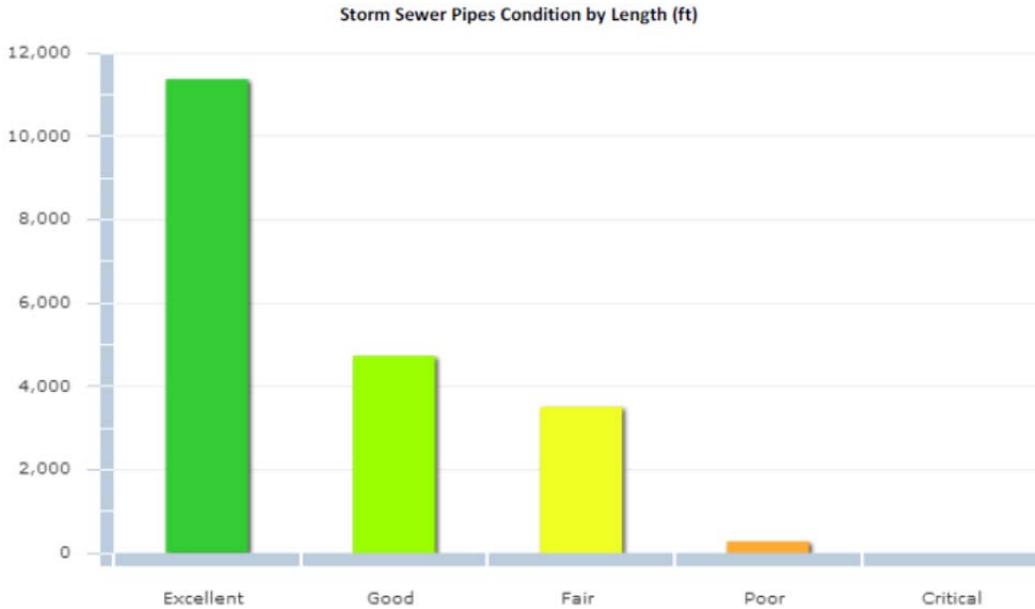
WHAT IS THE STORMWATER DRAINAGE SYSTEM WORTH?

The estimated replacement value of the stormwater drainage system, in 2014 dollars, is approximately \$3.3 million. The cost per household for the stormwater drainage system is \$1,416 based on 2,380 households.

Stormwater Drainage System Replacement Value				
Asset type	Asset component	Quantity/units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Stormwater Drainage System	Stormwater Pipe (12-15 inch)	555 ft	User-Defined	\$15,175
	Stormwater Pipe (16-21 inch)	2,720 ft	User-Defined	\$97,800
	Stormwater Pipe (24 inch)	8,289 ft	User-Defined	\$356,427
	Stormwater Pipe (27 inch)	1,921 ft	User-Defined	\$90,287
	Stormwater Pipe (30 inch)	1,441 ft	User-Defined	\$73,443
	Stormwater Pipe (32-36 inch)	2,775 ft	User-Defined	\$185,225
	Stormwater Pipe (39-42 inch)	915 ft	User-Defined	\$77,025
	Stormwater Pipe (48-51 inch)	1,186 ft	User-Defined	\$130,460
	Stormwater Pipe (54 inch)	70 ft	User-Defined	\$9,800
	Culverts	22	User-Defined	\$809,400
	Ditch	36 miles	User-Defined	\$270,000
	Flume	200 ft	User-Defined	\$48,000
Inlet	201	User-Defined	\$1,206,000	
				\$3,369,082

WHAT CONDITION IS THE STORMWATER DRAINAGE SYSTEM IN?

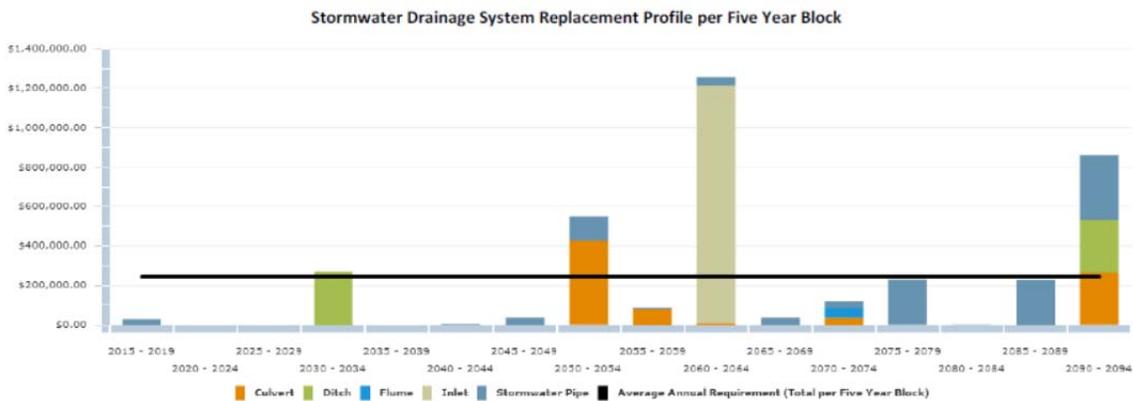
Based on assessed condition ratings, 87% of the city’s stormwater pipes and 100% of culverts are in good to excellent condition. As such, the city received a Condition vs. Performance rating of ‘B’.



HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale’s stormwater drainage system is approximately \$349,000. Based on Kennedale’s current annual funding of \$265,000, there is an annual deficit of \$84,000. As such, the city received a Funding vs. Need rating of ‘C’.

Update for Current Year: The city has 4 stormwater projects planned at a cost of \$222,000, which increases the city’s annual funding deficit to \$127,000.



Kennedale’s storm pipes are largely in excellent condition. There are needs to be addressed within the next 5 years totaling approximately \$27,000. The city received an overall rating of ‘C’ for its stormwater drainage system, calculated from the Condition vs. Performance and the Funding vs. Need ratings.

DEPARTMENT OUTLINE: STORMWATER UTILITY

FUNCTIONS

Fix issues within the city related to stormwater issues

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Completed Erosion Master Plan with Halff & Associates (4.4, 6.0)
- Completed Water Quality Testing with University of Texas Arlington (4.4, 6.0)
- Completed 3rd Street drainage improvements (4.4, 6.0)
- Completed 5th Street culvert improvements (4.4, 6.0)
- Applied for Integrated Stormwater Management (iSWM) compliance (4.4, 6.0)

SHORT-TERM GOALS

- Complete Storm Water/Drainage Master Plan (4.4, 6.0)
- Utilize the Stormwater Utility Fund to fund storm water improvement projects (4.4)
- Complete Creek Geomorphology study to establish design and priority guidelines for erosion issues along creek banks within the city (4.4)
- Continue ditch cleaning program with Tarrant County (4.4, 6.0)
- Complete document preparation and review for beginning the process to join the Community Rating System (CRS) program (5.0)

LONG-TERM GOALS

- Develop tools and policies that reduce flood damage and flood risk to residents and buildings along Village Creek and its tributaries (4.2.2)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

- 2 Drainage Projects Completed

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

07: STORMWATER UTILITY FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 448,836	\$ 367,894	\$ 537,248	\$ 463,200	\$ 537,248	\$ 519,544	
GRANTS	-	-	-	-	-	176,000	176,000
FINES/FEES	200,069	247,800	247,800	136,332	212,022	222,000	(25,800)
INVESTMENT EARNINGS	39	25	25	92	157	90	65
MISCELLANEOUS INCOME	-	-	-	-	369,000	93,736	93,736
TOTAL REVENUES	\$ 200,108	\$ 247,825	\$ 247,825	\$ 139,805	\$ 586,251	\$ 491,826	\$ 244,001
SUPPLIES	-	1,000	1,000	-	-	300	(700)
MAINTENANCE	13,614	22,000	22,000	1,095	42,000	15,243	(6,757)
SUNDRY	48,904	141,273	141,273	82,366	161,955	91,614	(49,659)
TRANSFERS	49,178	-	-	-	-	-	-
GRANTS	-	-	-	-	-	176,000	-
CAPITAL	-	100,000	100,000	-	400,000	248,000	148,000
TOTAL EXPENDITURES	\$ 111,696	\$ 264,273	\$ 264,273	\$ 83,462	\$ 603,955	\$ 531,157	\$ 90,884
REVENUES OVER EXPENDITURES	\$ 88,412	\$ (16,448)	\$ (16,448)	\$ 56,343	\$ (17,704)	\$ (39,331)	
ENDING FUND BALANCE	\$ 537,248	\$ 351,446	\$ 520,800	\$ 519,544	\$ 519,544	\$ 480,213	
FUND BALANCE AS % OF EXP	481.0%	133.0%	197.1%	622.5%	86.0%	90.4%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 537,248	\$ 351,446	\$ 520,800	\$ 519,544	\$ 519,544	\$ 480,213	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

FIVE YEAR STORMWATER CAPITAL SCHEDULE

PROJECT	TYPE	FY16-17 PROJECTED	FY17-18 PROJECTED	FY18-19 PROJECTED	FY19-20 PROJECTED	FY20-21 PROJECTED
BEACON HILL	REINFORCED PIPE AND END TREATMENTS	40,000	-	-	-	-
1033 ESTATES	OUTFALL IMPROVEMENTS	60,000	-	-	-	-
BLOXOM PARK	POND OUTFALL/CURB AND GUTTER	25,000	-	-	-	-
3RD STREET	DRAINAGE IMPROVEMENTS	-	-	-	-	-
5TH STREET	CULVERT	-	-	-	-	-
VALLEY LANE	EROSION REPAIR	-	50,000	-	-	-
LINK & HIGHRIDGE	DRAINAGE	28,000	-	-	-	-
		\$ 153,000	\$ 50,000	\$ -	\$ -	\$ -
	TOTAL	\$ 153,000	\$ 50,000	\$ -	\$ -	\$ -

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

61: WATER IMPACT FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 106,857	\$ 97,975	\$ 104,311	\$ 23,504	\$ 104,311	\$ 89,413	
FINES/FEES	172,310	116,000	116,000	65,801	156,084	68,558	(47,442)
INVESTMENT EARNINGS	60	40	40	108	218	100	60
TOTAL REVENUES	\$ 172,370	\$ 116,040	\$ 116,040	\$ 65,909	\$ 156,302	\$ 68,658	\$ (47,382)
TRANSFERS	174,916	171,200	171,200	-	171,200	154,415	(16,785)
TOTAL EXPENDITURES	\$ 174,916	\$ 171,200	\$ 171,200	\$ -	\$ 171,200	\$ 154,415	\$ (16,785)
REVENUES OVER EXPENDITURES	\$ (2,546)	\$ (55,160)	\$ (55,160)	\$ 65,909	\$ (14,898)	\$ (85,757)	
ENDING FUND BALANCE	\$ 104,311	\$ 42,815	\$ 49,151	\$ 89,413	\$ 89,413	\$ 3,655	
FUND BALANCE AS % OF EXP	N/A	25.0%	28.7%	N/A	52.2%	2.4%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 104,311	\$ 42,815	\$ 49,151	\$ 89,413	\$ 89,413	\$ 3,655	

WATER IMPACT FEE PROJECTS (2016 IMPACT FEE STUDY)

WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-3: Water System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
EXISTING								
A	16" B Water Line	55%	80%	25%	\$689,271	\$379,099	\$172,318	\$137,854
B	Bowman Springs 12" Water Line	5%	45%	40%	\$303,243	\$15,162	\$121,297	\$166,784
C	Swiney Hiatt Road Water Line	20%	55%	35%	\$18,477	\$3,695	\$6,467	\$8,314
D	2014 Water/Wastewater Master Plan (Water Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
E	2016 Impact Fee Study (Water Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
PROPOSED								
1	12-inch Water Line South of Interstate 20	10%	40%	30%	\$438,830	\$43,883	\$131,649	\$263,298
2	0.75 MG Ground Storage Tank	47%	100%	53%	\$1,343,430	\$631,412	\$712,018	\$0
3	16-inch Water Line along Eden Road	0%	45%	45%	\$495,420	\$0	\$222,939	\$272,481
4	12-inch Water Lines from Pump Station 3	0%	80%	80%	\$409,650	\$0	\$327,720	\$81,930
5	12-inch Water Line along Dick Price Road	30%	65%	35%	\$319,880	\$95,964	\$111,958	\$111,958
6	12-inch Water Line between Dick Price Road and New Hope Road	0%	40%	40%	\$767,460	\$0	\$306,984	\$460,476
7	12-inch Water Line along US 287 Business and Hudson Road	0%	75%	75%	\$1,235,930	\$0	\$926,948	\$308,983
8	12-inch Water Line between Swiney Hiatt Road and Trinity Well #4	45%	70%	25%	\$1,320,480	\$594,216	\$330,120	\$396,144
9	12-inch Water Line along New Hope Road	20%	50%	30%	\$390,190	\$78,038	\$117,057	\$195,095
Total Water Capital Improvements Cost					\$7,814,475	\$1,846,457	\$3,544,751	\$2,423,267

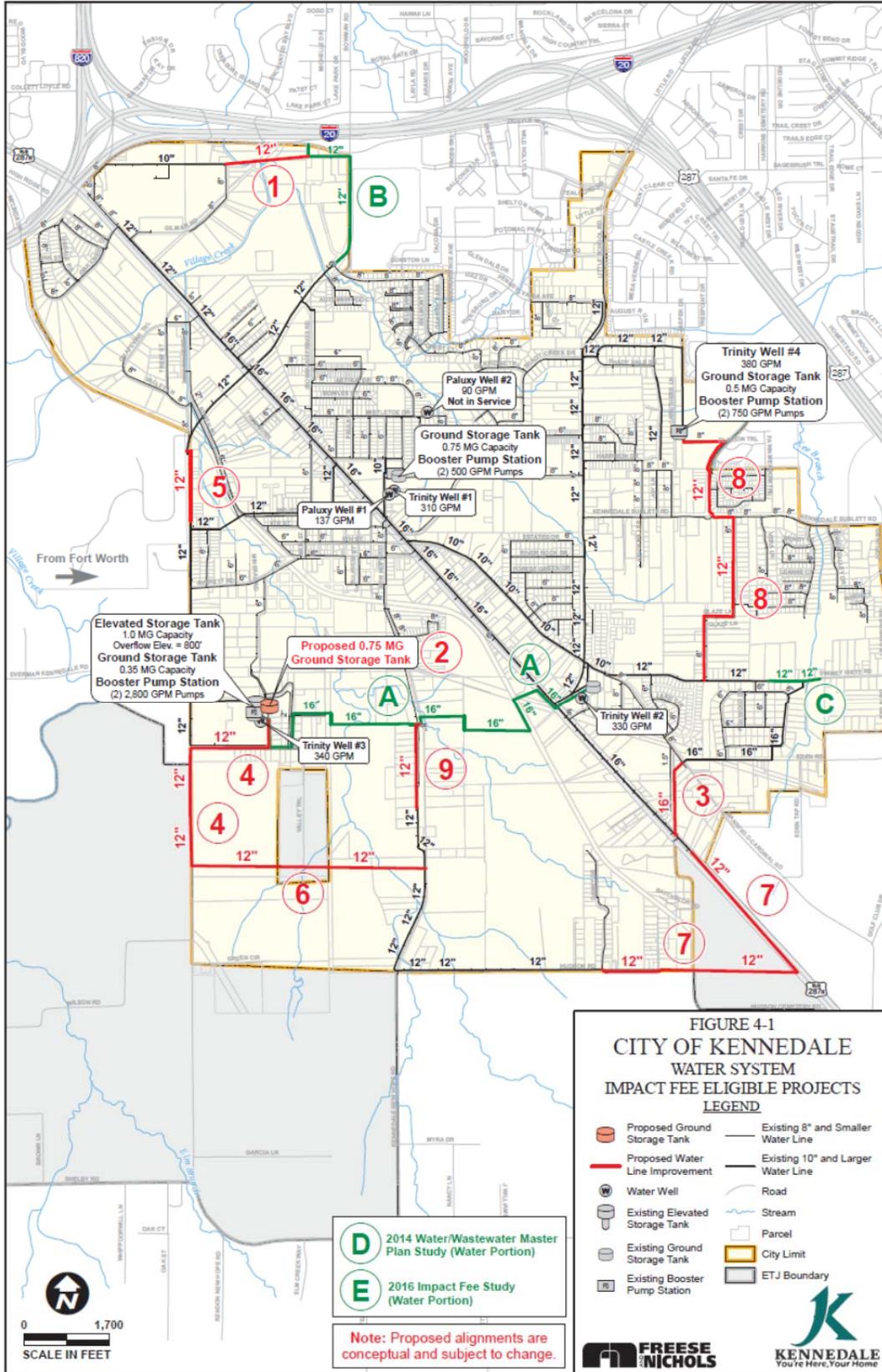
* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

MAXIMUM ALLOWABLE WATER IMPACT FEE

The cost of water capital improvements to serve development projected to occur between 2016 and 2026 is \$4,441,608. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable water impact fee with the state mandated 50% credit is \$1,487 per service unit. This reflects a decrease in the cost per service unit from \$2,937 in 2007. The maximum allowable water impact fee calculation is summarized as follows:

Total Eligible Capital Improvement Costs	= \$4,441,608
Growth in Service Units	= 1,493
Maximum Water Impact Fee	= Total Eligible Costs / Growth in Service Units = \$4,441,608 / 1,493 = \$2,975 per Service Unit
Maximum Allowable Water Impact Fee	= Maximum Impact Fee – Credit (50%) = \$2,975 – \$1,488 = \$1,487 per Service Unit

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

62: SEWER IMPACT FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 24,342	\$ 33,956	\$ 46,564	\$ 84,606	\$ 46,564	\$ 102,038	
FINES/FEES	44,604	6,680	6,680	17,389	55,391	28,275	21,595
INVESTMENT EARNINGS	15	2	2	43	83	40	38
TOTAL REVENUES	\$ 44,619	\$ 6,682	\$ 6,682	\$ 17,432	\$ 55,474	\$ 28,315	\$ 21,633
TRANSFERS	22,396	-	-	-	-	60,000	60,000
TOTAL EXPENDITURES	\$ 22,396	\$ -	\$ -	\$ -	\$ -	\$ 60,000	\$ 60,000
REVENUES OVER EXPENDITURES	\$ 22,223	\$ 6,682	\$ 6,682	\$ 17,432	\$ 55,474	\$ (31,685)	
ENDING FUND BALANCE	\$ 46,564	\$ 40,638	\$ 53,246	\$ 102,038	\$ 102,038	\$ 70,353	
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A	117.3%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 46,564	\$ 40,638	\$ 53,246	\$ 102,038	\$ 102,038	\$ 70,353	

WASTEWATER IMPACT FEE PROJECTS (2016 IMPACT FEE STUDY)

WATER AND WASTEWATER IMPACT FEE ANALYSIS

Table 4-4: Wastewater System Impact Fee Eligible Projects

Proj. No.	Description of Project	Percent Utilization			Capital Cost	Costs Based on 2016 Dollars		
		2016*	2026	2016-2026		Current Development	10-Year (2016-2026)	Beyond 2026
EXISTING								
A	2014 Water/Wastewater Master Plan (Wastewater Portion)	10%	60%	50%	\$49,874	\$4,987	\$24,937	\$19,950
B	2016 Impact Fee Study (Wastewater Portion)	0%	100%	100%	\$32,340	\$0	\$32,340	\$0
PROPOSED								
1	15/18-inch Interceptor along North Road and Dick Price Road	25%	70%	45%	\$1,442,480	\$360,620	\$649,116	\$432,744
2	21-inch Interceptor in Basin C-1	40%	80%	40%	\$846,690	\$338,676	\$338,676	\$169,338
3	15-inch Interceptor in Basin C	40%	70%	30%	\$692,210	\$276,884	\$207,663	\$207,663
4	8-inch Line along Dick Price Road	30%	70%	40%	\$601,200	\$180,360	\$240,480	\$180,360
5	10/12-inch Lines in Basin B-2	0%	40%	40%	\$985,990	\$0	\$394,396	\$591,594
6	10-inch Line in Western Basin B-2	0%	35%	35%	\$426,950	\$0	\$149,433	\$277,518
7	10-inch Line in Southern Basin B-2	0%	65%	65%	\$318,000	\$0	\$206,700	\$111,300
8	6-inch Line in Basin B-1	0%	60%	60%	\$213,890	\$0	\$128,334	\$85,556
9	6-inch Line along Kennedale Parkway	0%	65%	65%	\$244,450	\$0	\$158,893	\$85,558
Total Wastewater Capital Improvements Cost					\$5,854,074	\$1,161,527	\$2,530,967	\$2,161,580

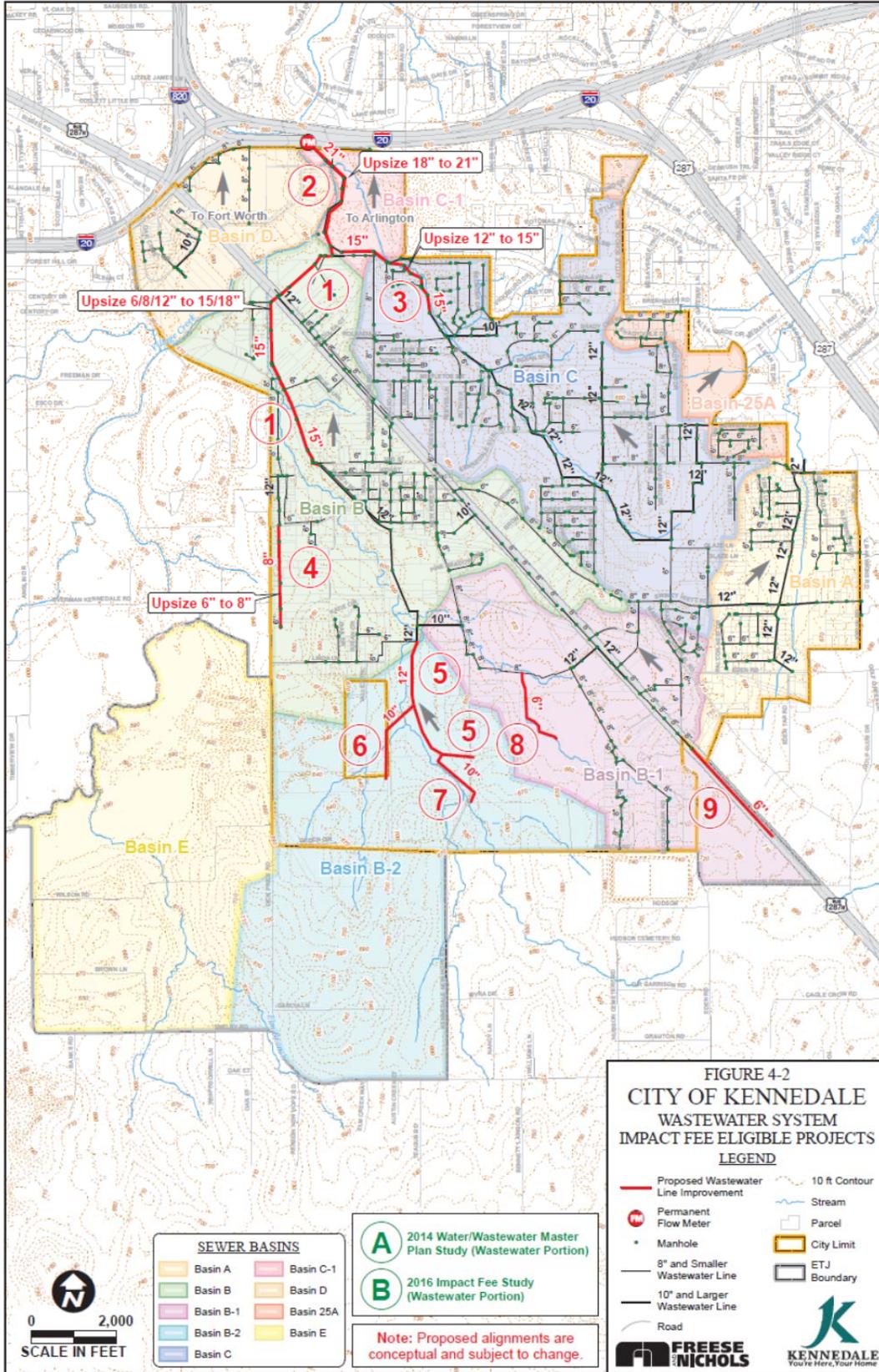
* Utilization in 2016 on Proposed Projects indicates a portion of the project that will be used to address deficiencies within the existing system, and therefore are not eligible for impact fee cost recovery for future growth.

MAXIMUM ALLOWABLE WASTEWATER IMPACT FEE

The cost of wastewater system capital improvements to serve development projected to occur between 2016 and 2026 is \$3,227,005. The increase in the number of service units due to growth over the next ten years is projected as 1,493 service units. The maximum allowable wastewater impact fee with the state mandated 50% credit is \$1,080 per service unit. This reflects a decrease in the cost per service unit from \$1,211 in 2007. The maximum allowable wastewater impact fee calculation is summarized as follows:

- Total Capital Improvement Costs = \$3,227,005
- Growth in Service Units = 1,493
- Maximum Wastewater Impact Fee = Total Eligible Costs/Growth in Service Units
= \$3,227,005 / 1,493
= \$2,161 per Service Unit
- Maximum Allowable Wastewater Impact Fee = Maximum Impact Fee – Credit (50%)
= \$2,161 – \$1,081
= **\$1,080 per Service Unit**

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



Scale: 0 to 2,000 FEET
Created by Freese and Nichols, Inc.
 Job No.: 15010002
 Location: 11th St, Planning Cell/water/CIP/Program_A-D/Wastewater_CIP.mxd
 Updated: Wednesday, July 13, 2016 3:14:02 PM

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

65: WATER IMPROVEMENT FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
TOTAL REVENUES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES OVER EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
ENDING FUND BALANCE	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A	N/A	N/A
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-
RESERVE SURPLUS/(SHORTFALL)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	-

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED EDC4B FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 376,091	\$ 258,442	\$ 313,866	\$ 453,075	\$ 313,866	\$ 240,152	
BEGINNING CASH BALANCE	\$ 326,568	\$ 131,720	\$ 131,720	\$ 131,720	\$ 131,720	\$ 58,006	
AD VALOREM TAXES	38,861	48,062	48,062	3,539	33,942	48,462	400
SALES/BEVERAGE TAXES	457,222	350,000	350,000	191,812	369,877	349,351	(649)
INVESTMENT EARNINGS	112	80	80	206	339	260	180
MISCELLANEOUS INCOME	57,855	384,120	384,120	25,472	109,818	435,796	51,676
SURPLUS SALES/RENTALS	116,845	129,774	129,774	80,320	113,538	99,358	(30,416)
TOTAL REVENUES	\$ 670,895	\$ 912,036	\$ 912,036	\$ 301,350	\$ 627,514	\$ 933,227	\$ 21,191
SUPPLIES	4,625	3,100	3,100	-	5,110	3,100	-
MAINTENANCE	39,375	23,592	23,592	11,157	21,157	95,403	71,811
SUNDRY	243,725	200,258	200,258	183,976	336,724	297,959	97,701
DEBT	169,796	166,374	166,374	148,483	166,306	168,600	2,226
TRANSFERS	153,519	153,519	153,519	151,919	151,919	154,819	1,300
CAPITAL	122,078	165,000	165,000	18,739	20,012	90,000	(75,000)
TOTAL EXPENDITURES	\$ 733,119	\$ 711,843	\$ 711,843	\$ 514,273	\$ 701,228	\$ 809,880	\$ 98,038
REVENUES OVER EXPENDITURES	\$ (62,225)	\$ 200,193	\$ 200,193	\$ (212,923)	\$ (73,714)	\$ 123,347	
ENDING FUND BALANCE	\$ 313,866	\$ 458,635	\$ 514,059	\$ 240,152	\$ 240,152	\$ 363,499	
ENDING CASH BALANCE	\$ 131,720	\$ 331,913	\$ 331,913	\$ 110,146	\$ 58,006	\$ 181,353	
FUND BALANCE AS % OF EXP	42.8%	64.4%	72.2%	46.7%	34.2%	44.9%	
RESERVE (\$115,000) REQUIREMENT)	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	\$ 115,000	
RESERVE SURPLUS/(SHORTFALL)	\$ 198,866	\$ 343,635	\$ 399,059	\$ 125,152	\$ 125,152	\$ 248,499	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND

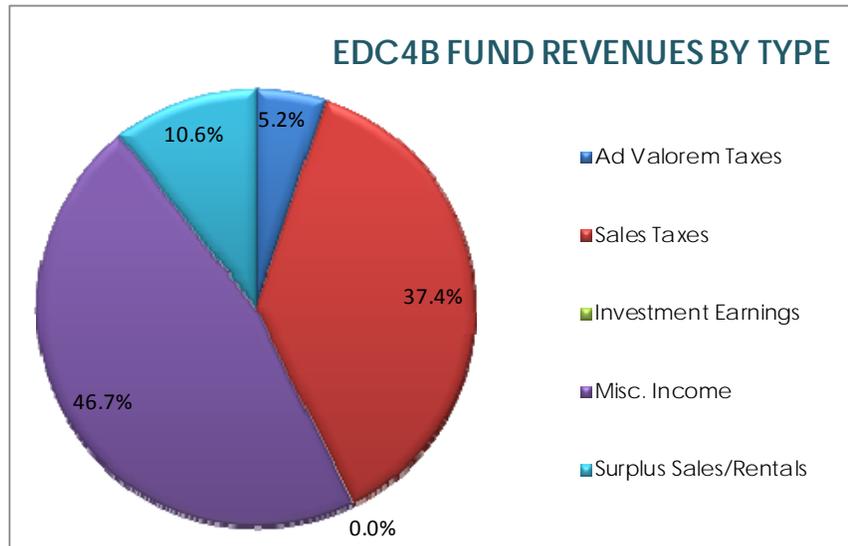
CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 ADOPTED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 226,740	\$ 109,049	\$ 164,460	\$ 303,544	\$ 164,460	\$ 90,487	
AD VALOREM TAXES	38,861	48,062	48,062	3,539	33,942	48,462	400
SALES/BEVERAGE TAXES	457,222	350,000	350,000	191,812	369,877	349,351	(649)
INVESTMENT EARNINGS	57	40	40	72	80	40	-
MISCELLANEOUS INCOME	57,855	384,120	384,120	25,472	109,818	435,796	51,676
SURPLUS SALES/RENTALS	116,845	129,774	129,774	80,320	113,538	99,358	(30,416)
TOTAL REVENUES	\$ 670,840	\$ 911,996	\$ 911,996	\$ 301,216	\$ 627,255	\$ 933,007	\$ 21,011
SUPPLIES	4,625	3,100	3,100	-	5,110	3,100	-
MAINTENANCE	39,375	23,592	23,592	11,157	21,157	95,403	71,811
SUNDRY	243,725	200,258	200,258	183,976	336,724	297,959	97,701
DEBT	169,796	166,374	166,374	148,483	166,306	168,600	2,226
TRANSFERS	153,519	153,519	153,519	151,919	151,919	154,819	1,300
CAPITAL	122,078	140,000	140,000	18,739	20,012	90,000	(50,000)
TOTAL EXPENDITURES	\$ 733,119	\$ 686,843	\$ 686,843	\$ 514,273	\$ 701,228	\$ 809,880	\$ 123,038
REVENUES OVER EXPENDITURES	\$ (62,280)	\$ 225,153	\$ 225,153	\$ (213,057)	\$ (73,973)	\$ 123,127	
ENDING FUND BALANCE	\$ 164,460	\$ 334,202	\$ 389,614	\$ 90,487	\$ 90,487	\$ 213,614	
FUND BALANCE AS % OF EXP	22.4%	48.7%	56.7%	17.6%	12.9%	26.4%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 164,460	\$ 334,202	\$ 389,614	\$ 90,487	\$ 90,487	\$ 213,614	

ECONOMIC DEVELOPMENT CORPORATION 4B FUND BUDGET OVERVIEW

REVENUES

The 2016-2017 Economic Development Corporation 4B (EDC4B) includes \$933,227 in revenues is a 48.7%, or \$305,713 change from the prior year.

The main sources of revenue in the EDC4B Fund are sales taxes and misc. income, which accounts for 37.4% and 46.7%, respectively of all revenue. Revenue by major category is depicted below:



Below is the five year trend of revenues:

Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
EDC4B Fund Ad Valorem Taxes	\$ 42,167	\$ 52,329	\$ 38,861	\$ 33,942	\$ 48,462	14.93%
EDC4B Fund Sales Taxes	\$ 297,348	\$ 325,630	\$ 457,222	\$ 369,877	\$ 349,351	17.49%
EDC4B Fund Investment Earnings	\$ 612	\$ 49	\$ 112	\$ 339	\$ 260	-57.52%
EDC4B Fund Misc. Income	\$ 117,255	\$ 1,008,096	\$ 57,855	\$ 109,818	\$ 435,796	271.66%
EDC4B Fund Surplus Sales/Rentals	\$ 199,990	\$ 149,950	\$ 116,845	\$ 113,538	\$ 99,358	-50.32%
EDC4B Fund Total Revenues	\$ 657,372	\$ 1,536,054	\$ 670,895	\$ 627,514	\$ 933,227	41.96%
EDC4B Fund Revenues Per Capita	\$ 90.58	\$ 207.74	\$ 83.95	\$ 76.98	\$ 112.24	23.90%

SALES TAXES

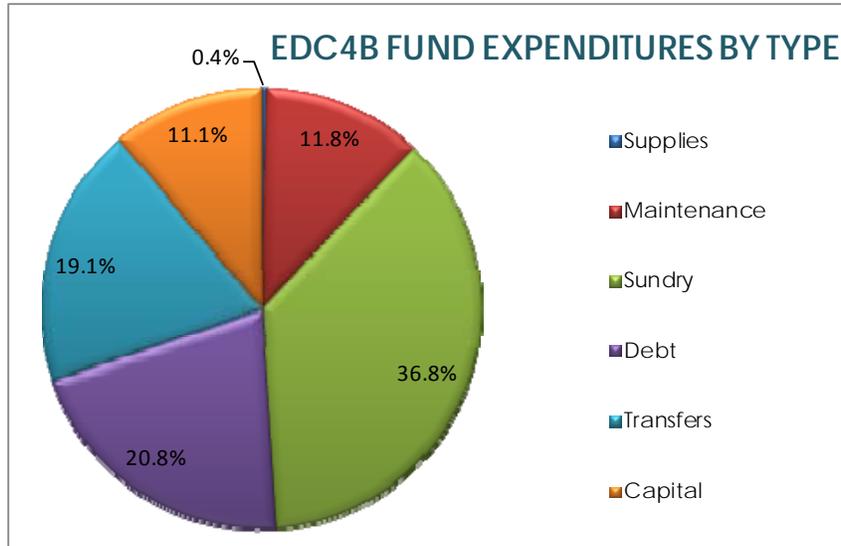
Sales Taxes continue to follow the projected path of growth based on economic development within the community and economic projects around the state. We collect .5% of sales taxes for our EDC4B Fund. Sales Taxes make up 37.4% of the EDC4B Budget revenues.

Below is the chart of sales taxes over the last years:

Fiscal Year	2013	2014	2015	2016	2017
Sales Taxes	\$ 297,348	\$ 325,630	\$ 457,222	\$ 350,000	\$ 349,351
Sales Taxes Per Capita	\$ 40.97	\$ 44.04	\$ 57.21	\$ 42.94	\$ 42.02

EXPENDITURES

The EDC4B Expenditures are illustrated below by type:



Sundry makes up 36.8% of expenditures with maintenance, debt, and transfers are 11.8%, 20.8%, and 19.1%, respectively. Supplies and capital make up the remaining 11.5%.

Below is the five year trend of expenditures:

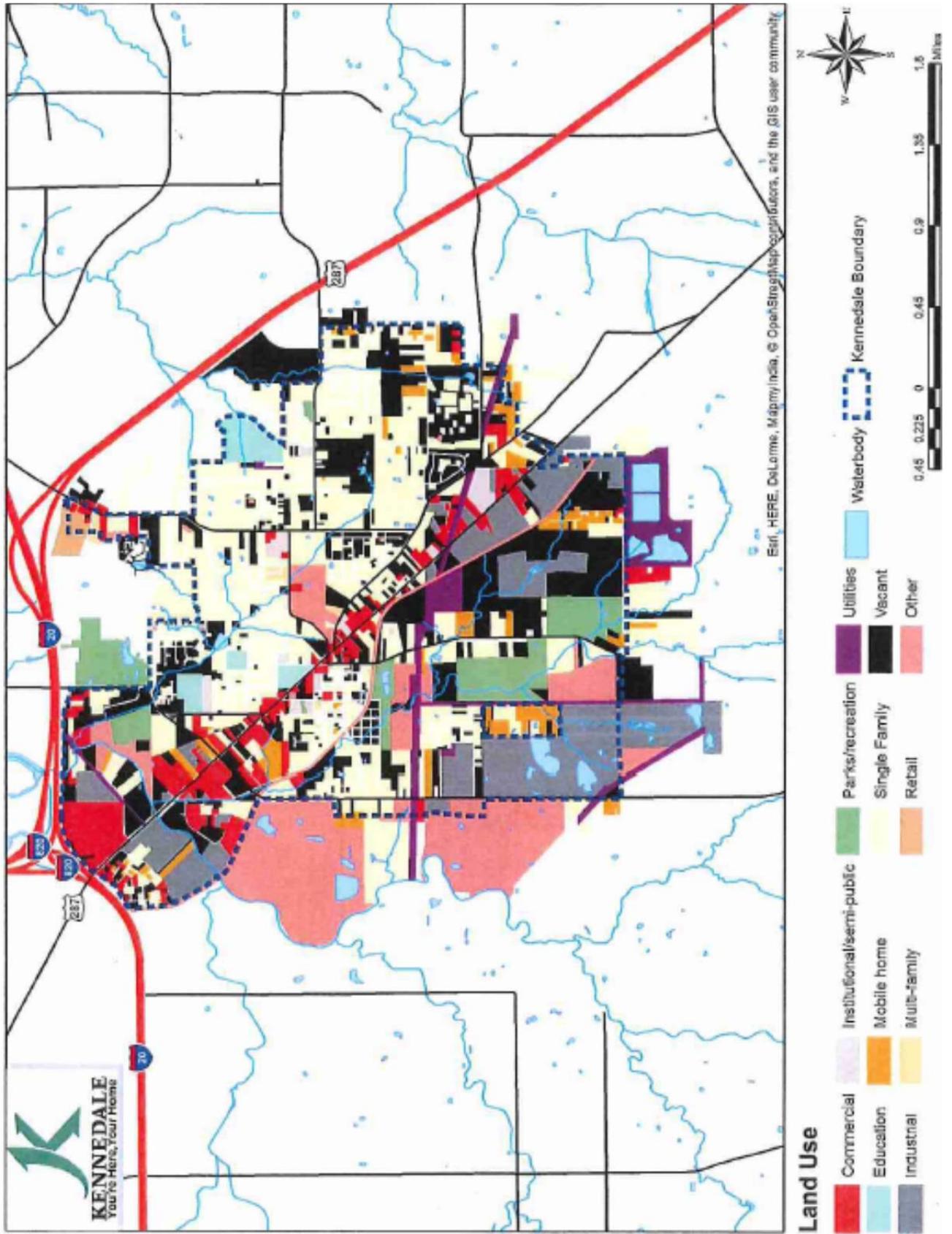
Fiscal Year	2013 (Actual)	2014 (Actual)	2015 (Actual)	2016 (Estimated)	2017 (Budgeted)	% Change FY13-17
EDC4B Fund Supplies	\$ 11,259	\$ -	\$ 4,625	\$ 5,110	\$ 3,100	-72.47%
EDC4B Fund Maintenance	\$ 32,094	\$ 26,036	\$ 39,375	\$ 21,157	\$ 95,403	197.26%
EDC4B Fund Sundry	\$ 277,880	\$ 345,864	\$ 243,725	\$ 336,724	\$ 297,959	7.23%
EDC4B Fund Debt	\$ 167,188	\$ 167,937	\$ 169,796	\$ 166,306	\$ 168,600	0.84%
EDC4B Fund Transfers	\$ 151,619	\$ 155,119	\$ 153,519	\$ 151,919	\$ 154,819	2.11%
EDC4B Fund Capital	\$ 625,069	\$ 59,241	\$ 122,078	\$ 20,012	\$ 90,000	-85.60%
EDC4B Fund Total Expenditures	\$ 1,265,109	\$ 754,197	\$ 733,119	\$ 701,228	\$ 809,880	-35.98%
EDC4B Fund Expenditures Per Capita	\$ 174.33	\$ 102.00	\$ 91.73	\$ 86.02	\$ 97.40	-44.13%

LAND USE ANALYSIS (PARKS MASTER PLAN 2016)

The most dominant land use in the City of Kennedale is single-family residential, which constitutes 30% of the total area. One of the land use strengths of the City is the availability of vacant lands, with 293 parcels. Another dominant land use is industrial, with about 11% of the land area coverage.

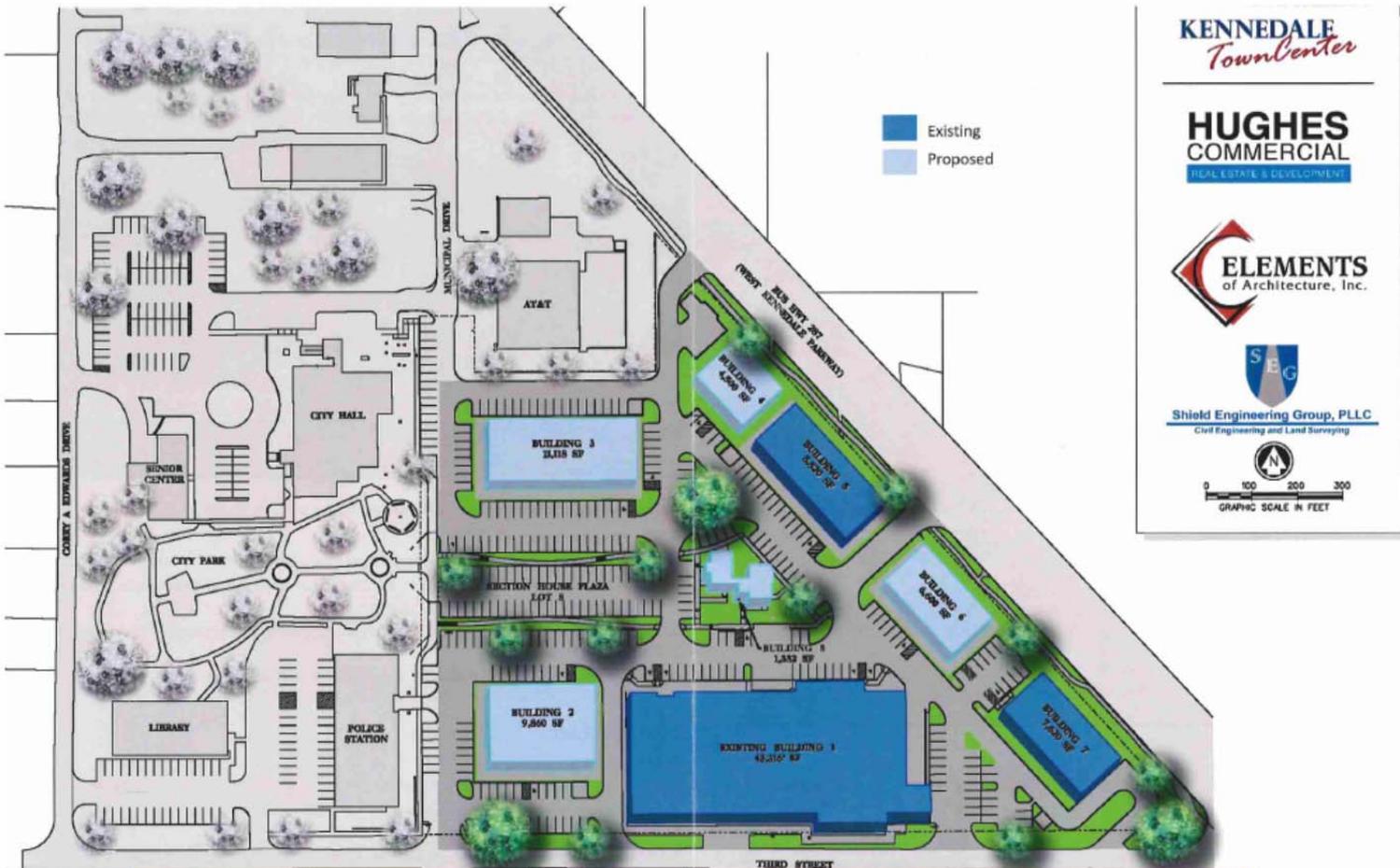
Category	Counts	Acres	Percentage
Cemeteries	2	43.48	0.82%
Commercial	107	281.15	5.32%
Communication	1	0.88	0.02%
Education	4	80.49	1.52%
Group quarters	1	2.71	0.05%
Industrial	29	574.30	10.87%
Institutional/semi-public	14	51.22	0.97%
Landfill	2	496.61	9.40%
Mobile home	50	173.84	3.29%
Multi-family	7	14.54	0.28%
Parks/recreation	7	264.58	5.01%
Railroad	5	44.20	0.84%
Ranch land	15	147.16	2.79%
Residential acreage	3	68.78	1.30%
Retail	1	26.07	0.49%
Single family	264	1629.51	30.85%
Small water bodies	8	18.66	0.35%
Under construction	6	2.82	0.05%
Utilities	20	229.36	4.34%
Vacant	293	1098.35	20.80%
Others	3	32.84	0.62%
Grand Total	842	5281.57	100

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES



THIS PAGE LEFT BLANK INTENTIONALLY

TOWN CENTER PROJECT (CURRENT AND PROPOSED)



Building 1	Suite 100 20,000 sf Suite 160 8,000 sf	Building 5	Suite 512 972 sf Suite 508 1,441 sf Suite 516 1,000 sf
Building 2	9,945 sf (Proposed)	Building 6	6,600 sf (Proposed)
Building 3	11,220 sf (Proposed)	Building 7	Under Construction Fully Leased
Building 4	4,500 sf (Proposed)		

- Restaurant and retail spaces available from 972 SF to 11,220 sf
- 4,500 sf stand-alone restaurant build-to-suit facility available
- Tenant Improvement packages offered for credit tenants
- Tenants include Cricken Express, Subway, CommunityMed Urgent Care, Dollar General, and Dickey's Barbeque Pit coming soon
- Grease traps in place

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
4002-00-00	MMD TAX-CURRENT YEAR	38,861	48,062	48,062	3,539	33,942	48,462	400
	AD VALOREM TAXES	\$ 38,861	\$ 48,062	\$ 48,062	\$ 3,539	\$ 33,942	\$ 48,462	\$ 400
4081-00-00	SALES TAX	457,222	350,000	350,000	191,812	369,877	349,351	(649)
	SALES/BEVERAGE TAXES	\$ 457,222	\$ 350,000	\$ 350,000	\$ 191,812	\$ 369,877	\$ 349,351	\$ (649)
4401-00-00	INVESTMENT INCOME	57	40	40	72	80	40	-
	INVESTMENT EARNINGS	\$ 57	\$ 40	\$ 40	\$ 72	\$ 80	\$ 40	\$ -
4409-00-00	MISCELLANEOUS INCOME	57,855	384,120	384,120	25,472	109,818	435,796	51,676
	MISCELLANEOUS INCOME	\$ 57,855	\$ 384,120	\$ 384,120	\$ 25,472	\$ 109,818	\$ 435,796	\$ 51,676
4805-00-00	RENTAL FEES-SHOPPING CENTER	116,477	121,274	121,274	79,761	111,506	98,612	(22,662)
4806-00-00	RENTAL INSURANCE	368	8,500	8,500	559	2,032	746	(7,754)
	SURPLUS SALES/RENTALS	\$ 116,845	\$ 129,774	\$ 129,774	\$ 80,320	\$ 113,538	\$ 99,358	\$ (30,416)
	TOTAL REVENUES	\$ 670,840	\$ 911,996	\$ 911,996	\$ 301,216	\$ 627,255	\$ 933,007	\$ 21,011
	TOTAL REVENUES (EXCLUDING INTEREST/TRANSFERS)	\$ 670,783	\$ 911,956	\$ 911,956	\$ 301,144	\$ 627,175	\$ 932,967	\$ 21,011
	10% ADMIN CHARGE-GENERAL FUND	67,078	91,196	91,196	30,114	62,717	93,297	2,101

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

15: EDC4B FUND

**FY16-17
PROPOSED**

4002-00-00 MMD TAX-CURRENT YEAR	BASED ON FY13/14 ASSESSED VALUE OF \$2,783,693 AND TOTAL TAX RATE OF 2.880965 PER \$100 (MINUS TRACT 1R FOR SURPLUS) CITY OF KENNEDALE: \$0.747500 KENNEDALE ISD: \$1.492068 TARRANT COUNTY: \$0.264000 TARRANT HOSPITAL: \$0.227897 TARRANT COLLEGE: \$0.149500	48,462	48,462
4081-00-00 SALES TAX	GENERALLY BUDGET BASED ON PRIOR 3 YEARS OF HISTORY	349,351	349,351
4401-00-00 INVESTMENT INCOME	EARNING BASED UPON AVERAGE BALANCE/INTEREST RATES	40	40
4409-00-00 MISCELLANEOUS INCOME	SALE OF 1121 WEST KENNEDALE PARKWAY (APACHE/NACHO/FOX/WHEELER/HUNDE PURCHASED FY09/10) - 3RD PADSITE, 4TH PADSITE REMAINING MONTHLY RENT FROM REDS ROADHOUSE (\$1217/MO - 1 YEAR LEASE EXTENSION) 14,604 MONTHLY FEE FROM CHAMBER FOR SERVICES (\$2000 MONTH) 24,000 TML INSURANCE CHECK FOR HAIL DAMAGE FOR BUILDING 1 (\$70,291.21 - \$27,042.44 FOR DEPRECIATION) 27,042 TML INSURANCE CHECK FOR HAIL DAMAGE FOR CHICKEN EXPRESS (\$49,858.61 - \$22,029.33 FOR DEPRECIATION) 22,029 MONTHLY FEE FROM CHAMBER PER RENTAL AGREEMENT (\$10 MONTH) PLUS \$100 DEPOSIT 120	348,000	435,796
4805-00-00 RENTAL FEES-SHOPPING CENTER	CHICKEN EXPRESS (\$2518 MONTH, RELOCATION JUL 2013, LEASE EXPIRES 05/31/17, GOES TO \$0 UPON MOVE) - DOLLAR GENERAL (\$4719 MONTH, LEASE EXPIRES 07/31/17, 2% MANAGEMENT FEE FOR AT RENEWAI) 56,628 BUILDING ONE VACANT (\$8400 MONTH) - PREPAID TENANT FEES RECEIVED BUT CORRESPONDING OFFSET OCCURS WHEN BOOKED AGAINST CAM EXPENSES (EXCLUDES RENTAL INSURANCE CAM) 41,984	-	98,612
4806-00-00 RENTAL INSURANCE	RENTAL CAM COLLECTED ON LEASE AGREEMENTS AND THEN USED TO PAY TML INSURANCE (OFFSETTING EXPENSE UNDER TOWN SHOPPING CENTER) (\$62.16/MO)	746	746

TOTAL REVENUES \$ 933,007

DEPARTMENT OUTLINE: ADMINISTRATION

FUNCTIONS

Provides administration for the general business of growing economic development using the EDC4B funds

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Eliminated all Sexually Oriented Business buildings (SOB) (5.0)
- Secured McDonald's, Dickey's Barbeque, and new Chicken Express location (7.0)
- Helped with R E Watson Glass expansion (7.0)

SHORT-TERM GOALS

- Secure additional business for the employment district on Kennedale Parkway near Interstate 20 (7.0)
- Recruitment of new light manufacturing businesses within Bloxom Business Park and along east Kennedale Parkway (7.0)
- Development of an access plan along Kennedale Parkway to facilitate the elimination of the continuous turn lane (7.0)

LONG-TERM GOALS

- Increase sales taxes to property taxes ratio from 25% to 50% (4.8)

STAFFING RESOURCES

- Contract with Orasi for management services

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- 4 Land Deals
- 3 380 Agreements to Businesses
- 0 Visual Grants to Businesses
- Pertinent 2015 Resident Satisfaction Survey Results (Every Two Years; Next survey in Fall 2017)
 - Business Friendly – 53%
 - Shopping Opportunities – 47%

DEPARTMENT SUMMARY BUDGET

15:EDC4B FUND
01:ADMINISTRATION

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	SUPPLIES	4,625	3,100	3,100	-	5,110	3,100	-
	SUNDRY	216,284	173,366	173,366	166,555	312,339	273,067	99,701
	CAPITAL	20,887	-	-	-	1,274	-	-
	TOTAL EXPENDITURES	\$ 241,795	\$ 176,466	\$ 176,466	\$ 166,555	\$ 318,722	\$ 276,167	\$ 99,701

DEPARTMENT OUTLINE: DEBT SERVICE

FUNCTIONS

Provides debt related transactions relating to economic development

HIGHLIGHTS AND GOALS ACCOMPLISHED

- N/A

SHORT-TERM GOALS

- N/A

LONG-TERM GOALS

- Pay off of all debt in 2030 (4.7)

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

- N/A

DEPARTMENT SUMMARY BUDGET

15:EDC4B FUND

01:ADMINISTRATION

03:DEBT SERVICE

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	DEBT	169,796	166,374	166,374	148,483	166,306	168,600	2,226
	TRANSFER	153,519	153,519	153,519	151,919	151,919	154,819	1,300
	TOTAL EXPENDITURES	\$ 323,315	\$ 319,893	\$ 319,893	\$ 300,401	\$ 318,225	\$ 323,419	\$ 3,526

DEPARTMENT OUTLINE: TOWNCENTER SHOPPING

FUNCTIONS

Provides services and maintenance to TownCenter shopping businesses

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured Dickey's Barbeque (7.0)
- Secured new Chicken Express location (7.0)
- Secured Zani's Salon (7.0)
- Secured new dental office: Kennedale Family Dental and Orthodontics in TownCenter (7.0)
- Renovated Building One space (7.0)

SHORT-TERM GOALS

- Demolition of old Chicken Express building and finishing out of parking lot (7.0)

LONG-TERM GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

STAFFING RESOURCES

- Contract with Hughes Commercial Real Estate & Development for management of TownCenter

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- New Businesses in TownCenter Shopping Area: 3

DEPARTMENT SUMMARY BUDGET

15:EDC4B FUND
02:TOWN SHOPPING CENTER

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	MAINTENANCE	39,375	23,592	23,592	11,157	21,157	95,403	71,811
	SUNDRY	27,442	26,892	26,892	17,421	24,385	24,892	(2,000)
	TOTAL EXPENDITURES	\$ 66,817	\$ 50,484	\$ 50,484	\$ 28,578	\$ 45,542	\$ 120,295	\$ 69,811

DEPARTMENT OUTLINE: TOWNCENTER REDEVELOPMENT

FUNCTIONS

Growth and redevelopment of the town shopping center

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured Dickey's Barbeque (7.0)
- Secured new Chicken Express location (7.0)
- Secured Zani's Salon (7.0)
- Secured new dental office Kennedale Family Dental and Orthodontics in TownCenter (7.0)
- Renovated Building One space (7.0)

SHORT-TERM GOALS

- Demolition of old Chicken Express building and finishing out of parking lot (7.0)

LONG-TERM GOALS

- Build out of all planned buildings of TownCenter (7.0)
- Secure a sit down restaurant in TownCenter (7.0)
- Have all locations in TownCenter filled with businesses (7.0)

STAFFING RESOURCES

- Contract with Hughes Commercial Real Estate & Development for management of TownCenter

PERFORMANCE MEASURES (THROUGH JUNE 2016)

- New Businesses in TownCenter Shopping Area: 3

DEPARTMENT SUMMARY BUDGET

15:EDC4B FUND

03:TOWN CENTER REDEVELOPMENT

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	CAPITAL	-	90,000	90,000	-	-	90,000	-
	TOTAL EXPENDITURES	\$ -	\$ 90,000	\$ 90,000	\$ -	\$ -	\$ 90,000	\$ -

DEPARTMENT OUTLINE: TEXAS LEVERAGE PROGRAM

FUNCTIONS

Expand our economic development presence in the city

HIGHLIGHTS AND GOALS ACCOMPLISHED

- Secured land for development opportunity

SHORT-TERM GOALS

- N/A

LONG-TERM GOALS

- N/A

STAFFING RESOURCES

- N/A

PERFORMANCE MEASURES

- N/A

DEPARTMENT SUMMARY BUDGET

15: EDC4B FUND

04: TEXAS LEVERAGE PROGRAM

ACCOUNT	ACCOUNT NAME	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
	CAPITAL	101,192	50,000	50,000	18,739	18,739	-	(50,000)
	TOTAL EXPENDITURES	\$ 101,192	\$ 50,000	\$ 50,000	\$ 18,739	\$ 18,739	\$ -	\$ (50,000)

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

19: EDC4B CAPITAL BOND FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY14-15 YTD MAY	FY14-15 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 29,429	\$ 29,441	\$ 29,444	\$ 29,484	\$ 29,444	\$ 29,524	
INVESTMENT EARNINGS	15	15	15	40	80	60	45
TOTAL REVENUES	\$ 15	\$ 15	\$ 15	\$ 40	\$ 80	\$ 60	\$ 45
CAPITAL	-	25,000	25,000	-	-	-	(25,000)
TOTAL EXPENDITURES	\$ -	\$ 25,000	\$ 25,000	\$ -	\$ -	\$ -	\$ (25,000)
REVENUES OVER EXPENDITURES	\$ 15	\$ (24,985)	\$ 25,015	\$ 40	\$ 80	\$ 60	
ENDING FUND BALANCE	\$ 29,444	\$ 4,456	\$ 54,459	\$ 29,524	\$ 29,524	\$ 29,584	
FUND BALANCE AS % OF EXP	N/A	17.8%	217.8%	N/A	N/A	N/A	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 29,444	\$ 4,456	\$ 54,459	\$ 29,524	\$ 29,524	\$ 29,584	

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

95: EDC4B RESERVE FUND

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 119,922	\$ 119,952	\$ 119,962	\$ 120,047	\$ 119,962	\$ 120,141	
INVESTMENT EARNINGS	40	25	25	94	179	160	135
TOTAL REVENUES	\$ 40	\$ 25	\$ 25	\$ 94	\$ 179	\$ 160	\$ 135
TOTAL EXPENDITURES	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
REVENUES OVER EXPENDITURES	\$ 40	\$ 25	\$ 25	\$ 94	\$ 179	\$ 160	
ENDING FUND BALANCE	\$ 119,962	\$ 119,977	\$ 119,987	\$ 120,141	\$ 120,141	\$ 120,301	
FUND BALANCE AS % OF EXP	N/A	N/A	N/A	N/A	N/A	N/A	
RESERVE (\$112,606 REQUIREMENT)	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606	\$ 112,606	
RESERVE SURPLUS/(SHORTFALL)	\$ 7,356	\$ 7,371	\$ 7,381	\$ 7,535	\$ 7,535	\$ 7,695	

THIS PAGE LEFT BLANK INTENTIONALLY

CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED CAPITAL PROJECTS FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 341,662	\$ 407,929	\$ 373,456	\$ 384,756	\$ 373,456	\$ 244,912	
BEGINNING CASH BALANCE	\$ 341,806	\$ 524,913	\$ 524,913	\$ 524,913	\$ 524,913	\$ 396,369	
FINES/FEES	84,250	73,840	73,840	168,148	306,074	49,210	(24,630)
INVESTMENT EARNINGS	140	51	51	373	691	160	109
MISCELLANEOUS INCOME	600,703	1,065,386	1,065,386	219,072	482,400	73,100	(992,286)
INTERGOVERNMENTAL	2,153	1,830	1,830	1,058	1,548	1,550	(280)
TRANSFERS	140,312	-	-	-	32,663	-	-
TOTAL REVENUES	\$ 827,559	\$ 1,141,107	\$ 1,141,107	\$ 388,652	\$ 823,377	\$ 124,020	\$ (1,017,087)
MAINTENANCE	1,417	2,000	2,000	-	2,000	2,000	-
SUNDRY	3,171	-	-	162	162	-	-
DEBT	37,534	43,416	43,416	29,543	17,174	-	(43,416)
TRANSFERS	97,919	201,001	201,001	86,646	512,235	106,001	(95,000)
CAPITAL	655,725	1,037,209	1,037,209	412,144	420,350	-	(1,037,209)
TOTAL EXPENDITURES	\$ 795,765	\$ 1,283,626	\$ 1,283,626	\$ 528,495	\$ 951,921	\$ 108,001	\$ (1,175,625)
REVENUES OVER EXPENDITURES	\$ 31,794	\$ (142,519)	\$ (142,519)	\$ (139,844)	\$ (128,544)	\$ 16,019	
ENDING FUND BALANCE	\$ 373,456	\$ 265,410	\$ 230,937	\$ 244,912	\$ 244,912	\$ 260,931	
ENDING CASH BALANCE	\$ 524,913	\$ 382,394	\$ 382,394	\$ 324,028	\$ 396,369	\$ 412,388	
FUND BALANCE AS % OF EXP	46.9%	20.7%	18.0%	46.3%	25.7%	241.6%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 373,456	\$ 265,410	\$ 230,937	\$ 244,912	\$ 244,912	\$ 260,931	

Capital Projects

Historically, Kennedale had a distinct suburban and rural divide, with farms encircling a city center. After a fire destroyed most of downtown in 1908, business migrated to Kennedale Parkway and, over time, to surrounding cities. As larger, modern homes sprang up in the outlying rural areas, residents and development were drawn to the city's edges, further weakening the city's core. Finally Business 287 sharply splits Kennedale in half, even further diminishing the city center's importance.

Today, there are few defining characteristics, of either the city center or the community as a whole. Over the past decade, comprehensive and strategic planning projects have been used to help the city find its identity. The foremost plan that emerged from these projects was reclaiming the role of downtown to strengthen, bond, and enhance the feeling of community and identity of place.

Components of this plan include redeveloping the TownCenter shopping area, making the surrounding "Old Town" area more accommodating to non-automobile traffic, and ultimately establishing a rail station. With the groundbreaking of two new buildings in TownCenter in August of 2016, we continue to see TownCenter grow in importance by attracting retail, restaurants, and residents.

TxDOT Sidewalk Grant

Grant funding for the addition of sidewalks along Kennedale Parkway was secured through the North Central Texas Council of Governments (NCTCOG) Sustainable Development Funding Program (2009-2010 Call for Projects). The Regional Transportation Council (RTC) awarded approximately \$40 Million for Sustainable Development Infrastructure projects in the nine-county area served by NCTCOG during this "Call for Projects" period.



The Kennedale Area Chamber of Commerce, housed in a replica of an original Section House along the rail line that helped establish Kennedale, serves as the anchor of TownCenter.

The funded projects were part of NCTCOG'S efforts to reduce auto emissions and support sustainable communities in the North Central Texas region by fostering growth and development in and around historic downtowns and Main Streets, infill areas, and passenger rail lines and stations. Kennedale's project better connects nearby neighborhoods to TownCenter through sidewalk and crosswalk improvements that allow residents to travel to this area's restaurants and facilities (including the Library, park, and Senior Center) on foot.

The grant program contributed \$921,964, and the City of Kennedale was responsible for contributing a percentage match of \$230,491. Funding for the landscaping portion of the project was secured separately, through the TxDOT Green Ribbon Program.

Median in Oakcrest Area

Further aiding the redevelopment of Kennedale's city center is the growth at the north end of the Parkway, which has welcomed QuikTrip, Burger King, and Popeye's in recent years, as well as McDonald's, which should be complete by October of 2016. These establishments have greatly increased the amount of traffic at the Kennedale Parkway/Loop 820 intersection, which is why a median was added in Summer 2016 to increase safety and improve traffic flow at this intersection.

"OLD TOWN"

The original Kennedale neighborhood, dating back to the mid-1800s, is bounded by North Road on the west, 3rd Street on the north, Broadway on the south, and Kennedale Parkway on the east.

TARRANT COUNTY COLLEGE (TCC) PROJECT
Proposed Facility Updates



City Hall

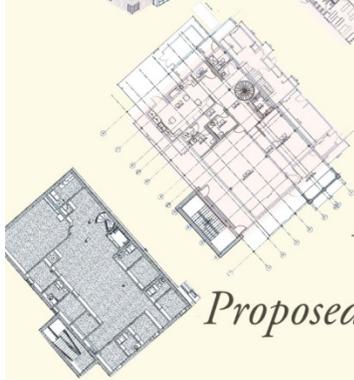
Remodel Area: 2,537 sq. ft.
Estimated Cost:
\$400,000 to \$500,000



Existing Fire Station



Proposed Exterior Updates

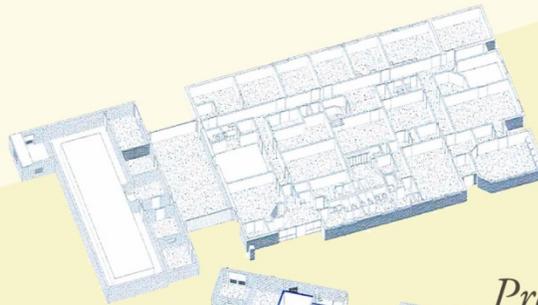


Proposed First Story Update

Proposed Second Story Addition

Fire Station

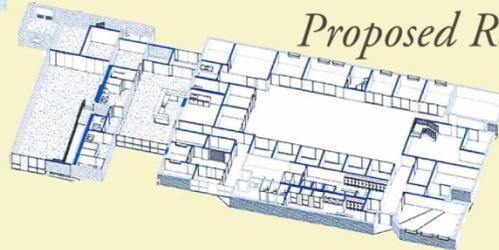
Remodel Area: 5,856 sq. ft.
Estimated Cost:
\$1.4 to \$1.75 million



Existing Police Station

Police Station

Remodel Area: 10,023 sq. ft.
Estimated Cost:
\$1.75 to \$2.0 million



Proposed Remodel

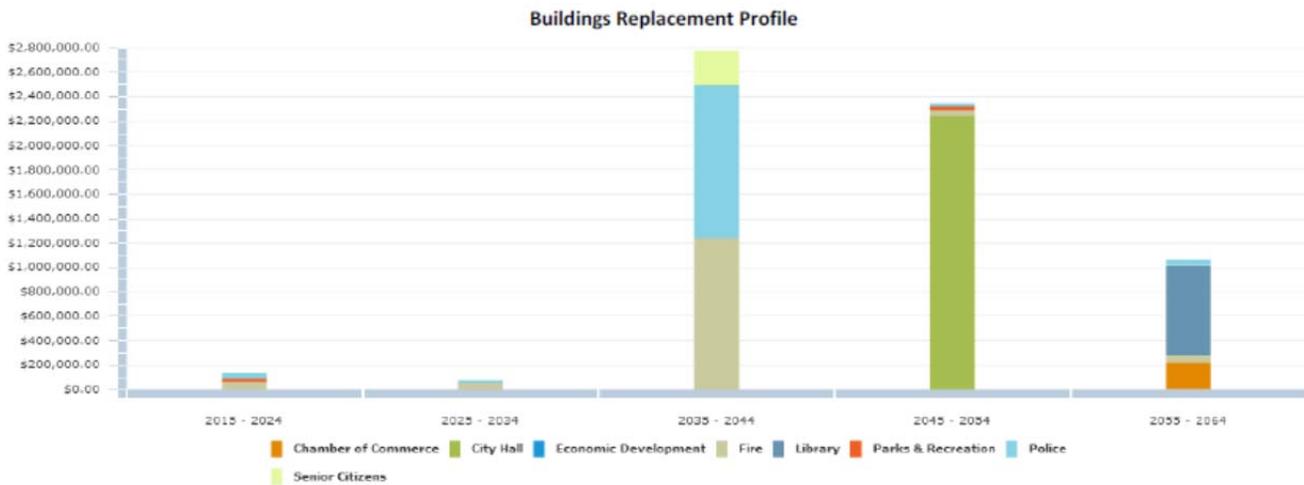
**ASSET MANAGEMENT PLAN BUILDINGS INFORMATION
(UPDATED EVERY 2-3 YEARS)**

Buildings Replacement Value				
Asset Type	Asset Component	Quantity/Units	2015 Unit Replacement Cost	2015 Overall Replacement Cost
Buildings	City Hall	1	User-Defined	\$2,240,460
	Chamber of Commerce	1	User-Defined	\$215,258
	Fire	4	User-Defined	\$1,238,392
	Library	1	User-Defined	\$738,619
	Parks	1	User-Defined	\$26,730
	Police	1	User-Defined	\$1,232,707
	Senior Citizen	1	User-Defined	\$280,665
				\$5,972,830

WHAT ARE THE CITY'S BUILDINGS WORTH?

The estimated replacement value of the city's buildings, in 2015 dollars, is approximately \$11.3 million. The cost per household for buildings is \$4,760 based on 2,380 households.

The following graph shows the current projection of structure replacements based on the age of the asset only.



WHAT CONDITION ARE THE BUILDINGS IN?

Based on age data only, approximately 79% of the city's buildings are in fair to excellent condition, while over 21% are in poor to critical condition. As such, the city received a Condition vs. Performance rating of 'C'.

HOW DOES THE CITY REACH SUSTAINABILITY?

The average annual revenue required to sustain Kennedale's buildings is **\$127,000**. Based on Kennedale's current annual funding of **\$55,000**, there is annual deficit of **\$72,000**. As such, the city received a Funding vs Need rating of 'F'.

The city received an overall rating of 'D' for its buildings.

ROADWAY IMPACT FEE PROJECTS (2016 IMPACT FEE STUDY)

**2016 Kennedale Roadway Impact Fee Study Update
Roadway Capital Improvements Plan**

CIP Proj Number	Roadway	From	To	Length (mi)	No. of Lanes	Rdwy. Type	Pct. In Serv. Area	Project Cost
1	Bowman Springs Rd	City Limit	Bus. US 287	0.49	5	SA	100%	\$3,199,838
2	Dick Price Rd	Bus. US 287	SP RR	0.31	2	DA	100%	\$1,154,564
3	Oak Crest Dr	W of Kennedale St	Kennedale Pkwy	0.14	2	UC	100%	\$416,136
4	New Hope Rd	Bus. US 287	S of SP RR	0.56	2	DC	100%	\$2,560,467
5	New Hope Rd	S of SP RR	Hudson Village	1.68	4	DA	100%	\$9,826,404
6	Sublett Rd	Bus. US 287	Little School Rd	0.66	4	DC	100%	\$3,093,589
7	Sublett Rd	Little School Rd	E of Vera Ln	0.77	2	DA	100%	\$3,642,228
8	Sublett Rd	E of Vera Ln	City Limit	0.37	2	DA	100%	\$1,172,734
9	Little School Rd	S of Pennsylvania Ave	Bus. US 287	1.31	2	DA	100%	\$5,330,961
10	Little School Rd	Bus. US 287	New Hope Rd	0.57	4	DA	100%	\$5,987,342
11	Little School Rd	New Hope Rd	Dick Price Rd	0.91	4	DA	100%	\$4,216,419
12	Eden	Mansfield Cardinal	City Limit	0.53	4	DC	100%	\$1,959,266
Sub-total SA 1				6.86				\$42,561,949
Totals:				6.86				\$42,561,949

Totals:	Engineering Cost	\$3,355,032
	Right-of-Way Cost	\$3,057,035
	Construction Cost	\$22,666,692
	Finance Cost	\$13,483,189

TOTAL NET COST	\$42,561,949
Future Impact Fee Update Cost **	\$80,000
TOTAL IMPLEMENTATION COST	\$42,641,949

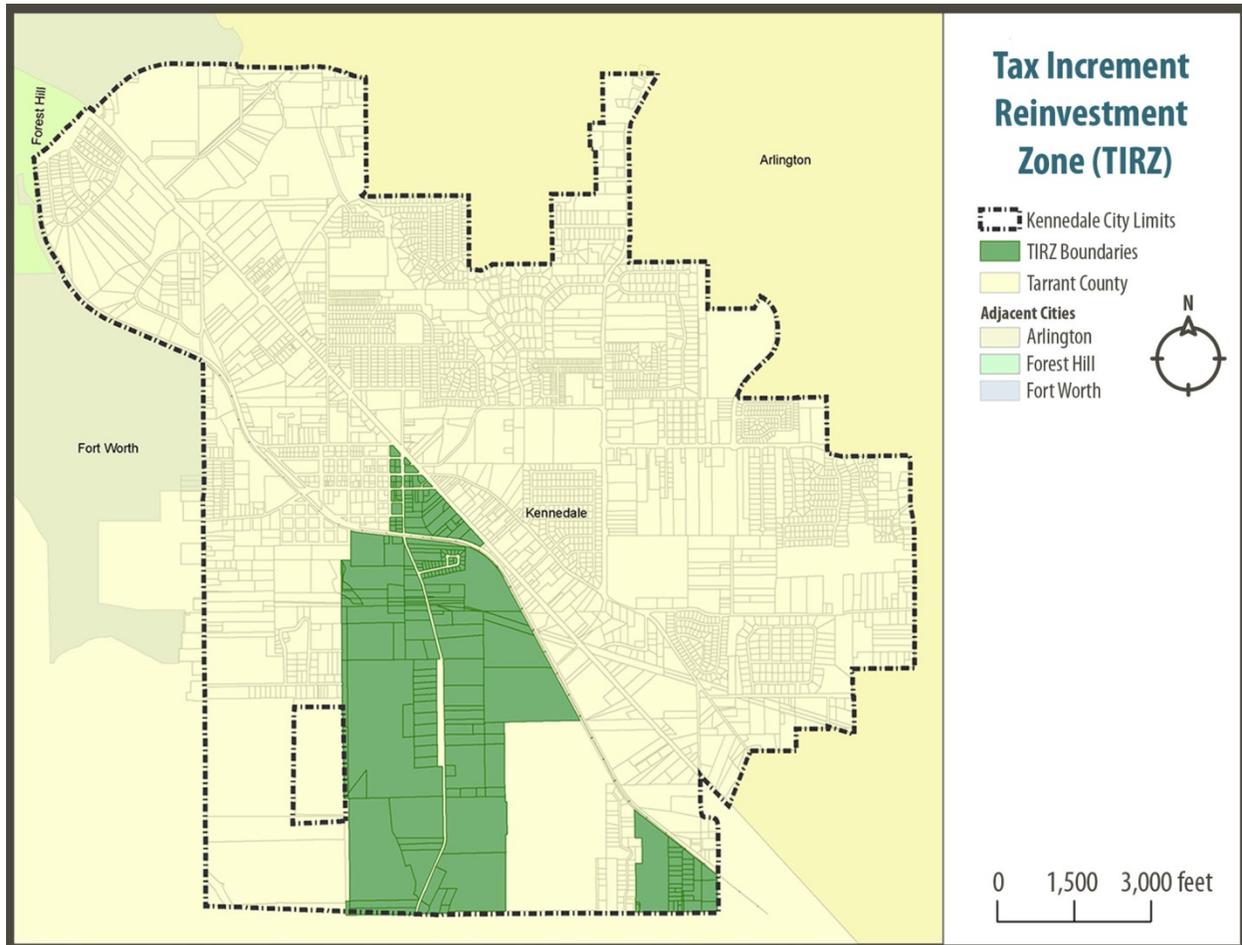
CITY OF KENNEDALE, TEXAS
ANNUAL PROGRAM OF SERVICES

COMBINED SPECIAL REVENUE FUNDS SUMMARY

CATEGORY	FY14-15 ACTUAL	FY15-16 ADOPTED	FY15-16 AMENDED	FY15-16 YTD MAY	FY15-16 ESTIMATE	FY16-17 PROPOSED	CY - PY CHANGE
BEGINNING FUND BALANCE	\$ 10,165	\$ 15,033	\$ 5,286	\$ 5,002	\$ 5,286	\$ 6,224	
BEGINNING CASH BALANCE	\$ 11,277	\$ 25,765	\$ 25,765	\$ 25,765	\$ 25,765	\$ 27,022	
INVESTMENT EARNINGS	2	1	1	5	7	-	(1)
INTERGOVERNMENTAL	17	-	-	-	-	11,217	11,217
GRANTS	(3,077)	1,800	1,800	3,017	3,017	1,767	(33)
TRANSFERS	45,919	125,000	125,000	86,646	436,234	30,000	(95,000)
TOTAL REVENUES	\$ 42,862	\$ 126,801	\$ 126,801	\$ 89,669	\$ 439,259	\$ 42,984	\$ (83,817)
SUNDRY	1,803	1,800	1,800	1,800	1,767	1,767	(33)
CAPITAL	47,048	125,000	125,000	86,646	436,234	30,000	(95,000)
TRANSFERS	-	-	-	-	-	11,217	11,217
TOTAL EXPENDITURES	\$ 48,852	\$ 126,800	\$ 126,800	\$ 88,446	\$ 438,001	\$ 42,984	\$ (83,816)
REVENUES OVER EXPENDITURES	\$ (5,990)	\$ 1	\$ 1	\$ 1,223	\$ 1,257	\$ 0	
ENDING FUND BALANCE	\$ 4,174	\$ 15,034	\$ 5,287	\$ 6,224	\$ 6,544	\$ 6,225	
ENDING CASH BALANCE	\$ 25,765	\$ 25,766	\$ 25,766	\$ 6,511	\$ 27,022	\$ 27,022	
FUND BALANCE AS % OF EXP	N/A	0.0%	4.2%	N/A	0.0%	0.0%	
RESERVE (NO REQUIREMENT)	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
RESERVE SURPLUS/(SHORTFALL)	\$ 4,174	\$ 15,034	\$ 5,287	\$ 6,224	\$ 6,544	\$ 6,225	

TAX INCREMENT REINVESTMENT ZONE (TIRZ) PROJECTS

A **tax increment reinvestment zone (TIRZ)** is a political subdivision of a municipality created to implement tax increment financing in order to encourage desired development.



Projects Completed:

- New Hope Road Sewer Line Route Study
- Bloxom Park Road Water line
- Bloxom Park Road Sewer line
- Bloxom Park Road Street

Projects Started:

- New Hope Sewer Line Engineering
- New Hope Road Street Engineering

Developments Secured:

- Kennedale Seniors, Ltd.

Participating Governmental Units:

- City of Kennedale – 100 % (Max. \$2,481,849)
- Tarrant County – 75% (Max. \$2,481,849)
- Tarrant County College District – 50% (Max. \$939,000)
- Tarrant County Hospital District – 50% (Max. \$1,427,690)